



Nottinghamshire

**POLICE & CRIME COMMISSIONER**

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**Capital Programme**  
**2020-2025**

January 2020

## 1. Introduction

The Commissioner is supportive of capital expenditure which improves the efficiency and effectiveness of the service provided to the public of Nottinghamshire.

The majority of capital expenditure relates to the buildings and IT systems.

The ability for the Commissioner to finance capital expenditure through borrowing is limited by the Capital Financing Requirement – prudential indicator. With some major building works planned we are continuing to review the capital programmes for the lower value and shorter life capital expenditure items to consider financing these through revenue.

## 2. Capital Programme 2020-21

This programme is built upon the current priorities within the Force. Ensuring premises and equipment are fit for purpose, appropriately maintained and replaced at the end of their useful life.

It is currently estimated that there will be approximately £5.581m slippage from 2019-20 capital programme into 2020-21, these figures will be re-evaluated and confirmed at the end of the financial year.

The detailed programme, proposed by the Force, for 2020-21 is provided in **Appendix A**.

The proposed programme is summarised in the table below:

<b>Capital category</b>	<b>2020-21 £m</b>	<b>2021-22 £m</b>	<b>2022-23 £m</b>	<b>2023-24 £m</b>	<b>2024-25 £m</b>
Assets	28.270	10.823	2.613	2.174	2.240
IT	5.212	4.384	2.344	0.230	0.774
Other	1.107	1.250	1.058	0.508	0.693
<b>Total</b>	<b>34.589</b>	<b>16.457</b>	<b>6.015</b>	<b>2.912</b>	<b>3.707</b>

Inflation has been added over the life of the 5 year programme to show what we expect the impact to be based on current assumptions.

Identified within the capital programme is the continuation of the new custody suite building, this new build will address all of the associated issues and costs of the existing centrally located Bridewell Suite. Building surveys and reports produced in 2014 and a Business Case in January 2017 highlighted that the existing Bridewell was in need of major refurbishments and that it did not and could not comply with the then current Home Office standards and recommendations (which have since been succeeded by even more stringent criteria) and the decision was taken that a new custody suite was required. The new build will be state of the art and will meet Home Office guidance and will be built as a 25 year plus function. The efficiencies it will deliver are associated with risk management and the effective handling of detainees.

Continuation of the joint headquarters based on the existing Police FHQ site; this work will provide further efficiencies for the estate. Planning permission has been granted and preliminary building work has started whilst detailed plans are completed and contracts awarded.

Work continues in line with the building condition survey from 2017 ensuring all our buildings are safe and fit for purpose. The work should be concluded during 2021-22, from 2022-23 onwards a new base-line budget has been set, increased with inflation for on-going building condition and capital maintenance works. A breakdown of these works can be found in **Appendix B**.

Within IT the technical refresh project continues with emphasis on replacement of agile devices, body worn video equipment and multi-functional devices. From 2021-22 the majority of this budget will be included in the medium term financial plan in revenue in line with Treasury Management Strategy. A breakdown of these works can be found in **Appendix B**.

Budgets for operation uplift have been included in line with government funding expectations. Fleet shows an increase in vehicles for the three years of the project with replacements built in, including inflation, for the following years. IT has also been included for three years with the expectation that this will be included within the MTFP as per the technical refresh project.

### **3. Medium Term Capital Programme**

It is normal practice to provide an indication of the capital programme for 2020-21 to 2024-25. With the understanding that this part of the programme will be subject to change following a detailed business case and affordability assessment.

An indicative proposed programme for the 5 years is provided in **Appendix A**.

### **4. Financing**

Financing is included within the Treasury Management Strategy, included within today's agenda.

### **5. Revenue Implications**

Capital Expenditure does have revenue implications; generally these have the greatest impact in the year after the capital expenditure has been incurred/project completed. These costs reflect a depreciation cost and a cost of borrowing. Currently, the cost of borrowing is interest only, but at some point in the future the capital sum will need to be repaid. Depreciation is allocated over the life of the asset. The portfolio of loans is currently being reviewed.

The Revenue budget for 2020-21 includes the estimated Minimum Revenue Provisions (MRP) based on expenditure prior to 1<sup>st</sup> April 2020, including an estimated cost of borrowing for existing borrowing and new borrowing planned in 2020-21.

The MTFS makes adjustments for significant changes in MRP and interest costs.

**Capital Programme 2020-21 to 2024-25**

Priority	Project	Dept	2020-21 £m	2021-22 £m	2022-23 £m	2023-24 £m	2024-25 £m
1	ANPR Replacements	IS	0.096	0.099	0.102	0.136	0.140
1	Custody improvements	Assets	0.103	0.106	0.110	0.113	0.116
1	New Custody	Assets	12.400	3.000	0.253		
1	Joint FHQ new build (part Uplift)	Assets	12.000	5.017	0.250		
1	ESN	IS	0.800	0.824			
<b>Total Priority 1 Projects</b>			<b>25.399</b>	<b>9.046</b>	<b>0.715</b>	<b>0.249</b>	<b>0.256</b>
2	Vehicle & equipment replacement	Other	0.435	0.361	0.372	0.383	0.395
2	SARC New Build	Assets	0.800	0.500			
2	Hucknall EMAS Extension	Assets	0.017				
2	Operation Uplift – IT	IS	1.926	2.651	2.043		
2	Operation Uplift – Fleet	Other	0.572	0.787	0.607	0.125	0.298
2	Operation Uplift - Other	Other	0.100	0.102	0.079		
2	Building condition & maintenance	Assets	2.350	2.200	2.000	2.061	2.124
2	Estate Improvements	Assets	0.600				
2	Tech refresh & upgrades	IS	2.390	0.810	0.199	0.094	0.634
<b>Total Priority 2 Projects</b>			<b>9.190</b>	<b>7.411</b>	<b>5.300</b>	<b>2.663</b>	<b>3.451</b>
<b>Total Capital Programme</b>			<b>34.589</b>	<b>16.457</b>	<b>6.015</b>	<b>2.912</b>	<b>3.707</b>

**BREAKDOWN OF TECH. REFRESH AND UPGRADES**

Figures shown £'000	Year					
	2020-21	2021-22	2022-23	2023-24	2024-25	
Sub Project Name						
Agile Phase 3 - PCSO	135					
BWV Cameras	273					
Dell Laptop Refresh	270					
DIR Suites & Laptops	100					
DIU Nimble SAN	450					539
Hyper V Virtual Platform Hardware Refresh	90	92	93	94	95	
MFD (Copiers)	200	103	106			
Nimble Storage Expansion	50	50				
Polycom Room Video Conferencing		360				
SEIM - IT Health Check Recommendations	250					
Storage Expansion	200	205				
Toughbook Refresh	72					
Workstations	300					
<b>TOTAL TECH. REFRESH AND UPGRADES</b>	<b>2,390</b>	<b>810</b>	<b>199</b>	<b>94</b>	<b>634</b>	

# **BREAKDOWN OF BUILDING CONDITION & CAPITAL MTN WORKS**

Figures shown £'000	Year				
	2020-21	2021-22	2022-23	2023-24	2024-25
Sub Project Name					
Mansfield Electrical Lighting	311				
Mansfield Prelims	93				
Oxclose Lane BWIC Windows	50				
Oxclose Lane Prelims	147				
Oxclose Lane PV Removal and Reassemble	20				
Oxclose Lane Roof Replacement	90				
Oxclose Lane Window Overhaul	400				
Radford Rd Building Fabric	220				
Radford Rd Electrical	199				
Radford Rd Mechanical	5				
Radford Rd Prelims	127				
Radford Rd TBC		300			
Radford Road BWIC Windows	50				
Radford Road Prelims	147				
Radford Road Roof Replacement	90				
Radford Road Window Overhaul	400				
TBC	0	1,900	2,000	2,061	2,124
<b>TOTAL BUILDING CONDITION &amp; CAPITAL MTN WORKS</b>	<b>2,350</b>	<b>2,200</b>	<b>2,000</b>	<b>2,061</b>	<b>2,124</b>