# Appendix I



# **Strategic Risk Register**

Business area	Operational Policing			
Responsible officer	ACC Local Policing & ACC Specialist Services			
Period	Quarter 3, 2014/15			



Identifier	Function	Risk description	Owner	Proximity	Probability	Impact	Rating	Trend	Response plan	Risk rating confidence
C&J 009	Operational efficiency & effectiveness	Closure of Bridewell custody following mechanical or electrical failure, resulting in significantly reduced custody provision	ACC Specialist Services	Next 2 years	Med (3)	High (4)	High (12)		Reduce probability:  Business case for replacing ageing equipment;  Reduce impact: Custody business continuity plan to divert to other forces	Substantial
C&J 004	Operational efficiency & effectiveness	Changes to the probation service result in increased demand for offender management	ACC Specialist Services	2015	Med (3)	High (4)	High (12)		Reduce probability & impact:      Governance of offender management through Joint Performance Board and Local Criminal Justice Board	Limited
SPS 003	Life & safety	A fire at the Bridewell endangers the lives of officers, staff, detained persons and visitors	ACC Specialist Services	Next 2 years	Low (2)	Very high (5)	Med (10)		Reduce probability:  • Business case for replacing ageing fire safety equipment	Limited



Identifier	Function	Risk description	Owner	Proximity	Probability	Impact	Rating	Trend	Response plan	Risk rating confidence
LOC 003	Operational efficiency & effectiveness	County Council budget reductions result in increased demand for police services	ACC Local Policing	2014-17	Med (3)	Med (3)	Med (9)		Further analysis is required to understand the implications of this risk	Limited
LOC 005	Operational efficiency & effectiveness	City Council budget reductions result in increased demand for police services	ACC Local Policing	2014-17	Med (3)	Med (3)	Med (9)		Further analysis is required to understand the implications of this risk	Limited
LOC 001	Reputation	The Force reports a year on year increase in crime at the end of the 2014/15 financial year, resulting in criticism in the media which damages public perceptions and confidence	ACC Local Policing	April / May 2015	High (4)	Low (2)	Med (8)		Reduce impact:  • Force performance media strategy	Reasonable



# **Closed risks**

Identifier	Risk description	Reason for closure	Date closed	Closed by



### Appendix - explanatory note

The risk category should be drawn from the following list:

- Crime & community safety
- Operational efficiency & effectiveness
- Judicial process
- Finances
- Reputation
- Life & safety
- Compliance
- Environment

The following definitions and criteria have been used to describe and assess the risks recorded in this risk register:

Probability	Score	Definition
Very high	5	Extremely likely to occur (>90% chance)
High	4	More likely to occur than not (66-90% chance)
Medium	3	As likely to occur as not (36-65% chance); or unknown
Low	2	Unlikely to occur (11-35% chance)
Very low	1	Extremely unlikely to occur (1-10% chance)



Impact	Score	Definition
Very high	5	Significant, lasting or permanent impact on objectives
High	4	Significant, temporary or noticeable, lasting impact on objectives
Medium	3	Noticeable, temporary or minor, lasting impact on objectives; or unknown
Low	2	Minor, temporary or minimal, lasting impact on objectives
Very low	1	Minimal, temporary impact on objectives

When assessing financial impact the following criteria have been used:

Impact	Score	Definition
Very high	5	£x,000,000s (millions)
High	4	£x00,000s (hundreds of thousands)
Medium	3	£x0,000s (tens of thousands)
Low	2	£x,000s (thousands)
Very low	1	£x00s (hundreds)



Probability is multiplied by Impact to give the overall Rating, which is colour coded, dependent upon whether the risk represents a threat (negative impact) or opportunity (positive impact) using the matrices below:

	V high (5)	5	10	15	20	25
	High (4)	4	8	12	16	20
	Medium (3)	3	6	9	12	15
Impact	Low (2)	2	4	6	8	10
=	V low (1)	1	2	3	4	5
		V low (1)	Low (2)	Medium (3)	High (4)	V high (5)
				Probabilit	у	

	V high (5)	25	20	15	10	5					
	High (4)	20	16	12	8	4					
	Medium (3)	15	12	9	6	3					
Impact	Low (2)	10	8	6	4	2					
드	V low (1)	5	4	3	2	1					
		V low (5)	Low (4)	Medium (3)	High (2)	V high (1)					
			Probability								

Threat scoring matrix

**Opportunity scoring matrix** 

### **Confidence rating**

The Confidence rating that is applied to each risk represents an evaluation of the source information used to assess the risk, as follows:

- Substantial risk scoring is based on a significant amount of reliable data and / or intelligence
- Reasonable risk scoring is based on some data and / or intelligence, but there are gaps or issues with reliability
- Limited risk scoring is based on professional judgement alone