



Nottinghamshire

**POLICE & CRIME COMMISSIONER**

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**4 Year Capital Programme**  
**2014-2018**

## 1. **Introduction**

The Commissioner is supportive of capital expenditure which improves the efficiency and effectiveness of the service provided to the public of Nottinghamshire.

The majority of capital expenditure relates to the buildings and IT systems.

There is however, recognition that better purchasing power and consistency of capital purchases can be achieved through regional collaboration. Over the past few years this is one area that has developed. There is now a regional Procurement team and plans to develop a regional IT team. In the lead up to these being put into place there has been collective agreement on what IT systems to replace collectively and consequently consistency in IT business planning within the forces.

### **Estates**

The money spent on estates is spent to maintain and refurbish the buildings that the Commissioner will be retaining. Over the past few years the number of properties owned has been reduced to reflect need and to generate valuable revenue savings, which will be used to provide local policing.

The decision to reduce the size of the estate follows reviews and consultation. Indeed, Mansfield Woodhouse is an example in 2013-14 where consultation in relation to the decision being made resulted in a better local solution. The initial decision to sell the police station resulted in the public and local councillors expressing serious concerns over a potential reduction in police visibility. Consequently, in working with the local authority an alternative solution was developed ensuring local police would remain local, in fact in a more central and visible place than previously. This demonstrates that the force and Commissioner have listened to the concerns raised and have been receptive to alternative solutions which still deliver revenue savings, but also respond to the concerns that the public had. This process will be replicated with any further decisions for potential closure.

Closure does not always mean a reduction in access to service or police visibility. Wherever, possible local solutions such as co-location are sought and this has resulted in bases in local authority buildings and shops. This is something that will continue to be explored.

Estates is also an area for regional collaboration although this is at a much earlier stage of development.

## ICT

Investment in IT solutions is key to ensuring officers remain out in the neighbourhoods and not stuck behind desks within stations. Investment in software and hardware that facilitates the efficiency and effectiveness of the service is also a key reason to collaborate across forces. Common IT systems will enable crime investigations to be more effective back office services to be more efficient.

The discussion with Northamptonshire and Lincolnshire Police and Crime Commissioners is at an advanced state. There is now a real commitment to make progress quickly with regard to establishing a joint business support unit and IT strategy, which will achieve a convergence and investment in new IT systems.

A programme team will be established to deliver the work over a short time frame. The cost of the programme team will be met from a combination of the Home Office Innovation Fund and reserves.

The IT programme proposed reflects the decisions also being taken at a regional level.

### Other Capital Expenditure

Smaller items of expenditure include Body Armour, storage for evidence and firearms.

## 2. Capital Programme 2014-15

The Capital budget for 2014-15 builds upon the existing 4 years capital programme and considers new business cases for proposed business cases. Slippage from the 2013-14 capital programme is currently estimated at £4,254k into 2014-15 and £930k into £2015-16. These are not included below as they will be subject to change by the end of the year. If slippage into 2014-15 is greater than £4,254k it is expected that there will be projects of a corresponding amount slipped from 2014-15 into 2015-16.

The proposed programme can be summarised as follows:

<b>Estates Programme 2014-15</b>	<b>Original Budget £000</b>	<b>Revised Budget £000</b>
Original Estates Programme	2,696	526
Schemes approved in 2013-14		533
Potential new schemes		1,270
<b>Total Estates Programme</b>	<b>2,696</b>	<b>2,329</b>

<b>Information Services Programme 2014-15</b>	<b>Original Budget £000</b>	<b>Revised Budget £000</b>
Original IT Programme	1,822	547
Schemes approved in 2013-14		1,750
Potential new schemes		3,141
<b>Total Information Services Programme</b>	<b>1,822</b>	<b>5,438</b>

<b>Other Capital Programme 2014-15</b>	<b>Original Budget £000</b>	<b>Revised Budget £000</b>
Original Other Capital Programme	130	130
Schemes approved in 2013-14		
Potential new schemes		500
<b>Total Other Capital Programme</b>	<b>130</b>	<b>630</b>

**TOTAL CAPITAL PROGRAMME – 2014-15**

**£8,397,000**

Detailed programmes for 2014-15 are provided in **Appendix A**.

All potential new schemes will be approved by the 31<sup>st</sup> March 2014 on an individual project basis from the business cases submitted. This will take account of the transformation work arising from the Target Operating Model.

### **3. 4 year Capital Programme**

This also builds upon the previously approved 4 Year programme. The proposed 4 year programme can be summarised as follows:

<b>Estates Budget</b>	<b>Revised 2014-15 £000</b>	<b>2015-16 £000</b>	<b>2016-17 £000</b>	<b>2017-18 £000</b>	<b>Total 4 Yr plan £000</b>
Original Estates Prog.	526	789	275	175	1,765
Schemes approved 2013-14	533	225			758
Potential new schemes	1,270	6,500	3,295	50	11,115
<b>Total Estates Programme</b>	<b>2,329</b>	<b>7,514</b>	<b>3,570</b>	<b>225</b>	<b>13,638</b>

<b>Information Services Budget</b>	<b>Revised 2014-15 £000</b>	<b>2015-16 £000</b>	<b>2016-17 £000</b>	<b>2017-18 £000</b>	<b>Total 4 Yr plan £000</b>
Original IT Prog.	547	450	1,100	0	2,097
Schemes approved 2013-14	1,750				1,750
Potential new schemes	3,141	2,560			5,701
<b>Total Information Services</b>	<b>5438</b>	<b>3,010</b>	<b>1,100</b>		<b>9,548</b>

<b>Other Capital Budget</b>	<b>Revised 2014-15 £000</b>	<b>2015-16 £000</b>	<b>2016-17 £000</b>	<b>2017-18 £000</b>	<b>Total 4 Yr plan £000</b>
Original Other Capital Prog.	130	130	130		390
Schemes approved 2013-14					
Potential new schemes	500	100	200	150	950
<b>Total Other Capital Programme</b>	<b>630</b>	<b>230</b>	<b>330</b>	<b>150</b>	<b>1,340</b>

The Total Capital programme for each year is:

<b>TOTAL CAPITAL PROGRAMME</b>	<b>Revised 2014-15 £000</b>	<b>2015-16 £000</b>	<b>2016-17 £000</b>	<b>2017-18 £000</b>	<b>Total 4 Yr plan £000</b>
All Schemes	<b>8,397</b>	<b>10,754</b>	<b>5,000</b>	<b>375</b>	<b>24,526</b>

Detailed programmes for 2014-18 are provided in **Appendix B**.

## 4. Financing

Capital expenditure is financed from capital grant, capital receipts, internal and external borrowing.

In general terms we receive approximately £1.8million in capital grant allocations each year. Capital receipts fluctuate depending on which property is up for sale and how desirable the building is. Capital receipts are utilised to reduce MRP charges to the revenue account so are offset against short life assets in the year after receipt. Capital grant and capital receipts can only be used for capital expenditure purposes.

Borrowing makes up the majority of financing and some of our historical expenditure is financed internally from balances (eg reserves and provisions), but this is reducing as the economy improves and bank transactions stabilise. External borrowing is currently undertaken towards the latter part of the financial year and takes advantage of the current low rates for short to medium term borrowing. This is all part of the Treasury Management strategy, which is a separate report on today's agenda.

**Capital Programme 2014-15**

## Estates

<b>Original Schemes</b>	<b>Original Budget £000</b>	<b>Revised Budget £000</b>	<b>Description</b>
Access Control Improvement works	20	20	To replace the site and building access system throughout the Force
Bunkered Fuel Tank works	75	75	To replace, decommission or remove tanks that have either reached the of their recommended life or will do so in the near future
Canning Circus Refurbishment	190	0	To refurbish the police station to meet current standards. This project is for upgrading of the existing non-custody
CCTV (non custody) Improvement works	20	20	CCTV systems across the Force
Central Police Station refurbishment	480	0	Design and refurb costs for a new City Divisions HQ. Note a new scheme is now proposed replacing the original proposal
Custody Improvement works	25	25	To undertake Safer Detention works to meet Home Office Guidance
Emergency Works	150	150	A contingency budget for an emergency that requires capital funds
Energy Initiatives	109	109	Schemes consistent with the Carbon Management Plan target of improving energy consumption to a 30% reduction in CO2 emissions by 2015
Estates review	50	50	All known specific schemes are included
Flat Roofs Replacement	7	7	Funds to replace defective flat roofs

HQ Kennel upgrade	20	20	To fund works in improve the kennel facilities and meet current guidance
Retford New Police Station	1,500	0	New Retford shared service Police base replaces previous plan for sole building. Note a much smaller refurbishment project is now proposed.
Share service schemes	50	50	All know specific schemes are included
<b>TOTAL ORIGINAL ESTATES PROGRAMME</b>	<b>2,696</b>	<b>526</b>	

<b>Estates Approved in 2013-14 Schemes</b>	<b>Original Budget £000</b>	<b>Revised Budget £000</b>	<b>Description</b>
FHQ 1 <sup>st</sup> & 2 <sup>nd</sup> floor office alterations		118	FHQ office alterations to create agile working spaces
New Conference Facilities		340	Create new conference facilities at FHQ to replace the Arrow Centre
Mansfield Police Station Kitchen improvements		75	Update facilities
<b>Total Approved in 2013-14 Schemes</b>		<b>533</b>	

<b>Estates Proposed New Schemes</b>	<b>Original Budget £000</b>	<b>Revised Budget £000</b>	<b>Description</b>
Committed expenditure projects		15	Business Cases to be supplied by the Force for approval by 31 <sup>st</sup> March 2014
Essential expenditure projects		1,000	
Desirable expenditure projects		255	
<b>Total Proposed New Schemes Estates</b>		<b>1,270</b>	



<b>Information Services Original Schemes</b>	<b>Original Budget £000</b>	<b>Revised Budget £000</b>	<b>Description</b>
Command & Control Replacement	150	0	
Enhancements to Confidential Network	400	0	25% contribution to regional cost
ICCS replacement	500	0	Improving the availability, capacity and continuity of storage
Improvements to Digital Investigation Storage	300	300	To meet the needs of the Digital Investigation Unit
Mobile ANPR for Fleet	22	22	To meet additional needs of the vehicle fleet. £22k of spend has been brought into 2013/14. The 4 year programme spend has been consequently reduced.
Regional Licensing Various Products	100	100	
Regional Project Storage	250	125	Note £125k spend on this project has been brought into 2013/14. The 4 year programme cost has been consequently reduced
Storage Solutions	100	0	Provide flexible, scaleable, affordable, robust and supported digital storage solution for Nottinghamshire Police. Note £100k of spend on this project has been brought into 2013/14. The 4 year programme spend has been consequently reduced.
<b>TOTAL ORIGINAL INFORMATION SERVICES PROGRAMME</b>	<b>1,822</b>	<b>547</b>	

<b>Information Services Approved in 2013-14 Schemes</b>	<b>Original Budget £000</b>	<b>Revised Budget £000</b>	<b>Description</b>
Airwave Device Replacement		1,250	Replace all outdated airwave equipment
Mobile Data remote Working		500	To improve efficiency by allowing system access away from stations
<b>Total Approved in 2013-14 Schemes</b>		<b>1,750</b>	

<b>Information Services Proposed New Schemes</b>	<b>Original Budget £000</b>	<b>Revised Budget £000</b>	<b>Description</b>
Committed expenditure projects		316	Business Cases to be supplied by the Force for approval by 31 <sup>st</sup> March 2014
Essential expenditure projects		2,825	
Desirable expenditure projects			
		<b>3,141</b>	

<b>Other Capital Original Schemes</b>	<b>Original Budget £000</b>	<b>Revised Budget £000</b>	<b>Description</b>
Body Armour	50	50	
Equipment Contingency	30	30	
Replacement of non slot vehicles	50	50	Provide vehicle to the Chief Officer Team
<b>TOTAL ORIGINAL OTHER CAPITAL PROGRAMME</b>	<b>130</b>	<b>130</b>	

<b>Other Capital Proposed New Schemes</b>	<b>Original Budget £000</b>	<b>Revised Budget £000</b>	<b>Description</b>
Committed expenditure projects			Business Cases to be supplied by the Force for approval by 31 <sup>st</sup> March 2014
Essential expenditure projects		400	
Desirable expenditure projects		100	
<b>Total Other Capital Proposed New Schemes</b>		<b>500</b>	

### Four Year Capital Programme

	Revised 2014-15 £000	2015-16 £000	2016-17 £000	2017-18 £000	Total £000	Description
<b>ESTATES ORIGINAL</b>						
Access Control Improvement works	20				20	Refer to Appendix A for description
Bunkered Fuel Tank works	75				75	
Canning Circus Refurbishment	0	14			14	
CCTV (non custody) Improvement works	20				20	
Central Police Station refurbishment	0				0	
Custody Improvement works	25	25	25	25	100	
Emergency Works	150	150	150	150	600	
Energy Initiatives	109	250	50		409	
Estates review	50				50	
Flat Roofs Replacement	7				7	
HQ Kennel upgrade	20	300			320	
Retford New Police Station	0				0	
Shared Service Schemes	50				50	
Workshop Shared Service base	0	50	50		100	
<b>Sub total</b>	<b>526</b>	<b>789</b>	<b>275</b>	<b>175</b>	<b>1,765</b>	

	Revised 2014-15 £000	2015-16 £000	2016-17 £000	2017-18 £000	Total £000	Description
<b>ESTATES APPROVED 2013-14</b>						
FHQ 1 <sup>st</sup> & 2 <sup>nd</sup> floor office alterations	118				118	Refer to Appendix A for description
Purchase of Police station per estates plan		225			225	
New Conference Facilities	340					
Mansfield Police Station Kitchen improvements	75					
<b>Sub total</b>	<b>533</b>	<b>225</b>			<b>758</b>	
<b>ESTATES NEW PROPOSALS</b>						
Committed expenditure projects	15				15	Business Cases to be supplied by the Force for approval by 31 <sup>st</sup> March 2014
Essential expenditure projects	1,000	5,800	3,295	50	10,145	
Desirable expenditure projects	255	700			955	
<b>Sub total</b>	<b>1,270</b>	<b>6,500</b>	<b>3,295</b>	<b>50</b>	<b>11,115</b>	
<b>TOTAL ESTATES</b>	<b>2,329</b>	<b>7,514</b>	<b>3,570</b>	<b>225</b>	<b>13,638</b>	

	<b>Revised 2014-15 £000</b>	<b>2015-16 £000</b>	<b>2016-17 £000</b>	<b>2017-18 £000</b>	<b>Total £000</b>	<b>Description</b>
<b>INFORMATION SERVICES ORIGINAL</b>						
Command & Control Replacement	0		150		150	Refer to Appendix A for description
Enhancements to Confidential Network	0				0	
ICCS Replacement	0		500		500	
Improvements to Digital Investigation Storage	300				300	
Mobile ANPR for Fleet	22				22	
Regional Licensing Various Products	100	100	100		300	
Regional Project Storage	125	250	250		625	
Storage Solutions	0	100	100		200	
<b>INFORMATION SERVICES APPROVED 2013-14</b>						
Airwave Device Replacement	1,250				1,250	Refer to Appendix A for description
Mobile Data remote Working	500				500	
<b>INFORMATION SERVICES NEW PROPOSALS</b>						
Committed expenditure projects	316	2,000			2,316	Business Cases to be supplied by the Force for approval by 31 <sup>st</sup> March 2014
Essential expenditure projects	2,825	560			3,385	
Desirable expenditure projects						
<b>TOTAL INFORMATION SERVICES</b>	<b>5,438</b>	<b>3,010</b>	<b>1,100</b>		<b>9,548</b>	

	Revised 2014-15 £000	2015-16 £000	2016-17 £000	2017-18 £000	Total £000	Description
<b>OTHER CAPITAL ORIGINAL</b>						
Body Armour	50	50	50		150	Refer to Appendix A for description
Equipment Contingency	30	30	30		90	
Replacement of non slot vehicles	50	50	50		150	
<b>Sub total</b>	<b>130</b>	<b>130</b>	<b>130</b>	<b>130</b>	<b>390</b>	
<b>OTHER CAPITAL NEW PROPOSAL</b>						
Committed expenditure projects						Business Cases to be supplied by the Force for approval by 31 <sup>st</sup> March 2014
Essential expenditure projects	400				400	
Desirable expenditure projects	100	100	200	150	550	
<b>Sub total</b>	<b>500</b>	<b>100</b>	<b>200</b>	<b>150</b>	<b>950</b>	
<b>TOTAL OTHER CAPITAL</b>	<b>630</b>	<b>230</b>	<b>330</b>	<b>150</b>	<b>1,340</b>	
<b>TOTAL PROGRAMME</b>	<b>8,397</b>	<b>10,754</b>	<b>5,000</b>	<b>375</b>	<b>24,526</b>	