

Nottinghamshire

**POLICE & CRIME COMMISSIONER**

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**Capital Programme**  
**2021-2026**

January 2021

## 1. Introduction

The Commissioner is supportive of capital expenditure which improves the efficiency and effectiveness of the service provided to the public of Nottinghamshire.

The majority of capital expenditure relates to the buildings and IT systems.

The ability for the Commissioner to finance capital expenditure through borrowing is limited by the Capital Financing Requirement – prudential indicator. In keeping within the indicator limits some major capital projects are being financed from revenue/reserves. Where capital receipts are available these are utilised to finance short life assets. Both of these actions reduce the burden on the revenue budgets in future years.

## 2. Capital Programme 2021-22

This programme is built upon the current priorities within the Force. Ensuring premises and equipment are fit for purpose, appropriately maintained and replaced at the end of their useful life.

It is currently estimated that there will be approximately £9,716k slippage from 2020-21 (P8) capital programme into 2020-21, these figures will be re-evaluated and confirmed at the end of the financial year.

The detailed programme, proposed by the Force, for 2021-22 is provided in **Appendix A**.

The proposed programme is summarised in the table below:

<b>Capital category</b>	<b>2021-22 £k</b>	<b>2022-23 £</b>	<b>2023-24 £</b>	<b>2024-25 £</b>	<b>2025-26 £</b>
Assets	12,917	4,213	2,174	2,240	2,308
IT	2,515	1,775	2,348	774	144
Fleet	2,361	2,422	2,308	2,430	2,498
<b>Total</b>	<b>17,793</b>	<b>8,410</b>	<b>6,830</b>	<b>5,444</b>	<b>4,950</b>

Inflation has been added over the life of the 5 year programme to show what we expect the impact to be based on current assumptions.

Identified within the capital programme is the continuation of the new custody suite building, this new build will address all of the associated issues and costs of the existing centrally located Bridewell Suite. Building surveys and reports produced in 2014 and a Business Case in January 2017 highlighted that the existing Bridewell was in need of major refurbishments and that it did not and could not comply with the then current Home Office standards and recommendations (which have since been succeeded by even more stringent criteria) and the decision was taken that a new custody suite was required. The new build will be state of the art and will meet Home Office guidance and will be built as a 25 year plus function. The efficiencies it will deliver are associated with risk management and the effective handling of detainees.

Continuation of the joint headquarters based on the existing Police FHQ site; this work will provide further efficiencies for the estate. Planning permission has been granted and preliminary building work has started whilst detailed plans are completed and contracts awarded.

Work continues in line with the building condition survey from 2017 ensuring all our buildings are safe and fit for purpose. The work was planned to be concluded during 2021-22, however due to Covid it is likely there will be some slippage. From 2022-23 onwards a new base-line budget has been set, increased with inflation for on-going building condition and capital maintenance works. A breakdown of these works can be found in appendix B.

Within IT the technical refresh project budget has now been included in the medium term financial plan in revenue in line with Treasury Management Strategy.

Fleet shows the on-going replacement of vehicles now that the force has ended the PFI contract and has full ownership of all the forces fleet of vehicles.

Budgets for operation uplift have been included in line with government funding expectations. Fleet shows an increase in vehicles for the three years of the project with replacements built in, including inflation, for the following years.

### **3. Medium Term Capital Programme**

It is normal practice to provide an indication of the capital programme for 2021-22 to 2025-26. With the understanding that this part of the programme will be subject to change following a detailed business case and affordability assessment.

An indicative proposed programme for the 5 years is provided in **Appendix A**.

### **4. Financing**

Financing is included within the Treasury Management Strategy included elsewhere within this agenda.




### **5. Revenue Implications**

Capital Expenditure does have revenue implications; generally these have the greatest impact in the year after the capital expenditure has been incurred/project completed. These costs reflect a depreciation cost and a cost of borrowing. The cost of borrowing is made up of a mixture of interest only and EIP (equal instalments of principal and interest) loans. Where interest only loans have been taken the capital sum will need to be repaid. Depreciation is allocated over the life of the asset.

The Revenue budget for 2021-22 includes the estimated Minimum Revenue Provisions (MRP) based on expenditure prior to 1<sup>st</sup> April 2021, including an estimated cost of borrowing for existing borrowing and new borrowing planned in 2021-22.

The MTFS makes adjustments for significant changes in MRP and interest costs.

## PRIORITY SCHEMES RECOMMENDED FOR INCLUSION IN THE MEDIUM TERM PLAN

Figures shown £'000			Year 				
Suggested Priority 	Project Name	Department 	2021-22	2022-23	2023-24	2024-25	2025-26
1	Custody Improvements	Assets	800	360	113	116	119
	ESN	IS	0	824	2,118		
	Nottm. Custody Suite	Assets	3,000	253			
	Joint FHQ New Build	Assets	5,017	250			
	New Systems	IS	1,360	400			
TOTAL PRIORITY 1 PROJECTS			10,177	2,087	2,231	116	119
2	ANPR Replacements	IS	99	102	136	140	144
	Vehicle & Equipment Replacement Programme	Fleet	361	372	383	395	407
	SARC New Build	Assets	800				
	Operation Uplift	Assets	500	250			
		IS	500	250			
	Building Condition & Capital Mtn works	Assets	2,200	2,000	2,061	2,124	2,189
	Operation Uplift Fleet	Fleet	400	250	125	235	291
	Tech. Refresh and Upgrades	IS	556	199	94	634	0
	Newark- Castle House Extension	Assets	600	1,100			
	Replacement Vehicle Management process	Fleet	1,600	1,800	1,800	1,800	1,800
TOTAL PRIORITY 2 PROJECTS			7,616	6,323	4,599	5,328	4,831
TOTAL PRIORITY 1&2 PROJECTS			17,793	9,216	7,651	6,282	5,805

## Appendix B

### BREAKDOWN OF BUILDING CONDITION & CAPITAL MTN WORKS

Figures shown £'000		Year				
		2021-22	2022-23	2023-24	2024-25	2025-26
Sub Project Name						
FHQ Pedestrian Gate Replacement		10				
Fire Door Replacement/Repairs across the Force		30				
Mansfield Electrical Lighting		550				
Mansfield Window Ironmongery Replacement		15				
Ollerton Chimney Removal		35				
Oxclose Lane Fire Alarm L1 Replacement		35				
Oxclose Lane Prelims		147				
Oxclose Lane PV Removal and Reassemble		20				
Oxclose Lane Roof Replacement		90				
Oxclose Lane Window Overhaul		573				
Radford Rd Building Fabric		220				
Radford Road BWIC Windows		50				
Radford Road Prelims		140				
Radford Road Roof Replacement		90				
Radford Road Window Overhaul		195				
<b>TOTAL BUILDING CONDITION &amp; CAPITAL MTN WORKS</b>		<b>2,200</b>	<b>2,000</b>	<b>2,061</b>	<b>2,124</b>	<b>2,189</b>