Notice of Decision



Author:	Pam Taylor
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For Decision or Information	Decision
Date received*:	9 th December 2013
Ref*:	2013.36

^{*}to be inserted by Office of PCC

TITLE: Capital Monitoring Report & Quarter 2 Capital Forecast 2013-14

EXECUTIVE SUMMARY:

The Force Executive Board (FEB) have recently approved the attached report. It contains updates on the existing capital programme and a forecast of expenditure to the year end.

It also requests the approval for funding of several schemes to be added to the existing programme which reflect the current need of the Force to meet the Policing Plan. These are summarised below.

	Total £m	2013- 2014 £m	2014- 2015 £m	Brief Narrative
Estates		2		
Purchase of 1 Gilead Street	0.225	0.225	0	To provide premises to be used for future redevelopment to achieve the estates review.
Improved Building Facilities and Office Alterations	0.543	0.350	0.193	To make open plan office accommodation at FHQ (£0.468m) and update kitchen facilities at Mansfield Police Station (£0.075m).
New conference facilities	0.350	0.010	0.340	Create new conference facilities at FHQ to replace the ones at the Arrow Centre.
Information Services				2
Airwave Device Replacement	1.250	0.000	1.250	Replace all outdated airwave equipment.
Crime Tracker System	0.045	0.045	0.000	To develop interactive crime tracking system.
CRMS Upgrades & enhancements	0.040	0.040	0.000	Minor amendments to keep the crime recording system fit for purpose.
Mobile Data Remote Working	0.750	0.250	0.500	To improve efficiency by allowing system access away from stations.
Mobile Device Pilot	0.135	0.135	0.000	To test the usefulness of alternative mobile devices.
Total	3.338	1.055	2.283	

Nottinghamshire Police and Crime Commissioner Notice of Decision

INFORMATION IN SUPPORT OF DECISION: (e.g report or business case)	***************************************		
The report presented to the FEB is attached, along with the associated busine	ess cases	•	
Is any of the supporting information classified as non public or	Yes	No	Х
confidential information**?			
If yes, please state under which category number from the guidance**:			
DECISION			
DECISION:			
DECLARATION:			·
I confirm that I do not have any disclosable pecuniary interests in this decision an	المصاحما		
compliance with the Code of Conduct for the Nottinghamshire Office of the Police are	id I take ti	ne decis	ion in
Any interests are indicated below:	ia Crime C	ommiss	ioner.
The above request√pas my approval.			
Signature: Date:			
Signature: Date: Date: Nottinghamshire Police and Crime Commissioner			
OFFICER APPROVAL			
I have been consulted about the proposal and confirm that the annumint of the			
I have been consulted about the proposal and confirm that the appropriate advice account in the preparation of this report. I am satisfied that this is an appropriate recommendation of the proposal and confirm that the appropriate advice account in the preparation of this report.	ce has be	en taker	n into
the Police and Crime Commissioner.	quest to De	: รนมเทเน	ea to

Date: 17/12/13

** See guidance on non public information and confidential information.

Signature: Chief Executive



Date: 21 Oct. 13

Prepared by : Phil Ellis
Approved by : Tim Wendels

Checked in Finance by: Darren Fox

2013-14 CAPITAL BUSINESS CASES - ESTATES

SCHEME NAME: 1 Gilead Street

SCHEME PURPOSE: To purchase 1 Gilead Street, Bulwell from Nottingham City Council

SCHEME DETAILS:

This scheme involves the purchase of 1 Gilead Street, Bulwell from Nottingham City Council.

The purchase of Gilead Street will allow for a suitable redevelopment of the site which would allow for the future closures of Oxclose Lane Police Station and Bulwell Police Station following the planned formation of the Integrated Shared Service Centre at Sir John Robinson House, Arnold.

The planned Gilead Street redevelopment options and costs will form a separate Business Case.

A purchase price of £220,000 has been agreed with the City Council. £5,000 has been allowed for to cover fees, stamp duty etc.

LINKS TO POLICING PLAN PRIORITIES:

Priority 1: To cut crime and keep you safe

Priority 2: To spend your money wisely

Priority 3: To earn your trust and confidence

CAPITAL COSTS / INCOME:

	£000
Project Costs – over 4 years	£225
Other (please state)-	
Other (please state)-	
Other (please state)-	

Other (please state)-	
Expenditure Total	
Capital Contributions	
Capital Grant	
Income Total	

CAPITAL PROJECT PHASING

2013-2014	2014-2015	2015-2016	2015-2017
£000	£000	£000	£000
225			

REVENUE COSTS / SAVINGS (-)

	2013-2014	2014-2015	Subsequent Years
Please state	£000	£000	£000
To be calculated			
·			

NON-CASHABLE EFFICIENCIES

Please state	£000

PROJECT IMPLICATIONS

TROOLOT IIIII EIOATIONS	
HR /Staffing Implications	N/A
Procurement Implications	N/A
Partnership Implications	N/A
I S Implications	N/A
Other co-dependencies	Integrated Shared Services project at Sir Jon Robinson House

DETAILS OF CONSULTATION:	_



Date: 28 Oct. 13

Prepared by : David Heason Approved by : Tim Wendels

Checked in Finance by: Darren Fox

2013-14 CAPITAL BUSINESS CASES - ESTATES

SCHEME NAME: Improved Building Facilities and Office Alterations

SCHEME PURPOSE: To carry out office changes at Headquarters and improvements to kitchens and rest areas at two Police stations.

SCHEME DETAILS:

Works at Force Headquarters:-

Alter the second floor of the headquarters main building to form larger open plan offices for Business and Finance and for the relocation of Procurement by using better use of the space, predominantly office space, but it will also allow small meeting rooms and a break out area as outlined in the attached Business Case including the £220,000 expenditure.

Alter the first floor of headquarters main building to form an open plan office so that Information Services can be provided with office space that encourages closer team working and is appropriate for their flexible working practises as outlined in the attached Business Case including the £248,000 expenditure.

This option would allow IS to retain the garage, storage and workshop space and a small office space in the Projects building. Identifying suitable alternative accommodation for these facilities at HQ would prove difficult and be costly.

Works at Police Stations:-

At Mansfield it is our intention to alter and improve the existing kitchen by removing walls to increase the space, replacing ceilings and lighting and then it will undergo a make over including new flooring, decoration, kitchen fittings, seating and furniture. A separate Business Case has not been prepared for this work, but it is expected that the work will require £75,000 capital funds.

At Radford Road it is our intention to create a new kitchen and rest room on the ground floor which will be larger and more appropriate for the staff and officers including better flooring, decoration, kitchen fittings, seating and furniture.

This project requires further development before a business case can be presented including approval of further capital funds.

LINKS TO POLICING PLAN PRIORITIES:

Priority 1: To cut crime and keep you safe

Priority 2: To spend your money wisely

The works will allow Nottinghamshire Police to provide improvements to the accommodation for staff and officers, while reducing the size of the force's estate.

Priority 3: To earn your trust and confidence

CAPITAL COSTS / INCOME:

	£000	
Project Costs – over 4 years	543	
Other (please state)-		
Expenditure Total	543	
Capital Contributions		
Capital Grant		
Income Total		

CAPITAL PROJECT PHASING

2013-2014	2014-2015	2015-2016	2015-2017
£000	£000	£000	£000
350	193		

REVENUE COSTS / SAVINGS (-)

	2013-2014	2014-2015	Subsequent Years
Please state	£000	£000	£000
By maximising the floor space available at Headquarters it does allow continued estate rationalisation with a reduction in the force of 236m2 of office space and a potential saving in the region of £56,640 each year.	56	56	56

NON-CASHABLE EFFICIENCIES

Please state	£000
Better use of our existing office accommodation.	
Create additional space for meetings and a break out area.	
Improve the break and rest time facilities at Police stations for	
officers and staff.	

PROJECT IMPLICATIONS

HR /Staffing Implications	N/A
Procurement Implications	The works will be designed by Estates and the tender documents will be issued by Procurement to the contractors for tendering the building works.
Partnership Implications	N/A
I S Implications	Staff will be temporarily moved while works are undertaken
Other co-dependencies	N/A

DETAILS OF CONSULTATION:

Consultation has been undertaken with Business & Finance and Information Services about there office alterations and flexible working of their staff to implement the changes.



Date: 21 Oct. 13

Prepared by : Phil Ellis
Approved by : Tim Wendels

Checked in Finance by: Darren Fox

2013-14 CAPITAL BUSINESS CASES - ESTATES

SCHEME NAME: New Conference Facility FHQ

SCHEME PURPOSE: To create a new conference facility at FHQ within the Stores & Printing building

SCHEME DETAILS:

This scheme is to create a new conference facility within the Stores & Printing building at FHQ.

Following the sale (or re-use) of the Arrow Centre, there is a requirement to provide an in-house conference facility.

The current ground floor of the Stores & Printing building at FHQ is becoming vacant due to regionalisation. The exact floor area is yet to be agreed with EMSCU however it would be enough to create a conference facility. New WC's and kitchen facilities would also need to be created as there are none in this location. New audio visual kit will also be installed.

This option has been proposed at FHQ as it utilises upcoming spare accommodation and at the same time not increasing the revenue costs.

The figures are budget estimates and will require firming up once the final design and scope is agreed.

LINKS TO POLICING PLAN PRIORITIES:

Priority 1: To cut crime and keep you safe

Priority 2: To spend your money wisely

Priority 3: To earn your trust and confidence

CAPITAL COSTS / INCOME:

£000

Project Costs – over 4 years	£350
Other (please state)-	
Other (please state)-	
Expenditure Total	
Capital Contributions	
Capital Grant	
Income Total	

CAPITAL PROJECT PHASING

2013-2014	2014-2015	2015-2016	2015-2017
£000	£000	£000	£000
10	340		

REVENUE COSTS / SAVINGS (-)

	2013-2014	2014-2015	Subsequent Years
Please state	£000	£000	£000
To be calculated following the sale of the Arrow Centre			

NON-CASHABLE EFFICIENCIES

Please state	£000
	2000

PROJECT IMPLICATIONS

HR /Staffing Implications	N/A
Procurement Implications	Able to identify appropriate accommodation for a smaller Store & Printing facility.
Partnership Implications	N/A
I S Implications	N/A
Other co-dependencies	N/A

DETAILS OF CONSULTATION:	



Date: 25th November 2013

Prepared by : Julie Mansfield Approved by : Christi Carson

Checked in Finance by: Elouise Pitchford

2013-14 CAPITAL BUSINESS CASES - INFORMATION SERVICES

SCHEME NAME: Airwave Device Replacement Programme

SCHEME PURPOSE: Replace all overt and covert Airwave Equipment in Force SCHEME DETAILS:

Airwave Radio services are vital to the operation of Policing across the County. The existing estate of overt and covert handheld radios and vehicle fit Airwave equipment purchased in 2009 is approaching end of life and will be out of support in 2014.

The Force carries a high risk that using Airwave equipment that is out of support will impact significantly on Officer safety and the efficient deployment of resources. We are already seeing evidence of devices that are failing and each device costs £125 for standard repair, along with IS resource time to manage the repair process.

A whole force replacement programme needs to be financed, planned and scheduled.

Financial Year April 2014 - Purchase and deploy:

- 5000 Overt Airwave Handheld Radio Replacement, including pool radio stock, ancillary equipment, spares, batteries
- 350 Overt Vehicle Fit Radio Kit Replacement including ancillary equipment, aerial, spares
- 350 Covert Vehicle Fit Radio Kit Replacement including, ancillary equipment, aerial, spares

We will need to purchase infrastructure, service, support and warranty for 7 years to align to the National Airwave Replacement Project expected around 2020.

To save costs, we ideally, we need to procure devices that will transition well into the organisation from a user perspective and make the best use of existing utilities like battery chargers, ear pieces. It would also be helpful to purchase

devices that are commonly used across the region. As such, our recommendation is to purchase from our existing supplier Sepura.

If opportunities exist to bring finances forward into this year, we could look phasing the purchase; buy this year but start the installation from January 2014. If this were possible it would be sensible to purchase:

- Covert Airwave Handheld Radio Kit Replacement
- Overt Vehicle Fit Radio Kit Replacement
- Covert Vehicle Fit Radio Kit Replacement

We are currently exploring the pricing structure for a phased approach.

Aligned with the device replacement programme, we also wish to secure funding to modernise and replace the existing pool locker system in stations, to deliver improved self service and meet operational needs while improving auditing, tracking and centralised management of the devices to meet CESG standards and recommendations. A full scoping exercise and quotation will be required to give exact costs, along with an assessment of the providers currently in use in the region.

LINKS TO POLICING PLAN PRIORITIES:

Priority 1: To cut crime and keep you safe

Remove the failure risks to both the community and to Officers

Priority 2: To spend your money wisely

Save costs repairing equipment reaching end of life

Priority 3: To earn your trust and confidence

Ensure that resources remain visible and responsive in the community

CAPITAL COSTS / INCOME:

	£000
Airwave Hardware and support	£1,000
Pool Locker System	£250
Other (please state)-	
Other (please state)-	
Other (please state)-	·
Expenditure Total	
Capital Contributions	
Capital Grant	
Income Total	£1,250

CAPITAL PROJECT PHASING

2013-2014	2014-2015	2015-2016	2015-2017
£000	£000	£000	£000
	£1,250		

	2013-2014	2014-2015	Subsequent Years
Please state	£000	£000	£000
NON-CASHABLE EFFICIENC Please state	IES		£000
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PROJECT IMPLICATIONS	·		
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Date: 22nd May 2013

Prepared by : Gill Hitch, Project Manager

Approved by : Paul Coffey

Checked in Finance by: Andrea Naylor

2013-14 CAPITAL BUSINESS CASES - INFORMATION SERVICES

SCHEME NAME: Crime Tracker System

SCHEME PURPOSE:

To develop a crime tracking system that will provide victims of crime in Nottinghamshire with secure access to an on-line service that allows them to retrieve progress updates regarding the investigation of their crime in 'real time' 24 hours a day, 7 days a week. It will also provide a facility for 2-way interaction with the officer leading the investigation.

It is envisaged that in the future the system will be capable of hosting far more than just the Crime Tracker service. Future opportunities for use of the system are shown below:

- More interactive services for the public such as online surveys
- Regional services
- E-Commerce opportunities
- Hosting our own website

SCHEME DETAILS:

It was decided at the Local Policing Board meeting on 17th May 2013 that the 'Crime Tracker' system would be developed in place of 'Track My Crime' (TMC), a crime tracking system hosted by Avon and Somerset Police. This was, in part, due to continued delays with the launch of TMC V2 and because developing our own system would give the force complete control and flexibility, would allow interfacing with other existing force systems and would offer better opportunities for the future as detailed above.

Hosting an in-house developed version of Track My Crime within the Nottinghamshire Police presents a number of challenges.

The Avon & Somerset solution accepted all the security risks of allowing the public into a Police managed infrastructure which was accredited accordingly. This meant that Nottinghamshire's financial contribution was just a percentage share of their overall costs.

Sharing our existing external internet service with the public is an issue. If this service is heavily used or is subject to a denial of service attack, it will compromise Nottinghamshire Police's ability to operate, impacting on IT service availability and

performance and leaving open opportunities that could be exploited. This not only puts Nottinghamshire Police IT services at risk, but has the potential to open up the entire CJX national network to attack. From an operational and reputational perspective this would be disastrous and would lead to our disconnection from the CJX.

Our current infrastructure and Code of Connection are accredited based on the premise that the public are prevented from accessing any IT service. This includes www.nottinghamshire.police.uk which is externally hosted.

Without being able to programmatically restrict the potential that personal data is being exchanged through the internet, the classification and storage of data is considered to be IL3.

LINKS TO POLICING PLAN PRIORITIES:

Priority 1: To cut crime and keep you safe

Priority 2: To spend your money wisely

Priority 3: To earn your trust and confidence

In support of our strategic priorities the Force has made a commitment to enhance the quality of its communications reach with the public of Nottinghamshire, to increase public accessibility of police services and to provide a more meaningful, and responsive, service to the population. The implementation of a crime tracking system has been highlighted in both departmental business plans (including ICT and Corporate Communications) and corporate strategic documents (Strategic Programmes, Strategic Plan) as one of several mechanisms / initiatives to support this aim.

CAPITAL COSTS / INCOME:

	£000
Hardware -	£45
Software -	
Expenditure Total	£45
Capital Contributions	
Capital Grant	
Income Total	£0

CAPITAL PROJECT PHASING

2013-2014	2014-2015	2015-2016	2015-2017
£000	£000	£000	£000
£45			

REVENUE COSTS / SAVINGS (-)

	2013-2014	2014-2015	Subsequent Years
Please state	£000	£000	£000
Licences, line rental etc.	£17		

NON-CASHABLE EFFICIENCIES

Please state	£000
It is incalculable to put a price on the value to the victim of meaningful and reassuring feedback from the police when investigating their crime. The clear benefit for the Force in implementing TMC is the opportunity to enhance not only the service we provide to victims but to enhance the image of the Force in the eyes of the victim and the wider population. The return on investment is expected to be growing public satisfaction and confidence levels, one of the Force's key strategic aims.	

PROJECT IMPLICATIONS

PROJECT IMPLICATIONS	
HR /Staffing Implications	None
Procurement Implications	None
Partnership Implications	None
Estates Implications	None
Other co-dependencies IS Dept	The greatest impact will be on the IS development and infrastructure teams to deliver the system within the estimated timescales. Ongoing support of the system will also be provided by IS.
Corporate Communication	The department will be required to undertake significant communications activity both internally and externally to develop and implement a communications strategy to support Crime Tracker. Over and above staff time, there will be resource costs relating to the development of awareness-raising publicity material. It is recommended that a three month lead in time is built into the schedule before implementation.
L&D	L&D trainers will be required to develop a training programme to embed awareness and ensure officers are equipped with the technical knowledge to update Crime Tracker. The training will also include how and when officers should offer the update service to victims as some

	vulnerable victims (e.g. rape and repeat victims) may not wish to use this service as they may require additional support. Timeframes for training will.
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DETAILS OF CONSULTATION:

Full consultation took place regarding the TMC business case. Subsequently, various meetings have taken place with representatives from all affected departments including: IS, L&D, Corporate Comms, County and City Divisions, CJ, Market Research and Finance. The project has also been discussed several times at the LPB meetings where other department representatives were present.



Date: 20/12/2012

Prepared by : R. Hitch Approved by : C. Carson

Checked in Finance by: Elouise Pitchford

2013-14 CAPITAL BUSINESS CASES - INFORMATION SERVICES

SCHEME NAME: CRMS Upgrades and Enhancements

SCHEME PURPOSE:

The Force is dependent on reliable systems in order to record information to perform core business. One system which is essential to the effective delivery of policing is the crime recording system, CRMS which is provided by ABM UK Ltd. The force has recently received a positive review of its crime recording in the HMIC review of crime recording – 'The Crime Scene – A review of police crime and incident reports' and an effective ICT system is integral to that.

If the crime recording system that the Force is dependent upon for recording its data is not kept current and serviceable by regular upgrades and enhancements then accurate recording and detection of crime could be negatively impacted.

SCHEME DETAILS:

Nottinghamshire Police use the CRMS software system from ABM UK Ltd to record crime, anti-social behaviour and shortly, property that comes into police possession.

The CRMS system is also integrated via interfaces to other force systems such as Command and Control (provided by Fortek) and Mobile Data (provided by Beat Systems – Capita).

Upgrades routinely happen throughout the lifetime of ICT software as new platforms and operating systems develop or risks and issues are identified. They are often, when generated by the supplying company, cost neutral and covered within the terms of support and maintenance contracts.

There are however other upgrades that are optional or generated by the force to reflect a change in requirements – these would not be covered by support and maintenance contracts and would incur a cost.

Enhancements to the CRMS system are generated by the desire of the

business to either change a current part of the system or to add functionality to it. These usually arise as a result of:

- Political change that requires different recording of an aspect of crime.
- Force driven requirement to a practice or procedure that requires different recording of an aspect of crime.
- A requirement to record a new aspect of crime for statistical purposes.
- A change to an integrated system that impacts adversely upon CRMS or reduces the benefits of integration.

The purpose of this report is not intended to cover major changes to the CRMS system which should be the subject of their own business case but to cover those minor changes that occur on an irregular but frequent basis throughout the life of a system.

LINKS TO POLICING PLAN PRIORITIES:

Priority 1: To cut crime and keep you safe

The lack of contingency funding for enhancements and upgrades to CRMS could lead to the force being unable to respond to political or policing requirements for change in crime recording, to a reduced ability to record and effectively manage crime.

Priority 2: To spend your money wisely

The lack of contingency funding for enhancements and upgrades to CRMS would probably mean that if changes occur to systems integrated with CRMS then they would be unable to reflect the changes within CRMS itself leading to a lack of functionality and inefficiencies.

Priority 3: To earn your trust and confidence

There is the potential risk to the Force's reputation if the crime system fails to operate correctly.

CAPITAL COSTS / INCOME:

	£000	
Hardware -		11.100
Software -	40.0	
Other (please state)-		
Other (please state)-		1-7
Other (please state)-		
Expenditure Total	40.0	
Capital Contributions		
Capital Grant		

Income Total						
CAPITAL PROJ			,			
2013-2014	2014-2015	,	2015-	2016		015-2017
£000	£000		£000		£	000
40.0			-			
	TO / O.A. //N/O.O.	/)				
REVENUE COS	18 / SAVINGS	(-) 2013-	2014	2014-20	15	Subsequent
		2013-	2014	2014-20	13	Years
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NON-CASHABL	E EFFICIENCI	ES				
Please state				***		£000
			-			
PROJECT IMPL	_ICATIONS					MANA MANA
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Procurement	mplications					
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Partnership In	nplications					
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Other co-depe	encies					
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Prepared by : Lisa Williams
Approved by : John Posaner

Checked in Finance by: Paul Steeples

2013-14 CAPITAL BUSINESS CASES - INFORMATION SERVICES

SCHEME NAME: MOBILE DATA REMOTE WORKING PROJECT

SCHEME PURPOSE:

To procure portable laptop devices and in car equipment to enable officers to obtain the same access to all systems that they have in a station whilst working outside yet still having the requisite approved levels of data security. To reduce the time spent in stations and improve the visibility of officers. To increase efficiency and effectiveness in dealing with members of the public, incidents and timeliness of submission of documentation.

SCHEME DETAILS:

Officers will be able to complete work out of the station using the laptop and in car kit equipment which they would normally need to return to the station to do. This will be achieved via the phone network and Wi-Fi access to the laptop devices.

In 2013/14 this will include the delivery of electronic witness statements within neighbourhood policing and in 2014/15 CID and other departments.

LINKS TO POLICING PLAN PRIORITIES:

Priority 1: To cut crime and keep you safe

Priority 2: To spend your money wisely

2.3 To ensure the best possible value for money when procuring equipment.

2.4 Provide our operational staff with simple, fast and reliable technologies that make them more effective and make their job easier allowing the public access to policing services that make them safer, more engaged with policing and more confident and satisfied with services.

Priority 3: To earn your trust and confidence

3.4 by developing mobile data solutions which complement our personal and telephone based services.

CAPITAL COSTS / INCOME:

	£000
Hardware -	700.0
Software -	50.0
Other (please state)-	
Other (please state)-	
Other (please state)-	
Expenditure Total	750.0
Capital Contributions	
Capital Grant	
Income Total	0

CAPITAL PROJECT PHASING

2013-2014	2014-2015	2015-2016	2015-2017
£000	£000	£000	£000
250.0	500.0		

REVENUE COSTS / SAVINGS (-)

	2013-2014	2014-2015	Subsequent Years
Please state	£000	£000	£000
		77.5	

NON-CASHABLE EFFICIENCIES

Please state	£000
Reduced time officers spend in police stations and returning to police stations to complete tasks	
Increase in efficiency and service levels to the public	

PROJECT IMPLICATIONS

HR /Staffing Implications	Change in culture to the way officers work in that they will be able to work remotely and will not have to keep returning to the station
Procurement Implications	Procurement of the equipment
Partnership Implications	
Estates Implications	Enabler to reduce the amount of office space as officers will be working remotely

Other co-dependencies	Artemis and Fleet projects	

DETAILS OF CONSULTATION:
Consultation includes Operational Support Department, IS Dept, Procurement.



Date: 25th November 2013

Prepared by : Christi Carson

Approved by: Margaret Monckton Checked in Finance by: Paul Steeples

2013-14 CAPITAL BUSINESS CASES - INFORMATION SERVICES

SCHEME NAME: Mobile Device Pilot

SCHEME PURPOSE: Pilot Alternative Devices to Blackberry

SCHEME DETAILS:

The vision for the future of mobile information within Nottinghamshire Police is that:

- Roles requiring mobile device technology will be issued with the best fit device for the role being performed. This will be determined by operational officers during the device evaluation trial.
- Agreed security standards will be adhered to ensuring the protection of Police Information.
- Software interface developments accessing Force or Regionally provided operational systems will be device and mobile network agnostic to allow flexibility, collaborative working, reasonable adjustments and choice.
- The policing systems available to officers via mobile devices will enable visibility, effective and efficient policing of communities increasing trust and confidence.
- Internet access for officers and staff will be enabled via the use of Force in-building WiFi for personal use from their own devices in line with agreed working practices. This facility will support the Force's objective of raising morale and Winning Together.

The purpose of this business case is to seek approval for funding for a pilot of 50 IPADs to be used by the Force as management devices to release Blackberry 9900 devices, cut down on the requirement to print out and carry around meeting documentation and provide a more suitable device for senior managers who have a requirement to attend meetings in which numerous supporting documents are discussed. Prior to meetings, officers and staff will be able to download documents onto an encrypted area of the IPAD saving on printing and the need to carry around reams of paper.

There have already been a number of requests for these devices from the Command Team, Departmental and Divisional Heads, Firearms Commanders,

Covert and Operational Support Staff. Police staff within Information Services supporting these devices will also need to have devices for support reference. Once the WiFi Infrastructure is in place the procurement of additional devices as required will be a smaller cost which will be absorbed by the Information Services Infrastructure Replacement budgets going forwards.

The Force Intranet will also be accessible on the IPAD via the use of Safari which is wrapped with the Good browser. This solution was penetration tested in South Yorkshire Police by Portcullis who were unable to break the solution.

Wi-Fi in Police stations will be the preferred method of connectivity for the IPADS. The implementation of WiFi at major Force locations will also provide a facility for staff and officers to access the Internet via the use of WiFi for personal use from their own devices in line with agreed working practices. This facility will support the Force's objective of raising morale and Winning Together.

The deployment of these devices will be reviewed against the recently published and circulated national document entitled 'Corporately Owned Devices – Mobile Access to Police Data'. Any areas where the proposed solution does not meet the national requirements will be discussed with the National Police Information Risk Management Team prior to live deployment.

Cisco Jabber for IPAD is available free as a Soft-phone supporting the ability to make and receive phone calls from and to users. This facility will be incorporated with the IP Telephony/Unified Communications solution which is currently part of the Telephony Infrastructure Replacement Project which will enable the user to be contacted via their own personal telephone extension number regardless of where they are located. The software also includes file sharing and desktop sharing facilities. In areas where WiFi is available there will be no call charges as the Force's data network will be used for these communications, this will be a saving against the existing BlackBerry call charges for these users.

For users who have a requirement for a separate mobile phone, the Force's current Vodafone contract provides users with a free mobile phone and no line rental. Only call charges will be billed to the Force.

Capita have advised that they will be redeveloping software interfaces to operational Force systems to be platform independent in respect of any of the following operating systems:

- Android (Samsung Galaxy Note)
- IOS (Apple Devices)
- Windows Mobile Devices

Capita do not consider it to be a viable option to pursue development in respect

of the new Blackberry Z10 operating system as the company has recently made losses in the region of £1 billion in profits and is currently under negotiation for sale to a venture capitalist company.

Therefore following this pilot for a suitable replacement management device, it is intended to also investigate the following devices for potential replacements going forwards for the Forces existing Blackberry devices:

- Samsung Galaxy Note
- Windows Mobile Devices

These devices are smaller in size than IPADs and therefore easier to carry during operational duties. In addition to this, it is unlikely that the majority of operational officers will have the requirement to attend many meetings where substantial pre-read documentation is disseminated. The Samsung Galaxy Note is the chosen replacement device by operational officers in Cleveland Police as it is a similar size to an officer's pocket book.

In respect of a future operational device for Nottinghamshire Police, the Force will make contact with Cleveland Police to understand the size of their conversion project and approach Capita for costings for the re-development of the Force's existing mobile data software development to an independent platform. These costings will then form part of the overall business cases for migration to regional collaborative operational systems dependent on the timescales defined by the Regional PMO for applications convergence and the regional mobile data strategy, yet to be developed.

The realisation of the benefits identified by this business case, analysis of the device trials by the project, Capita re-development of device agnostic interfaces to Force operational systems, officers identifying a suitable replacement device and the development of the Regional Mobile Data strategy will enable a full rollout of replacement devices.

LINKS TO POLICING PLAN PRIORITIES:

Priority 1: To cut crime and keep you safe

Following the trial and re-write of interfaces to operational Force systems, provide operational officers with the best fit device for the role being performed.

Priority 2: To spend your money wisely

Recycle Management Blackberry devices to operational officers until Capita have re-written the interfaces to operational Force systems to be device agnostic.

Priority 3: To earn your trust and confidence

Ensure that resources remain visible and responsive in the community

CAPITAL COSTS / INCOME:

	£000
50 x Apple IPAD 4 with retina display, WiFi and	£19.5

cellular 16GB 9.7 inch screen 3G and 4G @ £390.23 each	
MiFi portable 4G WiFi device allowing up to 9	£3.0
connections	
Good for Enterprise Application for 50 users	£2.5
Installation of WiFi access points in key Force	£108.0
buildings (FHQ, Mansfield, Central, Radford	
Road, Oxclose Lane, West Bridgford, Riverside,	
Worksop, Hucknall and Newark @ £10,800.00	
per building)	
50 x Otterbox defender cases	£2.0
Expenditure Total	£135.0
Capital Contributions	
Capital Grant	
Income Total	£0.0

CAPITAL PROJECT PHASING

2013-2014	2014-2015	2015-2016	2015-2017
£000	£000	£000	£000
£135.0			

REVENUE COSTS / SAVINGS (-)

£	2013-2014	2014-2015	Subsequent Years
Please state	£000	£000	£000
100 x SIM with 5GB of data per month @ £13.37	£16.0	£16.0	£16.0
10 x Class wireless broadband service managed by 'The Cloud' @ £4,800 per building	£48.0	£48.0	£48.0
TOTAL	£64.0	£64.0	£64.0

NON-CASHABLE EFFICIENCIES

Please state	£000
Reduction in the risk of security breaches via the loss of	
documentation taken to and from meetings.	
Availability of a light weight secure device with an encrypted	
area to transport meeting documentation electronically.	
Enables personal use of WiFi for staff and officers in line with	
the 'Winning Together' morale improvement objective	

PROJECT IMPLICATIONS

HR /Staffing Implications	None
Procurement Implications	SIMs providing 3G coverage with a suitable network will need to be procured.
Partnership Implications	The City Council who currently use the Force's network wish to use their corporately procured IPADs, these will need to be configured according to the Force's secure build when accessing the Force network.
Estates Implications	Information Services will work closely with Estates and Facilities Management to ensure that Phase 3 of the Estates Review is taken into consideration and the sites scheduled for WiFi installation are amended accordingly.
Other co-dependencies	CESG are content with Forces using IPADs in this way as long as it is a pilot with an end date in sight. If the Force become dependent on this technology and are not prepared to end the pilot, the risk of continuing will need to be accepted by the SIRO.

DETAILS OF CONSULTATION:

Consultation has taken place with:

Margaret Monckton – ACO Resources

Ronnie Adams - Procurement

Pauline Smith - Head of Contact Management

Paul Dudley - Business Benefits

Keiley Freeman - Research

Richard Hitch - Information Services

Glen Langford – Information Management

Jackie Lloyd - Snr HR Business Partner, Business Change

Pat Stocker – Information Security Manager

Paul Coffey - Corporate Communications

Simon Tovey - Head of Business & Finance

Ann Marie Hughes - Business Partner (Corporate Services)

Andrea Naylor - Business Partner (Local Policing)

Sarah Odam – Business Partner (Ops Support)

Tim Wendels - Head of Estates & Facilities

Ak Khan – Ch Supt, County Divisional Commander

Simon Nickless – Ch Supt, City Divisional Commander
Ian Howick – T/Ch Supt, Ops Support
Helen Jebb – Det Ch Supt Head of Crime and Justice
D Insp Andy Baguley – Head of Fraud and Financial Investigation Unit
Superintending Helen Chamberlain – Head of Public Protection
Janet Carlin – Head of Prosecutions, CJ

All received feedback has been considered and addressed in the full business case in preparation for the start of the project.