

**NOTTINGHAMSHIRE POLICE AND CRIME COMMISSIONER**

**Arnot Hill House, Arnot Hill Park, Arnold, Nottingham NG5 6LU**

**MINUTES OF THE MEETING OF THE NOTTINGHAMSHIRE POLICE AND CRIME  
COMMISSIONER STRATEGIC RESOURCES AND PERFORMANCE MEETING  
HELD ON WEDNESDAY 19<sup>TH</sup> MAY 2021**

**COMMENCING AT 10.00 AM**

**MEMBERSHIP**

(A – denotes absence)

- Caroline Henry - Police and Crime Commissioner
- Kevin Dennis - Chief Executive, OPCC
- Charlie Radford - Chief Finance Officer, OPCC
- A Craig Guildford - Chief Constable, Nottinghamshire Police
- Rachel Barber - Deputy Chief Constable, Nottinghamshire Police
- Mark Kimberley - Head of Finance, Nottinghamshire Police

**OTHERS PRESENT**

- Anthony May – Chair, Safer Nottinghamshire Board
- Habib Akhtar - CGL
- Phil Broxholme – Crime and Drugs Partnership
- Claire Good – Commissioning, OPCC
- Daniel Howitt – Nottinghamshire Police
- Jane Paling – Nottingham City Council
- Nicola Wade – Head of Commissioning, OPCC
- Noel McMenamain – Democratic Services, Nottinghamshire County Council

**1. INTRODUCTIONS AND WELCOME**

Caroline Henry, the recently-elected Police and Crime Commissioner, led a round of introductions by attendees.

She also took the opportunity to express thanks to her predecessor, Paddy Tipping, for all his hard work in and commitment to role of Police and Crime Commissioner during his tenure in the position.

**2. APOLOGIES FOR ABSENCE**

Apologies were received from the Chief Constable, Craig Guildford.

**3. COMMUNITY SAFETY PARTNERSHIP FUNDING – PRESENTATIONS BY  
THE SAFER NOTTINGHAMSHIRE BOARD AND NOTTINGHAM CRIME AND  
DRUGS PARTNERSHIP**

The meeting received 2 presentations on community safety partnership funding.

## Safer Nottinghamshire Board (SNB)

Anthony May, Chair of the Safer Nottinghamshire Board, gave a presentation, detailed in the agenda papers, providing an overview of the Police and Crime Commissioner (PCC) Grant to the SNB in 2020-21.

The presentation covered Community Safety Agreement arrangements for the period 2020-2023, and provided examples of locality work supported. The presentation also covered specific emerging challenges and issues arising over the preceding year, including the COVID-19 pandemic and the Black Lives Matter movement.

During discussion, several issues were raised and points made, including the following:

- It was explained that dedicated research and analysis support was now in place to support the Board's work, meaning that resource could be more effectively targeted to areas of greatest need;
- The significant underspend in 2020-2021 was primarily because of the impact of the COVID-19 pandemic on planned activity;
- It was agreed that it would be beneficial for the new Police and Crime Commissioner to meet Hayley Barsby, who was Chair of the Performance Group.

Mr May left the meeting at this point.

## Nottingham Crime and Drugs Partnership (CDP)

Phil Broxholme, Performance and Intelligence Manager at the Nottingham CDP, gave a presentation, detailed in the agenda paper, setting out the levels and allocations of PCC Grant in the City of Nottingham and performance against priorities.

The presentation also included contributions from representatives of 2 service providers – Habib Akhtar of CGL Jigsaw and Jane Paling of the Nottingham City Council Slavery Exploitation Team. Both contributions were also detailed in the agenda papers.

During discussion, a number of issues were raised and points made, including the following:

- it was explained that the underspend for 2020-2021 was highly unusual and down to the particular challenges around the COVID-19 pandemic, and that over the course of service provider multi-year contracts it was fully expected that all allocated funding would be spent;
- The CGL Jigsaw service had actually seen an increase in contact with young people over the previous 12 months;

- Ms Paling undertook to provide several case studies, better to illustrate the work of the slavery exploitation team, and Mr Broxholme extended an invite to the Police and Crime Commissioner to visit the CDP, and to see diversionary and related work at first hand.

### **RESOLVED 2021/013**

That the presentations be noted, and that follow-up actions on provision of additional information on slavery exploitation case studies, meeting key SNB and CDP colleagues and visiting services funded by the OPCC be undertaken.

At this point, Mr Broxholme, Mr Akhtar and Ms Paling left the meeting.

#### **4. NOTES OF THE PREVIOUS MEETING HELD ON 10<sup>th</sup> MARCH 2021**

These were agreed as a true record, and it was confirmed that all actions arising had been completed.

#### **5. NEIGHBOURHOOD POLICING – ENGAGING COMMUNITIES AND PROBLEM SOLVING**

The meeting considered the report, updating the Police and Crime Commissioner in respect of delivery of the Neighbourhood Policing agenda and on the implementation of the College of Policing Neighbourhood Policing principles. The report addressed the impact of changes to the Policing Model, progress made on problem-solving and on developments in public engagement.

During discussion several issues were raised and points made:

- Nottinghamshire Police had maintained investment in and commitment to Neighbourhood Policing and was well-placed to deliver on its priorities at local level. Neighbourhood Inspectors were highly visible in localities, and had developed strong relations with community representatives;
- It was explained that residents could contribute to local policing priorities through quarterly neighbourhood meetings. The Force had become increasingly adept at online engagement with residents, while multi-agency patch walks helped identify issues 'on the ground'. Respect survey outcomes also drove neighbourhood policing priorities, and Independent Advisory Groups were now established;
- The view was expressed that the increase in Police resources was being keenly felt in communities, with the impact of Operation Reacher being particularly positive;
- Through improved engagement with communities, the Force was also giving and receiving additional information on the reality of crime, rather than being reactive to residents' perceptions and fear of crime;

- The Police and Crime Commissioner reiterated her commitment to delivering the policing that local people wanted, and requested further information on neighbourhood policing plans.

#### **RESOLVED 2021/014**

To note the report.

#### **6. RURAL CRIME UPDATE – APRIL 2021**

The meeting considered the report, which provided an update on rural crime activity and initiatives under by Nottinghamshire Police.

During discussion, a number of issues were raised and points made:

- Rural crime counter-measures were much more robust than had previously been the case, and the establishment of a regional rural crime group hosted in Nottinghamshire had helped address cross-boundary criminal activity;
- The Force enjoyed strong links with the National Farmers Union, the Country Landowners Association, gamekeepers' bodies and larger rural estates, and rural crime considerations were embedded in appropriate neighbourhood policing teams;
- While there was frustration nationally with 101 call-handling response times, Nottinghamshire's average response time was just 20-30 seconds;
- The Police and Crime Commissioner expressed her commitment to ensuring that equitable policing was being delivered for all residents, including those in rural communities, and requested an update in respect of regional rural crime trends;
- The Police and Crime Commissioner also requested additional information on the 'farmhouse kitchen' meetings initiative being held in the rural communities in both the north and south of the county;
- It was agreed to explore further the possibility of joint-funding the development of a Rural Crime Plan.

#### **RESOLVED 2021/015**

To note the report.

#### **7. INTEGRATED OFFENDER MANAGEMENT**

The meeting considered the report, which provided a performance update on of the Integrated Offender Management (IOM) initiative. The report also provided an overview of the work of the Substance Misuse and Drugs teams within the IOM structure.

During a wide-ranging discussion, a number of issues were raised and points made:

- The current IOM scheme had been successful in significantly reducing the severity and frequency of re-offending. The national IOM refresh had set guidelines placing an emphasis on reducing reoffending through a focus on Serious Acquisitive Crime reduction rather than on harm;
- There was consensus that further high-level discussions were required between OPCC and the Force to determine how best to maximise resources and strike the appropriate balance, in delivering revised neighbourhood policing priorities, while maintaining momentum in reducing domestic violence;
- The meeting was assured that robust plans were in place for policing the re-opening of the night-time economy;
- The previous year had had a significant impact on the Force, and there was a need for staff to take unused leave and return to more normal ways of working.

#### **RESOLVED 2021/016**

To note the report.

#### **8. PERFORMANCE UPDATE REPORT**

The meeting considered the report, which provided an update on progress in delivering the 2018-2021 Police and Crime Plan, in compliance the Police and Crime Commissioner's statutory duties.

During discussion, it was explained that crime had reduced overall by 22%. While the reduction was driven in large part by the COVID-19 pandemic, with retail crime and crime associated with the night-time particularly affected, Nottinghamshire Police performance exceeded national trends. Operation Reacher was now operational throughout Nottinghamshire.

In response to the Police and Crime Commissioner's observation, it was acknowledged that a reduction of 11 percentage points in positive 'cope and recover' outcomes among victims accessing support services was a concern. The meeting was advised that significant delays within the wider criminal justice system, particularly within the Courts Services, was a contributory factor to this reduction.

#### **RESOLVED 2021/017**

To note the report.

#### **9. QUARTER 4 2020-2021 – CAPITAL OUTTURN**

The meeting considered the report, which provided the financial outturn position for capital for the financial year 2020-2021.

During discussion, it was explained that the majority of budget slippage was attributed to the Force's current major new-build capital projects. 2 of the 3 large capital projects – the new Custody Suite and Joint Police/Fire Headquarters – were progressing well, while planned works in respect of the Sexual Assault Referral Centre had been delayed. The roll-out of the national Essential Services Network programme had also been delayed.

The view was expressed that the current capital financial outturn performance was the best it had been in the past 5 years.

#### **RESOLVED 2021/018**

- (1) to note the report;
- (2) that the Police and Crime Commissioner approve the slippage recommendation at Appendix B to the report, making the £8.636 million capital underspend in 2020-2021 available in 2021-2022.

#### **10. QUARTER 4 2020-2021 – PROVISIONAL REVENUE OUTTURN REPORT**

The meeting considered the report, which provided a provisional financial outturn for revenue for the financial year 2020-2021.

During discussion, it was explained that it had been a challenging year, with additional costs and loss of income arising from the COVID-19 pandemic. These had been largely offset by special grants from central government, while savings arising from vacant staff posts had helped prevent a larger overspend position.

#### **RESOLVED 2021/019**

To note the report.

#### **11. REGIONAL COLLABORATION (VERBAL)**

In view of time constraints, it was agreed that the Police and Crime Commissioner would receive an update on regional collaboration outside this meeting.

#### **12. WORK PROGRAMME**

There was consensus that the current work programme would need to be refreshed to reflect the new Police and Crime Plan once that was in place, but that the current work programme should remain in place in the interim.

#### **RESOLVED 2021/020**

That the contents of the work programme be noted. The next meeting was scheduled for 21 July 2021

The meeting closed at 12.05pm

CHAIR