

| | |
|---------------------------|---|
| For Information | |
| Public/Non Public* | Public |
| Report to: | Audit & Scrutiny Panel |
| Date of Meeting: | 23rd September 2014 |
| Report of: | DCC Fish |
| Report Author: | East Midlands Collaboration Team |
| E-mail: | |
| Other Contacts: | |
| Agenda Item: | 7 |

*If Non Public, please state under which category number from the guidance in the space provided.

East Midlands Police Collaboration Update

1. Purpose of the Report

- 1.1 The purpose of this report is to provide an update to the members of the Audit and Scrutiny Panel in relation to collaboration in the East Midlands by way of a high level overview.

2. Recommendations

- 2.1 It is recommended that members of the Panel note the contents of the report.

3. Reasons for Recommendations

- 3.1 To ensure that members are fully informed of the progress made by the East Midlands Police Collaboration Team to-date.

4. Summary of Key Points

- 4.1 There is an overall vision to develop an integrated East Midlands Operational Support Service (EMOpSS) for participating forces. This will be achieved through a staged approach and includes the following business areas; Armed Policing, Strategic Roads Policing, Specialist Services and Command & Control. The regional OSD senior management team is now in place and it is expected that an outline business case / options paper will be presented to the Programme Board at the end of September showing how Phase 3 will be implemented. It is in this phase that cost savings will be delivered in addition to other benefits including consistency of approach in leadership, strategy, people, partnerships, resources and processes will be realised together with increased operational resilience.
- 4.2 The East Midlands Criminal Justice Service (EMCJS) collaboration continues to move forward under four business areas – Senior Management Team and Business Support, Prosecutions, Witness Care and Custody and the Head of EMCJS is in post. The Custody work stream is developing plans around the

regional use of custody estate, with the objectives of enhancing interoperability, streamlining and standardising processes in support of investigations. Initial proposals will be delivered in mid-September. EMCJS is working with partners at a regional level to deliver action plans around Transforming Summary Justice (to increase the number of cases dealt with at first hearing by improving the quality of files, separating anticipated guilty and not guilty cases, and improving case management by CPS, Police and Courts ahead of first hearings). Other regional pieces of work under development within Criminal Justice include the creation of Virtual Remand Courts. The project will deliver the technology and working practices to enable remand hearings to be held virtually, with prisoners remaining in police custody (mitigating the cost of transport to court and management at court). It will also deliver the benefits of using the same technology to enable officers, victims and witnesses to provide evidence virtually. EMCJS is working closely with the Niche implementation team to prepare for the delivery of the integrated IT platform. The successful delivery of this platform will release further potentials for the alignment of working practices and delivery of savings at a regional level. The first tranche of the EMCJS programme is scheduled to conclude by the end of 2014, by which time clear proposals will have been developed and costed. The second tranche of work (developing implementation plans), will commence in January 2015.

- 4.3 A decision has been taken to disband the Resources portfolio. However, Chief Constable Eyre is still leading on the Business Support work. This area of business includes a two force project between Nottinghamshire Police and Northamptonshire Police seeking to transform the infrastructure and services to produce a single flexible infrastructure and service base where possible. A Lean Specialist has been appointed and will work in conjunction with the project team and specifically with the EMPCT Business Support team as they facilitate senior management and staff workshops, followed by the commencement of process mapping.
- 4.4 Chief Constables and Police and Crime Commissioners (PCCs) have agreed to a new regional Governance structure (please see Appendix A).
- 4.5 The Collaboration Team has re-structured to reflect the new portfolio structure with a Business Support Portfolio Lead having taken up post. A Performance Analyst has also been recruited and two Researcher/Clerical assistants are now in post.
- 4.6 EMSOU/National Crime Agency co-location plans continue and the project is progressing well. An agreement has been reached to purchase the Building and to fit-out half. It is anticipated that the purchase will be completed by the end of September 2014.

- 4.7 The regional Forensics project continues to progress with plans for the Arrow Centre development moving forwards. The Regional Collaboration Team has now moved out of the Arrow Centre to allow work to commence on the Forensics Centre of Excellence.
- 4.8 Results of the recent Innovation Fund bids have now been received. The East Midlands region has been successful in a large number of those bids submitted (please see Appendix B for the full list).

5. Financial Implications and Budget Provision

- 5.1 There are no financial implications arising from this report.

6. Human Resources Implications

- 6.1 Human resource implications in relation to collaboration are highlighted in the above, 'summary of key points' section.

7. Equality Implications

- 7.1 There are no equality implications arising from this report.

8. Risk Management

- 8.1 There are no risks highlighted in this report.

9. Policy Implications and links to the Police and Crime Plan Priorities

- 9.1 The work of the East Midlands Collaboration team is clearly linked to the seven priorities of the Police and Crime Plan. Collaboration is not only pragmatic, but will help achieve results that enhance the way the police service in the region does business.

10. Changes in Legislation or other Legal Considerations

- 10.1 There are no relevant changes in legislation or other legal considerations with regards to this report.

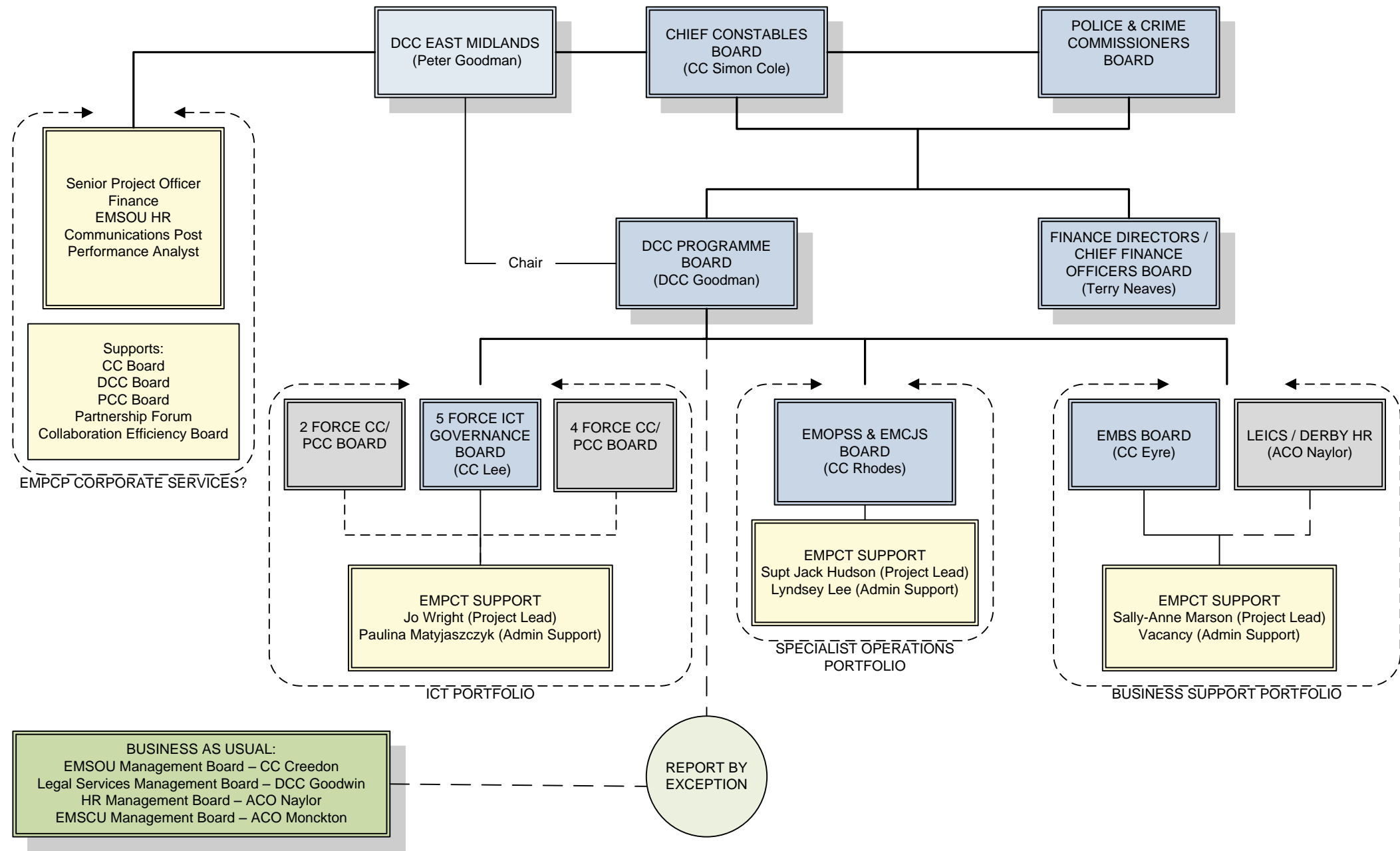
11. Details of outcome of consultation

- 11.1 There has been no consultation in the preparation of this report.

12. Appendices

- 12.1 Appendix A – regional governance structure.
- 12.2 Appendix B – Innovation Bids.

East Midlands Police Collaboration Programme – Appendix A



2014/15 Commitments from successful multi-year bids in the 2013/14
Precursor Fund

| Lead force | Other forces in collaboration | Bid description | Bid value in 2014/15 |
|--------------------|---|--|-----------------------------|
| Avon and Somerset | Gloucestershire Wiltshire | Multi-force software solution for the management of specialist operations | £150,000 |
| Cambridgeshire | Bedfordshire Hertfordshire | Bringing together operational and organisational support across three force areas | £6,570,000 |
| Cleveland | Durham | Expansion of joint protective services team in Cleveland and Durham | £195,000 |
| Derbyshire | Leicestershire Lincolnshire Nottinghamshire Northamptonshire | Creation of police forensics Centre Of Excellence | £920,244 |
| Devon and Cornwall | | Use of mobile data to assist officers in direct criming, ticketing, electronic statementing, and access to the Police National Computer (PNC) | £323,000 |
| Dorset | 23 police forces will benefit | Creation of a secure digital platform by a consortium of 24 police forces in England and Wales, in partnership with three private sector suppliers, to support public-facing transactions and interactions | £190,000 |
| | Avon and Somerset Devon and Cornwall Gloucestershire Wiltshire | Creation of a South West Forensic Science Service | £180,000 |
| | | Creation of a cloud-based platform to enable transparent, effective and efficient working between blue light and local authority partners | £75,000 |

| Lead force | Other forces in collaboration | Bid description | Bid value in 2014/15 |
|-----------------------------|--|---|----------------------|
| Durham | | Red Sigma – a new IT system to incorporate crime, intelligence, protecting vulnerable people, tasking and briefing. | £561,678 |
| Greater Manchester Police | | Development of a multi-agency response to organised crime | £940,000 |
| | | Extending the "Safer Trafford Partnership" to cover ASB and neighbourhood disputes, and mental health work | £47,056 |
| Hampshire | | Integration of shared services for County Council, Fire and Rescue and constabulary | £466,000 |
| | | Co-location of police and other local partners (in particular safer neighbourhood teams) | £408,000 |
| Leicestershire | | Implementation of a unified communications system including voice, video, data and desktop system | £31,500 |
| Lincolnshire | Leicestershire Nottinghamshire Northamptonshire | Joint IT/shared services across multiple forces | £1,190,000 |
| Metropolitan Police Service | Bid on behalf of the Association of Police and Crime Commissioners | Police IT Company | £291,500 |
| North Wales | | Raising awareness of child exploitation and improving outcomes for young people at risk. | £151,438 |
| Northamptonshire | | Police and fire integration. Development of a 21st century estate and new operating model | £900,000 |

| Lead force | Other forces in collaboration | Bid description | Bid value in 2014/15 |
|-----------------|-------------------------------|---|----------------------|
| Nottinghamshire | | Support early interventions to children and families affected by child abuse. | £109,434 |
| | | Plan to lead on integrating and innovating working practices of public, private and voluntary sector providers. | £331,087 |
| South Wales | | IT services integration across back office, command and control, and intelligence | £1,500,000 |
| | | Project to reduce violent crime | £210,000 |
| | | Roll-out of youth offending team principles to young adults | £160,000 |
| Staffordshire | | Introduction of a Multi Agency Safeguarding Hub | £1,200,000 |
| Suffolk | | Expansion of Automatic Number Plate Recognition | £779,400 |
| Surrey | Sussex | Enable both Surrey and Sussex Police to accelerate the deployment of public-facing online digital services and to integrate them with the national eCommerce for Policing | £174,675 |
| | | Scoping development for multi agency information transfer (shared IT platform) with fire and rescue | £735,000 |
| Thames Valley | | Digital public contact programme (apps, social media etc) | £2,000,000 |

| Lead force | Other forces in collaboration | Bid description | Bid value in 2014/15 |
|-------------------|--------------------------------------|--|-----------------------------|
| West Mercia | | Implementation of a combined contact and control across blue light services | £1,647,000 |
| West Midlands | | Creation of a public sector intelligence hub. Integrated sharing of intelligence/'data mining in relation to child sexual exploitation and child abuse. | £211,530 |

New bids to the 2014/15 Fund

| Lead Force | Other Forces in Collaboration | Bid description | Bid value in 2014/15 |
|-------------------|---|--|-----------------------------|
| Avon and Somerset | | Investment in multi-agency prevention activities in troubled areas to manage demand on police time and deliver efficiencies | £321,500 |
| | Devon and Cornwall Dorset Wiltshire | Regional Digital Evidence Storage and Management Solution | £750,000 |
| Bedfordshire | Cambridgeshire Hertfordshire | Body Worn Video | £795,723 |
| Cheshire | | Introduction of mobile data and IT to allow flexible working from non-police buildings | £167,489 |
| City of London | | Deliver behavioural detection tactics in densely populated sites in the City of London and key transport hubs around London | £179,950 |
| | | Transformation of City of London public services through digital tasking and evidence gathering, including body worn video | £312,848 |
| Cleveland | | Development of a demand management model for Cleveland Police (Phase 1) and then expansion to incorporate other forces and partners in further phases. | £230,000 |

| Lead Force | Other Forces in Collaboration | Bid description | Bid value in 2014/15 |
|--------------------|---|--|----------------------|
| Cumbria | | Supporting the “Time to Change West Cumbria” programme by transforming the disused Police station in Egremont into a direct access hostel for veterans, ex-offenders, and homeless people. | £113,548 |
| | | Roll-out of improved mobile access to officers and wifi hotspots in key public areas. | £543,000 |
| Devon and Cornwall | | Installation of video technology ‘live links’ in four additional sites in Devon and Cornwall, to provide facilities at all custody centres within the force area. | £48,082 |
| Dorset | Avon and Somerset Devon and Cornwall Gloucestershire Wiltshire | Additional work to introduce digital forensics, crime scene identification and fingerprint and drugs analysis to the South West Forensic Science Service | £1,764,000 |
| Durham | | Body Worn Video | £32,400 |
| Dyfed Powys | | Secure multi-agency electronic information exchange during incidents | £95,500 |
| Essex | | Expansion of the Chelmsford Drug Testing on Arrest pilot to the remaining seven custody suites operating within the pan- Essex Force Area | £412,256 |

| Lead Force | Other Forces in Collaboration | Bid description | Bid value in 2014/15 |
|---------------------------|--|---|----------------------|
| | Bid on behalf of the Association of Police and Crime Commissioners | Develop the evidence base regarding the potential benefits and savings that can be delivered through greater and improved collaborative procurement, including commoditisation of IT systems and services | £159,000 |
| Greater Manchester Police | | Provide a Navigation Centre to improve services to people with mental health difficulties | £200,000 |
| | | Develop an offender-focused, real-time system to enable officers to interact with the most probable suspects of a crime within minutes of it taking place | £86,016 |
| | | Project to provide interventions with young people missing from home | £100,000 |
| Gwent | Dyfed Powys North Wales South Wales | Collaboration of all forces in Wales to create a Pan-Wales Women's Triage Scheme | £234,517 |
| | South Wales | Collaboration with South Wales Police to create an affective mobile platform that will provide rapid access to key information, remove duplication and streamline current processes | £837,267 |

| Lead Force | Other Forces in Collaboration | Bid description | Bid value in 2014/15 |
|--------------|---|---|----------------------|
| Hampshire | | Creation of a ground-breaking joint working arrangement to share corporate services between three of Hampshire's largest public bodies; Hampshire County Council, Hampshire Fire & Rescue Service and Hampshire Constabulary. | £746,480 |
| | 22 other police forces will benefit from the bid | Firearms licensing digital transformation project | £657,800 |
| | | Strategic Headquarters Project, which will relocate the Hampshire Constabulary Chief Officer Group and associated support departments to the current Hampshire Fire and Rescue Service Headquarters site, as part of the force's wider estates strategy | £73,500 |
| | | Body Worn Video | £362,800 |
| Kent | Essex | Implementation of a telematics fleet system that will reduce bureaucracy, improve fuel economy and allow for a live, transparent picture of all vehicle locations | £40,700 |
| Lancashire | | Investigate / introduce rapid DNA profiling technology in criminal investigations. | £339,990 |
| Lincolnshire | Derbyshire Leicestershire Northamptonshire Nottinghamshire | Proof of concept project on live links and virtual courts | £443,723 |
| Merseyside | | Body Worn Video | £228,731 |

| Lead Force | Other Forces in Collaboration | Bid description | Bid value in 2014/15 |
|-----------------------------|-------------------------------------|--|----------------------|
| Metropolitan Police Service | | Forensic Biosensors - introducing innovative technologies to crime prevention. | £113,340 |
| | | MPS mobile IT programme | £6,000,000 |
| | | Further rollout of Body worn video | £573,488 |
| | | Introduction of multi-agency Mental Health Awareness Training and Safeguarding support | £460,050 |
| Norfolk | | Introduction of integrated mental health teams into Command and Control | £87,509 |
| North Wales | | Body Worn Video | £44,538 |
| North Yorkshire | 26 other police forces will benefit | Creation of a National Rural Crime Network to provide information and support for rural communities by encouraging direct interaction between businesses, organisations and the police | £39,200 |
| | | Expansion and enhancement of York anti-social behaviour hub | £115,562 |
| | | Project to tackle internet enabled cybercrime | £200,000 |

| Lead Force | Other Forces in Collaboration | Bid description | Bid value in 2014/15 |
|------------------|--|---|----------------------|
| Northamptonshire | | Joint police and fire and rescue work to increase community engagement and prevention activities through increased visibility and availability, proximity of resources, and improved response times | £2,363,000 |
| Northumbria | | Mapping of domestic abuse perpetrators in the Northumbria Police force area and to development of a programme compatible with the Northumbria Police command and control system. | £141,155 |
| Nottinghamshire | Derbyshire Leicestershire Lincolnshire Northamptonshire | Body Worn Video | £1,684,240 |
| | Derbyshire Leicestershire Lincolnshire Northamptonshire | Investigate / introduce rapid DNA profiling technology in criminal investigations. | £91,400 |
| | Lincolnshire Leicestershire Northamptonshire | Delivery of a four force interoperable ICT platform for Crime, Intelligence, Case File and Custody | £2,922,000 |
| | | Project to address the impact that mental health has on the police and wide CJS | £164,520 |
| South Yorkshire | Humberside | Enhancement of two forces' existing mobile IT solution | £1,812,430 |

| Lead Force | Other Forces in Collaboration | Bid description | Bid value in 2014/15 |
|---------------|--|--|----------------------|
| Suffolk | | Creation of a shared Fire/Police station in Woodbridge, Suffolk on the site of the existing Fire Station. | £413,250 |
| Surrey | Dyfed Powys Hampshire Staffordshire Sussex Thames Valley | Extension of the Digital Policing and Multi Agency data sharing capability of the current successful Surrey Police Mobile Data solution | £485,000 |
| | Sussex | Implementation of a shared Business Intelligence platform to allow local and cross-force data analysis for intelligence, performance and management information requirements to be fulfilled through a standardised process. | £544,500 |
| Sussex | 14 other forces will benefit | Project to enable the fifteen Minerva member forces to obtain additional expertise and support to deliver operational and financial benefits and increase collaboration. | £498,800 |
| | Dorset | Development of a mobile IT solution with the potential to be adopted by other Minerva forces. | £1,850,000 |
| Thames Valley | Bedfordshire Hampshire Hertfordshire | Introduction of 'Intelligent mobility' through advanced analytics across four forces' fleets | £914,678 |

| Lead Force | Other Forces in Collaboration | Bid description | Bid value in 2014/15 |
|----------------|-------------------------------|--|----------------------|
| West Mercia | Warwickshire | Development of a business case for a single company (Joint Property Vehicle) to manage public sector vehicle estate | £216,000 |
| West Yorkshire | | Chemical Profiling of fingermarks - MALDI MSP and MALDI MSI method refinement for operational deployment in casework | £26,984 |
| | | Creation of a secure portal for the transfer of digital files and interviews | £12,000 |
| | | Creation and delivery of digital applications, drawn and developed from the content of the Police National Legal Database's successful products and services, to assist public users nationally by making the criminal law simple and accessible | £102,000 |
| | | Development of a national operating model for air support | £400,000 |