

**Nottinghamshire Police and Crime Commissioner**  
**Notice of Decision**



Nottinghamshire

**POLICE & CRIME COMMISSIONER**

<b>Author:</b>	Philip Gilbert
<b>For Decision or Information</b>	Decision
<b>Date received*:</b>	5 <sup>th</sup> January 2016
<b>Ref*:</b>	2016.007

**TITLE: Youth Crime Reduction and Sport - £5k**

**EXECUTIVE SUMMARY:**

This innovative project will make a major contribution to reducing youth crime by consolidating the partnership between policing and community sport sector. It will bring together the national reach and expertise of policing and community sport to create a robust evidence base that will bring direct savings and efficiencies to policing.

This project will confirm the effectiveness of appropriately delivered, neighbourhood based sports interventions to reducing demand for police service in response to youth crime and ASB. It will take a reduction of only 6 reported incidents to cover the cost of these on-the-ground interventions.

**INFORMATION IN SUPPORT OF DECISION: (e.g. report or business case)**

In addition to the initial 7 PCC's involved this unique and innovative partnership will bring together Police force leads for young people and ASB, creating a powerful and solid base in which to create the national partnership from.

There have been sports based interventions to reduce youth crime in the past. This project will test and refine the evidence from these interventions to create a new, robust evidence base that will be universally accepted by police and community sport. The evidence base that this project will develop will meet both university standards and professional standards set by the Expert Group.

The evidence base will also identify the essential success factors of effective interventions and develop the logic model to show how to replicate the success at scale across England and Wales. The optimum role for each of the partner sectors –policing, community sport and local authorities will be clarified

This new evidence base will underpin further collaboration between the policing and sport sectors. The partnerships fostered within the Expert Group will allow us to turbo charge the roll-out of new evidence based practise.

The 7 field-tests interventions undertaken by the project will show very clearly the scale of reduction in demand for service.

The findings of this project will create a long term impact through being mainstreamed into the practises of police work, commissioning and the work of the community sports sector. This will include the development of new learning and CPD for both sectors.

The key objectives of this project are:

1. To develop an evidence base to Maryland Scale Level 4 standard which shows the most effective ways to maximise the value of appropriately designed sport interventions to policing and youth crime reduction.
2. To quantify financial savings and efficiencies in line with the guidance provided in The Green Book
3. To engender more effective collaboration between police, crime agencies, local government, and community sport agencies.

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4. To establish the project Expert Group as a valued source of advice for government departments and the third sector.
5. To demonstrate the value of community sports interventions in deprived areas through youth engagement and offer support pathways for young people at risk of becoming victims, especially teenage girls.
6. Spread widely the understanding of the critical success factors of an effective community sports intervention that reduces youth crime in order to:
  - a. Increase community sports interventions funded through evidence based commissioning
  - b. Increased community cohesion through evidenced based commissioning
  - c. Influence the content of both policing and sport CPD and undergraduate education



Sport and Youth  
Crime Prevention - PC

**FINANCIAL INFORMATION** (please include if is it capital or revenue or both. What the split is and the totals being requested. Is this a virement/ something already budgeted for or something that requires additional funding. Are there any savings that can be offered up/or achieved)

This project is primarily funded from the Home Office Innovation fund over 2 years (2015-16 and 2016-17). In total the project has £263,800 (All revenue) with £5k revenue contribution from 7 participating Police and Crime Commissioners including Nottinghamshire PCC.

For every prevented youth crime brought about as a result of the new sports intervention, there is a saving and efficiency of at least £866. It will take a reduction of only 6 reported incidents to cover the cost of these on-the-ground interventions. This has been calculated using criminal damage cost of crime price (as at 2003), of £866.

Signature: [REDACTED]  
Chief Finance Officer

Date: 14<sup>th</sup> January 2016

<b>Is any of the supporting information classified as non public or confidential information**?</b>	Yes		No	✓
If yes, please state under which category number from the guidance**				

**DECISION:**

The Commissioner is requested to:

- Approve the £5k revenue funding for this project for 2015-16 and 2016-17

**OFFICER APPROVAL**

I have been consulted about the proposal and confirm that the appropriate advice has been taken into account in the preparation of this report. I am satisfied that this is an appropriate request to be submitted to the Police and Crime Commissioner.

Signature: Ken Jones  
Chief Executive

Date: 14/1/16

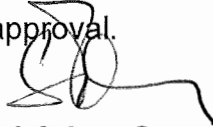
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**DECLARATION:**

I confirm that I do not have any disclosable pecuniary interests in this decision and I take the decision in compliance with the Code of Conduct for the Nottinghamshire Office of the Police and Crime Commissioner. Any interests are indicated below:

The above request has my approval.

Signature:



Date:

18/1/16

**Nottinghamshire Police and Crime Commissioner**

**Bid No** (for Home Office use only)

POLICE INNOVATION FUND – 2015/16  
**Section 1 – About the activity or project**

**1.1 – Bid title**  
Youth Crime Reduction and Sport

**1.2 – Police forces and/or other partners involved**

- This project is an innovative and powerful collaboration between police, crime reduction agencies; local authorities and community sports organisations. It engages a private sector partner. **Please see appendix 1 for full details of funding and partners**

The police forces and partners involved are:

**PCCs**

- 7 PCCs: The lead PCC for this application is Derbyshire. The other 6 are Cheshire, West Mercia, Northumbria, Greater Manchester, North Wales and Nottinghamshire. A further 7 PCCs have been consulted and expressed an interest in joining in with this project once it is operational. These are: Dorset, Surrey, Cambridgeshire, South Yorkshire, West Yorkshire, West Midlands and Sussex.

**Policing agencies**

- This bid has been written after consultation with the College of Policing (Paul Quinton) and Association of Police and Crime Commissioners (Claire O’Sullivan). They are both aware of the project’s ambitions and they are looking forward to helping us to shape a robust evidence base and disseminate the learning from the project.
- We have also consulted the National Policing leads for ASB, Assistant Chief Constable Simon Edens, and his counterpart for Young People, Assistant Chief Constable Olivia Pinkney. They both responded positively to the ideas behind this project.
- Youth Offending Teams – this project will engage closely with YOTs and aims to replicate the strong links that Derbyshire PCC has with YOTs across the other 6 PCCs

**Local Government**

- There are 7 local authorities that have been consulted. We plan to engage in this project the rest of the local authorities that are in the 7 PCCs, some of which are referenced in Appendix 1.

**Private sector**

- Network Rail and the British Transport Police are signed up to the project. Network Rail have committed £75,000 match funding. 10 area based projects that use sport to divert young people away from rail track crime will be evaluated as part of the work of this project.

**StreetGames**

- StreetGames, the UK’s leading youth sports charity will coordinate the projects

connection with the community sport sector. There are 500 neighbourhood sports projects in the StreetGames network. Many are small organisations with an enviable reputation within their community and are the ideal communicators of positive messages to local young people and so well placed to achieve youth crime reduction through sport.

The involvement of organisations from the community sports sector is vital to this project during the lifetime of the Innovation Funding. The sector will be even more important to replication of the evidence based practise (see phase 4 in section 1.3)

NB: StreetGames recently succeeded in securing a third large grant from the Cabinet Office to develop youth volunteering in areas of highest poverty and deprivation. Also, Sport England funds StreetGames to network together community sports organisations that work in areas of high crime and deprivation.

- Sport England, the DCMS sponsored quango, is keen to engage with this work and will consider allocating programme funding to pump-prime the local interventions that are part of this project. This aligns with their policy to raise investment in sport-for-good interventions. (As opposed to sport for sports sake). A DCMS Ministerial group is leading this work across Whitehall.

#### **Wider collaborations**

- The innovations this project will test are highly likely to be transferable to other PCCs and policing agencies across the country, including the College of Policing. As the project will demonstrate efficiencies, savings and other benefits we expect more PCCs, Local Authorities and sports organisations to join in. We will actively seek out these additional collaborations.

### **1.3 – Bid description**

#### **Governance**

- The project will create a task and finish Expert Group (see 1.2) to bring together the three sectors of police, local government, and sport to lead and deliver this project. The administration of the bid and the secretariat function to the Expert Group will be provided by Derbyshire PCC. The PCC will manage expenditure through their robust internal control systems.
- The Expert Group will meet around a table 3 times a year over the two years of the Innovation Funding. In addition, there will be communication using video conferencing, interactive website and email groups.
- The organisations in the Expert Group will be practitioners and sector leaders in the field of sport and youth crime reduction

#### **Evidence based innovation**

- This project will confirm the effectiveness of appropriately delivered, neighbourhood based sports interventions to reducing demand for police service in response to youth crime and ASB.
- This new evidence base will be to Maryland Scale Level 4 and will move towards

compliance with Green Book standards. The evidence base will be developed by a leading university (that secures the competitive tender) with support from the College of Policing.

- Fortunately, we are not starting from scratch with this work. The evidence to be reviewed will be drawn from a number of sources where community sport seems to have reduced calls for police service and enhanced youth engagement, (including the time-expired Home Office Positive Futures programme).  
The findings from this desk research will be tested and refined in seven new sporting interventions and in the 10 ongoing Network Rail interventions. The local authority and the third sector will be involved in each of these 7 interventions. As a result a robust evidence base will be produced.
- As part of the review and testing, this project will find the essential factors of successful interventions and show how sport can be used to reduce youth crime. We will also test the efficacy of interventions that are delivered by existing community organisations that have an established presence in the target communities. Unlike with other national crime reduction through sport interventions our 7 are not new organisations set up for the purpose. The primary purpose of each of the organisations will vary but each will share a concern to improve community safety and promote youth engagement.
- This way of working – grafting additional outcomes onto existing programmes - is common in the world of third sector agencies that deliver community sport. It is far cheaper than creating new organisations. For example, of the 500 community sports organisations in the StreetGames network (each of which is locally owned and locally controlled), over 75% want to develop their contribution to community safety. Using this method of grafting on, that the cost of a youth crime reducing neighbourhood sports intervention will be about £6-12,000 per annum. Previous interventions have cost in the region of £50,000 per annum.
- Importantly, this project will create an approach that is welcomed by girls who feel threatened by their neighbourhood's hostile and negative street environment. At least one of the 7 test interventions will focus on girl's empowerment and build their ability to resist the demands of controlling influence through enhanced confidence and self-esteem. Northumbria PCC has indicated they are keen to test this approach. This has also been supported by the local authority. StreetGames manages a female focused sub-brand called Us Girls. Us Girls is funded by Department of Health to develop work with girls in the most disadvantaged areas.

### **Other benefits**

- We will develop and improve methods of youth engagement and consultation.
- We will disseminate the learning from this project to PCCs, crime agencies, and the sports sector. We anticipate that the project's partnership structure will enable the new evidence base to be replicated at scale across all PCCs. StreetGames has a network of 500 projects across England and Wales that are willing and able to work more closely with the police to reduce youth crime and ASB.
- A public facing document will be produced to explain the value of the work to communities as well as to policing. This will be promoted through a variety of police, crime reduction and sport networks, using websites and social media to ensure the widest possible dissemination.

### **Scale of impact**

This project will make a widespread and long term impact on police savings and efficiencies as well as in areas of cross cutting issues including health and well-being

- Currently PCCs across England and Wales invest in sport based interventions that rest on outdated and weak evidence. Other crime reduction and community safety agencies do the same.
- As this project will identify the critical success factors for effective sports based interventions, this will lead to new and successful evidence based commissioning of sport based interventions.
- There will be reduced demand on police service across the country as positive and diverting sport activities are effectively and widely deployed across the PCC network and the network of StreetGames projects.
- There will be a new commitment to reducing youth crime from the sports network. StreetGames 500 neighbourhood sports projects will be encouraged to enhance their delivery strategies to incorporate these projects new findings. These 500 projects are on target to engage with over 100,000 young people who live in high crime areas per annum, of whom around a quarter (25,000) are from BME communities.
- Funders of community sport such as Sport England will be positively disposed to invest new grants in sports interventions that will reduce youth crime because of the new evidence base. There will be enhanced and ongoing collaboration between police and sports agencies at national and local levels
- We will work towards ensuring that an evidence based approach to using sports interventions to reduce youth crime is assimilated into undergraduate and service entry level training and CPD programmes.

**The project is best described in four phases:**

**Phase 1 – The first six months**

- Bring together the project Expert Group from the identified partners and recruit further expertise.
- Commission a university to undertake the evaluation process to lead to a robust evidence base. This will include desk research to compile and update work on the value of neighbourhood level sports based interventions in high crime areas. There is a considerable literature available about youth sport and crime, with different levels of evidence, including the Home Office funded programme Positive Futures 2002-2012 and the work of Network Rail (2010 – present). However, there is no authoritative evidence base that represents a consensus.
- Start seven new sports interventions specifically to test and refine the desk research findings. The Expert Group will work with the College of Policing to decide if a Random Control Trial is necessary (or possible) to ensure the evidence from the seven sports interventions is credible and robust.

**Phase 2 – the second six months**

- While the desk research is taking place, the communications and dissemination plans will be agreed.
- Findings from the 7 test-beds will be monitored and shared. There will be part time staff employed on the project who will support the local organisations that deliver these interventions.
- The Expert Group will develop new strategic and operational links between policing, crime reduction and the sport sectors. In this way we will stimulate demand for the forthcoming evidence base.
- Opportunities for CPD in both policing and sport sectors will be scoped. StreetGames runs a multiple Award winning training arm that was the Best New Coaching Intervention at the sports industry awards in 2013.

### Phase 3 – the last 12 months

- Drawn from the new evidence base a logic model and theory of change will be created in partnership with the College of Policing.
- The dissemination plan will make the case for investment in this method of youth crime reduction. The dissemination will take place across a wide range of agencies and networks, supported by key publications, online information, and new CPD

### Phase 4 – beyond the 2 year grant period

- The end point for the need for Innovation Funding will be when the new evidence base and logic model has been signed off by the university and by the Expert Group and the dissemination plan is implemented. The logic model will build on the highly respected Youth Justice Board's Risk and Protection Factors.
- However, the collaboration of the partnership will not stop there. The partnership will continue to drive through the replication of the evidence base across England and Wales to the long lasting benefit of the public and the ongoing efficiencies of policing.

### 1.4 – Key policy areas

*Please check the box if this bid includes any element from these key policy areas. This is to assist the sorting and scoring process only, and will not influence the decision on what bids to award.*

Blue Light Integration	<input type="checkbox"/>	Shared Services	<input type="checkbox"/>
Mobile IT	<input type="checkbox"/>	<b>Other (please specify)</b>	X <input type="checkbox"/>
Body Worn Video	<input type="checkbox"/>	_____	
ICT change	<input type="checkbox"/>		

Youth ASB prevention and crime reduction, though evidence based policing and evidenced based commissioning.

### 1.5 – Key objectives

The key objectives of this project are:

1. To develop an evidence base to Maryland Scale Level 4 standard which shows the most effective ways to maximise the value of appropriately designed sport interventions to policing and youth crime reduction.
2. To quantify financial savings and efficiencies in line with the guidance provided in The Green Book
3. To engender more effective collaboration between police, crime agencies, local government, and community sport agencies.
4. To establish the project Expert Group as a valued source of advice for government departments and the third sector.
5. To demonstrate the value of community sports interventions in deprived areas through youth engagement and offer support pathways for young people at risk of becoming victims, especially teenage girls.
6. Spread widely the understanding of the critical success factors of an effective



community sports intervention that reduces youth crime in order to:

- a. Increase community sports interventions funded through evidence based commissioning
- b. Increased community cohesion through evidenced based commissioning
- c. Influence the content of both policing and sport CPD and undergraduate education

## 1.6 – Key deliverables

Please set out what outputs the project/activity aims to deliver and when – for example, new tablet computers, body worn video cameras, estates purchase, recruitment to a specific post, etc.

PROJECT KEY OUTPUTS																									
		YEAR 1 (APRIL 2015- MARCH 2016)												YEAR 2 (APRIL 2016 – MARCH 2017)											
		PHASE 1						PHASE 2						PHASE 3											
MONTH		1	2	3	4	5	6	7	8	9	10	11	12	1	2	3	4	5	6	7	8	9	10	11	12
OUTPUTS																									
Project launch, including mobilisation of core partners through agreed communication plan																									
Recruitment of Local Intervention Support Worker																									
Induction / project planning/Project start up including communications and dissemination plans																									
Tender and appoint evaluation phase, in partnership with College of Policing																									
Expert Group meetings																									
Establish new strategic partnerships																									
Identify and plan local interventions																									
7 x Local interventions commence																									
Establish new local partnerships in 7 PCC areas																									
Agree and establishing evidence base																									
Dissemination activity via police and sport and LA networks																									
Dissemination conference																									
End of project impact report and next steps including recommendations for scaling up and nationwide replication																									

## 1.7 – Savings and benefits

*Please provide a profile of expected benefits for the activity/project and how these will be monitored. You should also highlight any non-quantifiable benefits. Benefits should be assessed against the baseline of the activity/project not taking place. This is in line with the guidance provided in The Green Book published by HMT. This profile should clearly set out the expected scale of savings/benefits and when they are expected to be delivered.*

Profile of expected benefits.

1. This project will create an evidence base to demonstrate the value of appropriately delivered sport to policing. Through testing on multiple sites we will be able to show the actual reduction in calls for service and identify the trend. The work will satisfy Green Book and Maryland Scale 4 standards.
2. Currently, the evidence base is below these standards. Due to this weakness, it is difficult to quantify the savings and efficiencies that will be achieved through this project. It will be easier to do so once the evaluation of the evidence base is complete. Then we will know the scale of the reduction in demand for police service that can be expected as a result of well-designed community sports interventions.
3. Our prediction is that the savings and efficiencies for policing will be considerable. The cost of this project will be recouped through the levels of reduction in youth crime and ASB and there will be further savings harvested as the evidence base is replicated in both the medium and long terms.
4. The Green Book cost of a criminal damage incident is £866 at 2003 prices. We are confident that an effective sports intervention can reduce youth crime and ASB in each target neighbourhood by at least 10%. Our prediction is the average will be 20%-30%. See table below.
5. A further complication is that this project will address both youth crime and youth ASB. However, the Green Book only deals with recorded crime and so it is not possible to quantify the value of reducing ASB. However, such reduction is a clear benefit to efficiencies, staff resource, demand reduction, confidence, legitimacy and public wellbeing.
6. There will be immediate savings through the demand reduction in the seven project test interventions and the 10 Network Rail interventions.

### **Additional benefits**

7. The application of the learning from this programme will be widespread and stretch beyond policing. We expect the new evidence base to lever new investment from community sports and local authority budgets both during and after the project.
8. The national scale of this work will produce economies of scale – there will be no need for PCCs to replicate the research and impact assessments.
9. The new evidence base that this project creates will lead to better commissioning and so prevent wasted investment in ineffective youth crime interventions.

### **Other budgets**

10. Local and national sport agencies are funded to grow participation in sport. One of sport's target segments for growth is those young people who live in high crime/high deprivation areas. Engaging the sports sector in joint neighbourhood ventures that reduce police service demand and will align some sports budget to this work.
11. Increasing the take up of physical activity and community engagement in disadvantaged areas are concerns shared with Public Health. As such this work will find favour with Health and Well Being Boards.

The table below shows how a savings reduction in criminal damage, (a common crime associated with ASB, at a moderately low cost within the Green Book.

	2016/17	2017/18	2018/19
Cashable savings			
Efficiency savings	£59650= amount requested from Home Office  (equates to 140 less crimes of criminal damage @ £866) which is 8 crimes less per 17 x planned interventions	£61650 = amount requested from Home Office  (equates to 140 less crimes of criminal damage @ £866) which is 8 crimes less per 17 x planned interventions	The long term impact of this project and the new evidence base that it creates indicates that savings across England and Wales will be considerable. A specific value on future savings will be calculated in the end of project impact report.

### 1.8 – Risks and mitigations

Please provide details of key risks to delivery (including likelihood and impact), with details of existing/proposed mitigations.

Identified risk	Likelihood	Impact	Mitigation
1. Desk Research fails to produce the evidence	low	High	This work aims to build on existing programmes and research (such as HO Positive Futures) which produced promising results Local forces commit to producing neighbourhood data to allow for before and after comparisons.
2. Competing commissioning demands from PCC's	medium	Low	Clear terms of reference agreed in phase 1 with defined objectives and expected outcomes(see appendix 2)
3. Not many PCCs sign up to this approach	Medium	Low	The dissemination and communication plans will address this directly This national plan will create and attractive and validated efficiency savings.
4. Expert Group fails to cohere	medium	High	The project partners are fully committed, demonstrated by the financial match of 55% towards the overall project costs. The Project Manager will be tasked with ensuring the partner agencies are kept involved in the life of the project
5. PCCs not persuaded to use the evidence base	medium	High	Expert Group will develop effective dissemination plan
6. Sports agencies not persuaded to use the evidence base	low	High	Expanding the use of sport to improve outcomes for the public is currently high on the agenda of sports funders at local and national level. This project will contribute to that effort – led by StreetGames. Relevant National Sporting bodies (such as Sport England and StreetGames) are involved in designing the strategy from the outset Both organisations are already directly involved with this plan and StreetGames has over 500 partner organisations in their delivery network.
7. Research brief does not generate adequate evidence	high	Low	Project lead manages relationship with successful tendering agency and agrees research methodology in conjunction with College of Policing

## 1.9 – Critical Success Factors

*What factors in the project are critical to its success and how will they be monitored and measured.*

<b>Critical factors</b>	<b>Monitored and Measured by</b>
<i>Home Office Innovation fund investment secured</i>	<i>Outcome of application is expected March 2015</i>
<i>Desk research produces evidence that is convincing</i>	<i>The Expert Group will monitor progress against milestones agreed with the university and will maintain monthly contact.</i>
<i>Evaluation of on the ground interventions shows critical ingredients of effective interventions</i>	<i>Monthly reports to secretariat from university and weekly reports from projects.</i>
<i>Buy in secured from wider consulted organisations and strategic agencies</i>	<i>Attendance at Expert Group; PCCs, StreetGames, College of Policing, ACPO force leads, Sport England, Network Rail, Local Authority partners Survey at end of year one of participants and consulted organisations shows satisfaction with project More PCCs sign up to the process Evidence of strategic agencies willingness to cooperate in the 7 test interventions.</i>
<i>Agreement secured on the meaning of the research findings</i>	<i>In partnership with College of Policing, a Logic model of behaviour change agreed. College of Policing and other academic institutes consulted, validate findings</i>
<i>Dissemination strategy engages PCCs and sports communities</i>	<i>Communications Plan agreed in Q1 of the project and milestones agreed Milestones achieved</i>

## **Section 2 – Total Costs**

Please insert details of the overall costs associated with this bid. This should cover all projected expenditure on the project/activity, regardless of funding source, and be profiled against financial years (April to March).

Please insert:

- A figure for the total overall costs for each financial year
- Details of how this is broken down across your planned activities and whether the spend is resource or capital.

**Please see Appendix 3 for full breakdown of project budget**

<b>2.1 – Overall costs in 2015/16</b>		
Total overall costs:	<b>£145,900</b>	
<b>Activity</b>	<b>Cost</b>	<b>Capital/Resource</b>
Project Manager (2 days per week)	£26,250	Resource
Local interventions support worker (3 days per week)	£21,150	Resource
Administration costs	£5,000	Resource
Network meetings (3 x meetings per year)	£3,000	Resource
Evaluation plan and evidence collection via University and College of Policing	£15,000	Resource
Communications and dissemination	£5,000	Resource
Project start-up	£3,000	Resource
Network Rail project testing	£50,000	Resource
Testing in 7 PCC areas	£17,500	Resource
	<b>£145,900</b>	

<b>2.2 – Overall costs in 2016/17</b>		
Total overall costs:	<b>£117,900</b>	
<b>Activity</b>	<b>Cost</b>	<b>Capital/Resource</b>
Project Manager (2 days per week)	£26,250	Resource
Local interventions support worker (3 days per week)	£21,150	Resource
Administration costs	£5,000	Resource
Network meetings (3 x meetings per year)	£3,000	Resource
Evaluation plan and evidence collection via University and College of Policing	£10,000	Resource
Communications and dissemination	£5,000	Resource
Dissemination conference	£5,000	Resource
Network Rail project testing	£25,000	Resource
Testing in 7 PCC areas	£17,500	Resource
	<b>£117,900</b>	

### **Section 3 – Funding Required**

Please note that all funding needs to be profiled against financial years (April to March).

Please insert:

- A figure for the total amount requested for each financial year
- The percentage of your total costs this represents
- Details of how this is broken down across your planned activities and whether the spend is resource or capital.

<b>3.1 – Funding requested for 2015/16</b>		
Total Police Innovation Funding requested:	£59650 out of £145,900	
Percentage of overall costs (as in section 2.1)	41 %	
<b>Activity</b>	<b>Contribution to funding</b>	<b>Capital/Resource</b>
Project Manager (2 days per week)	£0	Resource
Local interventions support worker (3 days per week)	£21150	Resource
Administration costs	£5000	Resource
Network meetings (3 x meetings per year)	£0	Resource
Evaluation plan and evidence collection via University and College of Policing	£10000	Resource
Communications and dissemination	£3000	Resource
Project start-up	£3000	Resource
Network Rail project testing	£0	Resource
Testing in 7 PCC areas	£17500	Resource

<b>3.2 – Funding requested for 2016/17</b>		
Total Police Innovation Funding requested:	£61650 out of £117,900	
Percentage of overall costs (as in section 2.2)	52%	
<b>Activity</b>	<b>Contribution to funding</b>	<b>Capital/Resource</b>
Project Manager (2 days per week)	£0	Resource
Local interventions support worker (3 days per week)	£21150	Resource
Administration costs	£5000	Resource
Network meetings (3 x meetings per year)	£0	Resource
Evaluation plan and evidence collection via University and College of Policing	£10000	Resource
Communications and dissemination	£3000	Resource
Dissemination conference	£5000	Resource
Network Rail project testing	£0	Resource
Testing in 7 PCC areas	£17500	Resource

## **Section 4 – How the activity or project meets Innovation Fund criteria**

*Please provide a brief summary of how your bid addresses each of the Innovation Fund's bidding criteria (see separate guidance). Maximum 300 words per criterion.*

### **A. Transform policing through innovation**

This innovative project will make a major contribution to reducing youth crime by consolidating the partnership between policing and community sport sector. It will bring together the national reach and expertise of policing and community sport to create a robust evidence base that will bring direct savings and efficiencies to policing.

In addition to the initial 7 PCC's involved this unique and innovative partnership will bring together Police force leads for young people and ASB, creating a powerful and solid base in which to create the national partnership from.

There have been sports based interventions to reduce youth crime in the past. This project will test and refine the evidence from these interventions to create a new, robust evidence base that will be universally accepted by police and community sport. The evidence base that this project will develop will meet both university standards and professional standards set by the Expert Group.

The evidence base will also identify the essential success factors of effective interventions and develop the logic model to show how to replicate the success at scale across England and Wales. The optimum role for each of the partner sectors –policing, community sport and local authorities will be clarified

This new evidence base will underpin further collaboration between the policing and sport sectors. The partnerships fostered within the Expert Group will allow us to turbo charge the roll-out of new evidence based practise.

The 7 field-tests interventions undertaken by the project will show very clearly the scale of reduction in demand for service.

The findings of this project will create a long term impact through being mainstreamed into the practises of police work, commissioning and the work of the community sports sector. This will include the development of new learning and CPD for both sectors.

### **B. Enhance collaboration**

This bid brings together 7 PCCs from both rural and urban settings to form an innovative and powerful collaboration with local government and the community sport sector. This three way collaboration will lead to long lasting cross-sectoral partnership working. It will have the strength and national reach to create a long lasting reduction in demands for service and a better quality of life for the public who live in high crime areas.

This strength of collaboration and the direct access to vital networks in policing and sport are crucial to the success of this project.

The leadership of Derbyshire PCC will ensure that the network of PCCs is informed about the value of this project.

The charity StreetGames is the sector leader for youth sport in all deprived areas of the UK, and brings expertise and a vast network of projects and partners to this project.

StreetGames will be responsible for promoting the evidence base to the community sports world.



The collaboration will have an impact at two levels.

1. At national level by collaboration with a large number of strategic organisations and agencies interested in the agenda of using sport to tackle social issues.
2. At local level the project will impact by enhancing collaboration between the police, community sport organisations, and local authorities.

We are delighted to have secured a partner from the private sector to enhance this project. Network Rail are absolutely committed to a partnership approach to reducing youth offending linked to the railway network, and their funding and expertise will be a significant contribution.

A key aspect of this project's innovation is the quality of the evidence base that will be produced. The project will work closely with a leading university to undertake robust evaluation leading to a clear and replicable evidence base. The collaboration with a university adds significant value to this project.

The added value of the bid is that the partnership will remain in place beyond the lifetime of the bid to drive through the evidence base and develop the relationship between policing and third sector community sport.

The Expert Group will continue beyond the life of the Innovation Funding.

### **C. Deliver efficiencies**

*You should aim to describe the savings, efficiencies and wider benefits.*

This grant will achieve a substantial return on investment that will continue to be accrued after the two year grant period is over. This project will deliver a long term impact on savings and efficiencies for future policing costs.

There will be immediate savings in the 7 PCC areas where we test and refine the evidence base through direct provision. The unit cost of these 7 test interventions will be about £5,000 each to deliver new sporting activities on a weekly basis.

For every prevented youth crime brought about as a result of the new sports intervention, there is a saving and efficiency of at least £866. It will take a reduction of only 6 reported incidents to cover the cost of these on-the-ground interventions. This has been calculated using criminal damage cost of crime price (as at 2003), of £866.

Please see section 1.7 for more details and the problems of putting a value against reduced calls for service relating to ASB.

Also, there will be a greater efficiency across all the PCCs that adopt our evidenced based good practise in terms of:

- Enhanced evidence based commissioning and PCCs better able to recognise a good quality submission with
- a logic model and theory of change to underpin future replication.
- insight gathered into the type of positive provision that teenage girls want and feel safe with
- sharing the findings of this national work will produce economies of scale – there will be no need for PCCs to replicate the research and impact assessments. The new evidence base that this project creates will lead to better commissioning and so prevent wasted investment in ineffective youth crime interventions.

#### **Additional benefits**

- A nationally tested approach to using sport for youth engagement
- A closer working between the two sectors of policing and sport. This is expected to lead to aligned funding opportunities at both national and local levels.
- Community sport agencies better able to design and deliver effective interventions
- Enhanced CPD opportunities for both sport and police employees

#### Savings from other budgets

- The application of the learning from this programme will be widespread and stretch beyond policing. The new evidence base will show the value of sports based interventions to other public sector budgets. We expect the new evidence base to lever new investment from community sports and local authority budgets both during and after the project.

#### **D. Be locally owned and monitored**

This work will be owned by the participating PCCs and the other partners on the Expert Group. The Expert Group will be co-ordinated by Derbyshire PCC. Derbyshire will be legally responsible for the budget and will take responsibility for the good governance and management of this project.

Derbyshire PCC has a strong track record and commitment to leadership, accountability, financial management, and transparent and clear reporting of publicly funded projects.

The match funding provided by the project partners is 55% over the two years (well above the minimum 40% required). This demonstrates commitment from the project partners, and also spreads the financial risk.

The funding approved and signed off by the partners over the 2 year project period are:

- StreetGames: £52,500
- Network Rail: £75,000
- PCC's: £15,000

This match funding totals £142,500. The total cost of the project is £263,800.

Innovative Fund grant request: £121,300 (45%)

Match funding: £142,500 (55%)

The 7 test local interventions that will refine the desk research findings will be neighbourhood-based responses to local issues. For instance, where the evidence shows that youth crime rates are at their highest on Friday nights at 7pm and committed by the 12-16 age group the test intervention will provide sport in that neighbourhood at that time on that day.

Similar, in neighbourhoods where the streets are hostile and the girls fearful, the intervention will take place at a time and in a place that the girls tell us they are comfortable with.

A feature of these interventions is that each will include engagement from the local authority, and at least one neighbourhood community group and sports organisation. This community group will deliver the test-intervention.

The monitoring of the interventions in terms of service demand reduction will be by the local force.

## **Section 5 – Police and Crime Commissioner sign-off**

*Please confirm that this bid is signed off by the Police and Crime Commissioner for the lead force area and (if applicable) for all other forces named at section 1.2 of this bid. All bids should also confirm sign-off by the OPCC Chief Finance Officer for the lead force area.*

*Where this bid involves collaboration with other public sector or third sector organisations this section should also confirm sign-off by the relevant responsible party(ies)*

Signed:



Alan Charles  
Police and Crime Commissioner  
for Derbyshire

Date: 22 December 2014

Signed:



Helen Boffy  
Treasurer  
Derbyshire OPCC

Date: 22nd December 2014

## **Section 6 – Contact details**

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