



Nottinghamshire

**POLICE & CRIME COMMISSIONER**

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**4 Year Capital Programme**  
**2015-2019**

# 1. **Introduction**

The Commissioner is supportive of capital expenditure which improves the efficiency and effectiveness of the service provided to the public of Nottinghamshire.

The majority of capital expenditure relates to the buildings and IT systems.

There is however, recognition that better purchasing power and consistency of capital purchases can be achieved through regional collaboration. Over the past few years this is one area that has developed. This has been supported by the Home Office with capital and revenue funding being made available through the Innovation Fund.

## **Estates**

The money spent on estates is spent to maintain and refurbish the buildings that the Commissioner will be retaining. Over the past few years the number of properties owned has been reduced to reflect need and to generate valuable revenue savings, which will be used to provide local policing.

Some of the savings made from the reduction in the estate have been used to provide other solutions to maintain a police presence within the communities we serve. This includes better mobile IT equipment.

Closure does not always mean a reduction in access to service or police visibility. Wherever, possible local solutions such as co-location are sought and this has resulted in bases in local authority buildings and shops. This is something that will continue to be explored. .

## **ICT**

Investment in IT solutions is key to ensuring officers remain out in the neighbourhoods and not stuck behind desks within stations. Investment in software and hardware that facilitates the efficiency and effectiveness of the service is also a key reason to collaborate across forces. Common IT systems will enable crime investigations to be more effective and back office services to be more efficient.

The discussion with Northamptonshire (and Lincolnshire) Police and Crime Commissioners is at an advanced state. A joint business support unit should be operational by October 2015 and is supported through an IT strategy, which will achieve a convergence and investment in new IT systems.

### **Other Capital Expenditure**

Smaller items of expenditure include (consistency in capitalisation) Body Armour, storage for evidence and firearms. It is essential that during times of change we continue to invest in essential items for continued service delivery.

### **Regional capital Expenditure**

There are several regional programmes in place of which 5 currently have capital implications. There is grant funding available for some of these projects through the Innovation Fund. Where Nottinghamshire is the lead on a project the full cost of the project is shown. Contributions from partners and the Government are shown within financing. There are cashflow implications between the date of incurring the expenditure and receiving the contributions.

## **2. Capital Programme 2015-16**

The Capital budget for 2015-16 builds upon the existing 4 year capital programme and considers new business cases for proposed schemes. Slippage from the 2014-15 capital programme is currently estimated at £6,625k into 2015-16. The slippage will be subject to change by the end of the year.

The proposed programme is included in **Appendix A**.

## **3. 4 year Capital Programme**

The proposed programme for the next four years is also provided in **Appendix B**. This is only indicative at this stage and will be subject to detailed business case and affordability.

## **4. Financing**

Capital expenditure is financed from capital grant, capital receipts, internal and external borrowing.

In general terms we receive approximately £1.8million in capital grant allocations each year. Capital receipts fluctuate depending on which property is up for sale and how desirable the building is. Capital receipts are utilised to reduce MRP charges to the revenue account so are offset against short life assets in the year after receipt. Capital grant and capital receipts can only be used for capital expenditure purposes.

Borrowing makes up the majority of financing and some of our historical expenditure is financed internally from balances (eg reserves and provisions), but this is reducing as the economy improves and bank transactions stabilise. External borrowing is taken at the best time to take advantage of the low rates for short to medium term borrowing. It is anticipated that interest rates will start to increase in the Autumn 2015. More information on this is included within the Treasury Management Strategy, which is a separate report on today's agenda.

Capital Expenditure has revenue implications; generally these have the initial impact in the year after the capital project is completed. These costs reflect repaying the capital sum (minimum Revenue Provision - MRP) and an interest cost. MRP is paid back over the estimated life of the asset. Other revenue implications include licences fees and other associated costs.

## Appendix A

<u>2015-16 Capital Programme</u>	Slippage from 2014- 2015	Revised Budget with slippage 2015- 2016	Total Budget	Project Details
	£000	£000	£000	
<b>ASSETS ORIGINAL SCHEMES</b>				
Access Control Improvement Works	363	363	363	To replace police keys and locks as well as swipe card readers at gates and buildings to ensure adequate security in the estate
Arrow Centre Conversion		80	80	Final payment in the 5 force forensics centre
Biomass Boilers	159	159	159	To install biomass boilers to reduce energy costs
Bircotes Information Centre	12	12	12	Closure of Harworth and move into Bircotes, this is a retention fee for works done.
Bridewell Refurbishment		0	0	Business case is being revised
Broxtowe Refurbishment	230	230	230	Refurb in line with DtF and improving working conditions
Bunkered Fuel Tank Works	225	225	225	To resite and decommission some fuel tanks in line with DtF and the environmental issue
Custody Improvements		25	75	Retainer fees
Cyber Crime Unit		278	278	Moving the Cyber Crime unit to FHQ - Phase 3 rationalisation
Eastwood Police Station Replacement		0	870	Business case is being revised
Energy Initiatives				Separate business cases have been submitted
FHQ Gym & shower improvements	0	0	400	To improve conditions for staff
FHQ Kennels	570	570	570	Business case is being revised to see if costs can be reduced
FHQ Re-surfacing of roads & car parking		100	200	To improve quality of the estate
FHQ Relocation of control Rm/Conf/Stores/Pizza		1,278	2,278	To improve the effectiveness of control room and CRIM in working together
FHQ Relocation of Digital Investigation Unit		142	147	Moving DIU to FHQ - Phase 3 rationalisation

Ollerton House demolition	20	20	20	Health and safety risk as the house is falling down and would cost a significant amount to get fit for purpose and it's not really needed now.
Ollerton Police Station Refurb	25	25	25	In line with improving the estate
Radford Rd Kitchen & rest room		50	50	Refurb in line with DtF and improving working conditions
Radford Rd Toilet & Tea point refurbishment		100	100	Refurb in line with DtF and improving working conditions
Retford Shared Service base		186	186	In line with DtF plans
Sundry minor & emergency works		150	450	Emergency reactive fund
West Bridgford 1st floor refurbishment		300	300	In line with DtF plans
Worksop Shared Service Base		0	0	Plans on hold
<b>TOTAL</b>	<b>1,604</b>	<b>4,293</b>	<b>7,018</b>	
<b>ASSETS NEW SCHEME REQUESTS</b>				
Access Control Improvement Works		100	100	As above - extra monies requested as costs came in more than initial findings
Ollerton House demolition		10	10	As above - extra monies requested as the electrical work is more complicated than expected
Automatic Gates & Barrier Replacements - various sites		0	200	Some barriers are coming to end of life and require a lot of repairs, this is to address that and the security issue of them not being in operation
Fire Alarm panel replacements		0	45	Parts are becoming obsolete which can leave some stations vulnerable
Fixed Electrical works - various sites		0	40	Parts are becoming obsolete which can leave some stations vulnerable
Forensic Drying Cabinets - various sites		0	20	Regulation changes in the requirements coming into affect
Generators & associated equipment to be replaced		0	15	Parts are becoming obsolete which can leave some stations vulnerable in business continuity
HQ Replacement of external street lighting		0	160	Replace faulty lighting and wiring, with LED lighting which will save costs in electric but have not yet been identified how much will be saved per annum
Bulwell Police Station - Refurb		150	150	Refurb in line with DtF and improving working conditions

Oxclose Lane - Refurb		450	850	Refurb in line with DtF and improving working conditions
Sir John Robinson House		0	0	Council have pulled out of the project
Carlton - EMAS Community station		100	100	Accommodation share with EMAS, save on running costs
Newark - Create Open Plan Space		0	600	In line with improving the estate
M/Woodhouse Air handling Replacement		0	45	Faulty parts
Mansfield - Create Open Plan Space		0	1,800	In line with improving the estate
Lift Replacement - Mansfield & Radford Rd		0	110	Faulty parts
Byron House - Central Relocation		980	980	In line with DtF plans and phase 3 rationalisation
Building management system replacement (BMS)		0	370	Replace BMS controls to increase energy efficiency, there will be savings but these haven't yet been quantified
<b>New Scheme Total</b>	<b>0</b>	<b>1,790</b>	<b>5,595</b>	
<b>Assets Revised Total</b>	<b>1,604</b>	<b>6,083</b>	<b>12,613</b>	
<b>IS ORIGINAL SCHEMES</b>				
Command & Control Replacement		0	150	To upgrade system
Control Room Move	678	678	678	as per estates rationalisation and improvements
Desktop Virtualisation	300	300	300	slipped from 2012/13 due to resources
Essential Infrastructure Upgrades	40	40	40	To enable change
ICCS Replacement		0	500	
Improvements to Digital Investigation Storage	564	564	564	Improving storage capabilities for DIU
Mobile Data	1,267	1,267	1,267	Mobile data project incorporating DtF and agile working practices
Network Infrastructure Improvements		0	350	To enable change
Regional ANPR	0	0	99	Traffic storage and enabling connectivity
Regional Desktop Email	75	75	75	Regional access to desktop - agile working
Regional LANDESK Merger	0	0	258	
Regional Project Storage (DIR)	120	120	120	Increase storage capacity
Ring of Steel ANPR Cameras		0	210	Traffic storage and enabling connectivity
SQL Server 2012	107	107	107	Upgrade
Storage Solutions		100	200	Increase storage capacity

Telephony Project	1,090	1,090	1,090	Refresh and upgrade telephony systems as current system at end of life and support
Migrate to PSN (public services network)	38	38	38	Moving from PNN to PSN due to national guidelines
<b>IS TOTAL</b>	<b>4,279</b>	<b>4,379</b>	<b>6,046</b>	
<b>IS NEW SCHEME REQUESTS</b>				
Essential Hardware, Software Refresh & Repairs		400	1,600	Renew and repair faulty hardware to continue working effectively
Enabling Change		400	1,300	To enable IS to respond quickly to initiatives, projects and operational needs that haven't been identified from the outset, such as DtF, SSL Laptops, Op Xeres
Migrate to PSN (public services network) - Extra funds required		110	110	Moving from PNN to PSN due to national guidelines
Data Domain Backup System		0	108	Backups for all force systems and disaster recovery
Intrusion - monitor & heal software		0	60	to block intrusions when ePortal comes into life
Cloud Networking Migration		0	300	Notts & Northants to share a MPCS system to help reduce costs approx £120k pa
Upgrade Audio Visual Equipment		0	50	To ensure equipment can support paperless meetings and agile working
Upgrade Control Room SICCS Workstations		0	290	Critical for Windows 7
System Centre Operation Manager		0	70	monitor current estate for issue to alert IS before a system breakdown
Sharepoint Portal		0	250	To enhance intranet collaboration and documentation
<b>IS New Scheme Total</b>	<b>0</b>	<b>910</b>	<b>4,138</b>	
<b>Total IS Spend</b>	<b>4,279</b>	<b>5,289</b>	<b>10,184</b>	



<b>OTHER ORIGINAL SCHEMES</b>				
Body armour		0	100	
COT team vehicles		0	50	
Non-driver slot vehicles	0	100	450	To purchase vehicles outside of the Vensons agreement
Equipment Contingency		0	60	
Evidence Storage - A & E	100	100	100	
Firearms Cabinets & Access Storage	50	50	100	
Northern Property Store Increased Storage	100	100	200	
<b>OTHER TOTAL</b>	<b>250</b>	<b>350</b>	<b>1,060</b>	
<b>LOCAL CAPITAL TOTAL SPEND</b>	<b>6,133</b>	<b>11,722</b>	<b>23,857</b>	
<b>REGIONAL ORIGINAL SCHEMES</b>				
Body Worn Video	492	492	492	
Niche	0	1,542	1,542	IT platform for better integration
MAIT		550	550	Multi-Agency Incident Transfer
EMOpSS		1,499	1,499	Regional Operational support service
PBS	0	382	382	Police Business Service - integration between Notts & Northants
<b>Regional Total</b>	<b>492</b>	<b>4,465</b>	<b>4,465</b>	
<b>TOTAL CAPITAL PROGRAMME</b>	<b>6,625</b>	<b>16,187</b>	<b>28,322</b>	

## Appendix B

<b>Capital Programme 2015-2019</b>	<b>Revised Budget with slippage</b>				<b>Total Budget</b>
	<b>2015-2016 £000</b>	<b>2016-2017 £000</b>	<b>2017-2018 £000</b>	<b>2018-2019 £000</b>	<b>£000</b>
<b>ASSETS ORIGINAL SCHEMES</b>					
Access Control Improvement Works	363				363
Arrow Centre Conversion	80				80
Biomass Boilers	159				159
Bircotes Information Centre	12				12
Bridewell Refurbishment	0				0
Broxtowe Refurbishment	230				230
Bunkered Fuel Tank Works	225				225
Custody Improvements	25	25	25		75
Cyber Crime Unit	278				278
Eastwood Police Station Replacement	0	870			870
Energy Initiatives					
FHQ Gym & shower improvements	0	400			400
FHQ Kennels	570				570
FHQ Re-surfacing of roads & car parking	100	50	50		200
FHQ Relocation of control Rm/Conf/Stores/Pizza	1,278	1,000			2,278
FHQ Relocation of Digital Investigation Unit	142	5			147
Ollerton House demolition	20				20
Ollerton Police Station Refurb	25				25
Radford Rd Kitchen & rest room	50				50
Radford Rd Toilet & Tea point refurbishment	100				100
Retford Shared Service base	186				186
Sundry minor & emergency works	150	150	150		450
West Bridgford 1st floor refurbishment	300				300
Worksop Shared Service Base	0				0
<b>TOTAL</b>	<b>4,293</b>	<b>2,500</b>	<b>225</b>	<b>0</b>	<b>7,018</b>
<b>ASSETS NEW SCHEME REQUESTS</b>					
Access Control Improvement Works	100				100
Ollerton House demolition	10				10
Automatic Gates & Barrier Replacements - various sites	0	200			200
Fire Alarm panel replacements	0	45			45
Fixed Electrical works - various sites	0	30	10		40
Forensic Drying Cabinets - various sites	0	20			20
Generators & associated equipment to be replaced	0	15			15
HQ Replacement of external street lighting	0	160			160
Bulwell Police Station - Refurb	150				150
Oxclose Lane - Refurb	450	400			850

Sir John Robinson House	0				0
Carlton - EMAS Community station	100				100
Newark - Create Open Plan Space	0	600			600
M/Woodhouse Air handling Replacement	0	45			45
Mansfield - Create Open Plan Space	0	600	600	600	1,800
Lift Replacement - Manfield & Radford rd	0	110			110
Byron House - Central Relocation	980				980
Building management system replacement (BMS)	0	370			370
<b>New Scheme Total</b>	<b>1,790</b>	<b>2,595</b>	<b>610</b>	<b>600</b>	<b>5,595</b>
<b>Assets Revised Total</b>	<b>6,083</b>	<b>5,095</b>	<b>835</b>	<b>600</b>	<b>12,613</b>
<b>IS ORIGINAL SCHEMES</b>					
Command & Control Replacement	0	150			150
Control Room Move (as per business case agreed)	678				678
Desktop Virtualisation	300				300
Essential Infrastructure Upgrades	40				40
ICCS Replacement	0	500			500
Improvements to Digital Investigation Storage	564				564
Mobile Data - Consolidated F145,F122,F160,F120, F070 & F151	1,267				1,267
Network Infrastructure Improvements	0	350			350
Regional ANPR	0	99			99
Regional Desktop Email	75				75
Regional LANDESK Merger	0	258			258
Regional Project Storage (DIR) - Project slipped not cancelled as at 06/11/14	120	0			120
Ring of Steel ANPR Cameras	0	210			210
SQL Server 2012	107				107
Storage Solutions	100	100			200
Telephony Project	1,090				1,090
Migrate to PSN (public services network)	38				38
<b>IS TOTAL</b>	<b>4,379</b>	<b>1,667</b>	<b>0</b>	<b>0</b>	<b>6,046</b>
<b>IS NEW SCHEME REQUESTS</b>					
Essential Hardware, Software Refresh & Repairs	400	400	400	400	1,600
Enabling Change	400	300	300	300	1,300
Migrate to PSN (public services network) - Extra funds required	110				110
Data Domain Backup System	0	108			108
Intrusion - monitor & heal software	0	60			60
Cloud Networking Migration	0	300			300
Upgrade Audio Visual Equipment	0	50			50
Upgrade Control Room SICCS (Integrated communications)					
Workstations	0	290			290
System Centre Operation Manager	0	70			70
Sharepoint Portal	0	200	50		250
<b>IS New Scheme Total</b>	<b>910</b>	<b>1,778</b>	<b>750</b>	<b>700</b>	<b>4,138</b>
<b>Total IS Spend</b>	<b>5,289</b>	<b>3,445</b>	<b>750</b>	<b>700</b>	<b>10,184</b>

<b>OTHER ORIGINAL SCHEMES</b>					
Body armour	0	50	50		100
COT team vehicles	0	50			50
Non-driver slot vehicles	100	200	150		450
Equipment Contingency	0	30	30		60
Evidence Storage - A & E	100				100
Firearms Cabinets & Access Storage	50	50			100
Northern Property Store Increased Storage	100	100			200
<b>OTHER TOTAL</b>	<b>350</b>	<b>480</b>	<b>230</b>	<b>0</b>	<b>1,060</b>
<b>LOCAL CAPITAL TOTAL SPEND</b>					
	<b>11,722</b>	<b>9,020</b>	<b>1,815</b>	<b>1,300</b>	<b>23,857</b>
<b>REGIONAL ORIGINAL SCHEMES</b>					
Body Worn Video	492				492
Niche	1,542				1,542
MAIT	550				550
EMOpSS	1,499				1,499
PBS	382				382
<b>Regional Total</b>	<b>4,465</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,465</b>
<b>TOTAL CAPITAL PROGRAMME</b>					
	<b>16,187</b>	<b>9,020</b>	<b>1,815</b>	<b>1,300</b>	<b>28,322</b>