



Force Executive Board

Performance & Insight Report

Performance to September 2014



NOTTINGHAMSHIRE
POLICE
PROUD TO SERVE

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Financials

Month		
Actual £m	Forecast £m	B/(w) than Forecast £m

8.509	8.623	0.113
0.279	0.157	(0.122)
4.040	4.010	(0.031)
(0.075)	0.036	0.110
0.076	0.052	(0.024)
12.830	12.877	0.047
0.403	0.524	0.121
0.420	0.474	0.055
0.038	0.024	(0.014)
0.522	0.515	(0.007)
0.181	0.161	(0.021)
0.597	0.577	(0.021)
1.521	1.467	(0.054)
3.682	3.741	0.060
16.512	16.619	0.107
(0.602)	(0.491)	0.111
15.910	16.128	0.218

Total pay & allowances

Police pay & allowances
Police overtime
Police staff pay & allowances
Police staff overtime
Other employee expenses

Other operating expenses

Premises running costs
Transport costs
Clothing, uniform & laundry
Comms & computing
Miscellaneous expenses
Collaboration contributions
Other

Total expenditure

Income

Year to date		
Actual £m	Forecast £m	B/(w) than Forecast £m

51.396	51.653	0.257
2.089	1.792	(0.297)
25.777	25.631	(0.146)
0.146	0.237	0.091
0.492	0.398	(0.094)
79.900	79.711	(0.190)
3.079	3.257	0.178
2.829	2.935	0.106
0.282	0.239	(0.043)
3.186	3.141	(0.045)
0.990	0.970	(0.020)
3.509	3.473	(0.035)
10.317	10.369	0.052
24.190	24.384	0.194
104.090	104.094	0.004
(3.096)	(2.851)	0.245
100.995	101.243	0.249

Full Year Budget £m	Full Year Forecast £m	B/(w) than Budget £m
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104.292	103.426	0.866
2.855	3.142	(0.287)
48.402	50.139	(1.737)
0.487	0.463	0.024
0.551	0.659	(0.108)
156.587	157.828	(1.241)
5.708	5.849	(0.140)
5.627	5.707	(0.080)
0.416	0.416	(0.000)
5.681	5.681	(0.000)
0.764	0.872	(0.108)
6.966	6.966	(0.000)
17.853	18.476	(0.624)
43.015	43.967	(0.952)
199.603	201.795	(2.193)
(5.803)	(7.995)	2.193
193.800	193.800	0.000

Financials

Month: £15.910m against a forecast of £16.128m (£0.218m favourable)

Year to date: £100.995m against a forecast of £101.243m (£0.249m favourable)

Full year forecast: £193.800m

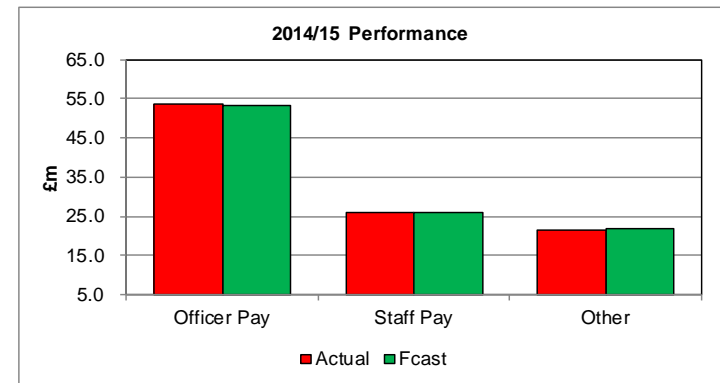
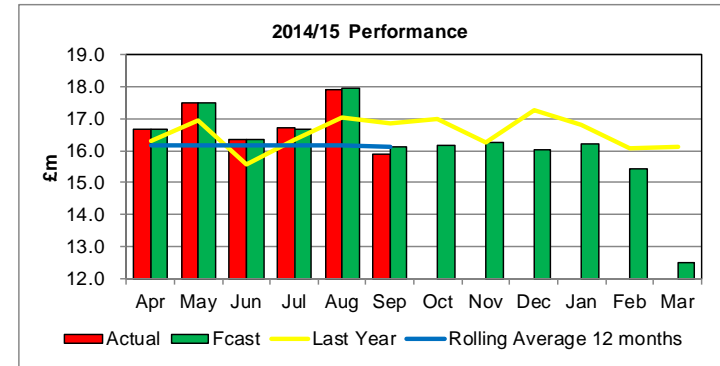
Month:

Expenditure was £0.218m better than forecast. This was largely due to a half year review of accruals and a number of one-off's:

- £0.162m mutual aid for the Commonwealth games, NATO summit and EDL. This is net of c£0.085m overtime incurred
- £0.100m due a review of utilities, rent and rate accruals
- £0.052m of consultancy fees for IS transformation which are currently deferred
- £0.040m release of accruals for miscellaneous medical fees ie autopsies
- £0.113m police officer savings largely due to leavers and National Insurance
- £0.026m due to fuel being below the forecasted rates per litre (diesel £1.06 v £1.20/ltr and petrol £1.08 v £1.18/ltr), lower mileage and half year stock adjustment

These have been partly offset by:

- £0.166m increase in the medical retirement as a result of the latest information
- £0.050m legal accrual for potential costs relating to A19 and other on-going cases



Police officer pay was £8.509m, which was £0.113m better than forecast largely due to cumulative impact of the previous months leavers coming through. Officers leavers at 11 in the month was four less than forecasted and 14 new officers started as planned. There has been a saving on National Insurance where the forecasted rate was too high. Overtime was £0.279m, which was £0.122m worse than forecast. This was in part due to a half year review of the accrual resulting in a crossover with staff overtime and also c£0.085m relating to mutual aid operations which has been more than offset by mutual aid income.

Police staff pay was £4.040m, which was £0.031m worse than forecast. In the month £0.263m of IS project staff were capitalised which was £0.025m less than forecasted. The credit in the month on staff overtime was due to the half year review of the accrual resulting in a release of aged accruals and a crossover over with officer overtime.

Financials

Year to date:

Expenditure was £0.249m better than forecast. This was largely due to a half year review of accruals and a number of one-off's:

- £0.162m mutual aid for the Commonwealth games, NATO summit and EDL. This is net of c£0.085m overtime incurred
- £0.152m due a review of utilities, rent and rate accruals and a rates rebate for St Anns and Oxclose Lane £0.052m
- £0.081m of consultancy fees for IS transformation which are currently deferred
- £0.040m release of accruals for miscellaneous medical fees ie autopsies
- £0.257m police officer savings largely due to leavers and National Insurance
- £0.052m due to fuel being below the forecasted rates per litre (diesel £1.06 v £1.20/ltr and petrol £1.08 v £1.18/ltr), lower mileage and half year stock adjustment

These have been partly offset by:

- £0.166m increase in the medical retirement as a result of the latest information
- £0.050m legal accrual for potential costs relating to A19 and other on-going cases

If you adjust the year to date position for the items above the underlying the performance to date is c£0.120m worse than forecast. With the efficiencies being mainly weighted towards the second half of the year, cost control remains the focus to achieve the year end forecast.

Police officer pay was £51.396m, which was £0.257m better than forecast which was largely due to officers leavers at 67 was 10 higher than forecasted, and savings on National Insurance. Overtime was £2.089m, which was £0.297m worse than forecast in part due to mutual aid operations and support provided to the Fire Service during industrial action which has been offset in income and also the half year review of the accruals.

Police staff pay was £25.777m, which was £0.146m worse than forecast. This is largely due to the efficiency challenge, partly offset by the capitalisation of agency cost relating to the MFSS.

Officer Leavers	Apr	May	Jun	Jul	Aug	Sep	Total	Variance
Actual	10	9	14	9	14	11	67	
Budget	8	6	6	8	4	13	44	24
Forecast	10	9	14	6	4	15	58	10

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Capital Expenditure

Month: £1.475m

Year to date: £3.758m

Forecast remaining: £11.402m

Full year forecast: £15.160m

Estates

Arrow Centre conversion	0.015	-	(0.015)
Biomass boilers	0.151	-	(0.151)
Custody improvements	0.046	0.120	0.074
Energy initiatives	0.051	0.060	0.009
FHQ open plan offices	0.001	-	(0.001)
FHQ Kennels	0.040	0.030	(0.010)
FHQ Conference Facilities	-	-	-
FHQ re-surfacing of roads and car parks	-	-	-
FHQ fire protection - telephony room	-	0.025	0.025
Access Control Improvement	-	-	-
Bircotes information centre	0.022	0.032	0.010
Demolition of huts	0.001	0.052	0.051
Other	(0.013)	0.089	0.102

Information Systems

Continued essential hardware refresh	0.031	0.025	(0.006)
Desktop virtualisation	-	-	-
Enabling change	0.046	0.047	0.001
Improvements to digital investigation storage	0.004	-	(0.004)
Mobile data platform	-	-	-
Mobile data remote working	-	-	-
Replacement of photocopiers	0.086	0.030	(0.056)
Telephony project	-	0.846	0.846
Windows 7	0.019	0.077	0.058
Other	0.227	0.397	0.170

MFSS

Other (incl PCC projects)

Forecast general slippage

Month			Year to date			Remaining Forecast £m	Full Year Forecast £m
Actual £m	Forecast £m	B/(w) than Forecast £m	Actual £m	Forecast £m	B/(w) than Forecast £m		
0.015	-	(0.015)	0.065	0.030	(0.015)	0.931	0.996
0.151	-	(0.151)	0.151	-	(0.151)	0.329	0.480
0.046	0.120	0.074	0.233	0.251	0.074	0.200	0.433
0.051	0.060	0.009	0.274	0.156	0.009	0.168	0.442
0.001	-	(0.001)	0.202	0.194	(0.001)	0.148	0.350
0.040	0.030	(0.010)	0.046	0.036	(0.010)	0.571	0.617
-	-	-	-	-	-	0.350	0.350
-	-	-	-	-	-	0.200	0.200
-	0.025	0.025	-	0.025	0.025	0.150	0.150
-	-	-	0.012	0.220	-	0.208	0.220
0.022	0.032	0.010	0.135	0.094	0.010	0.011	0.146
0.001	0.052	0.051	0.048	0.086	0.051	0.089	0.137
(0.013)	0.089	0.102	0.182	0.128	0.102	0.920	1.102
0.314	0.408	0.094	1.348	1.220	0.094	4.275	5.623
0.031	0.025	(0.006)	0.296	0.287	(0.006)	0.141	0.437
-	-	-	-	-	-	0.300	0.300
0.046	0.047	0.001	0.121	0.165	0.001	0.329	0.450
0.004	-	(0.004)	0.012	0.008	(0.004)	0.588	0.600
-	-	-	-	-	-	0.500	0.500
-	-	-	0.030	0.024	-	0.811	0.841
0.086	0.030	(0.056)	0.303	0.172	(0.056)	0.071	0.374
-	0.846	0.846	-	1.013	0.846	1.284	1.284
0.019	0.077	0.058	0.175	0.304	0.058	0.360	0.535
0.227	0.397	0.170	0.611	0.676	0.170	1.976	2.587
0.413	1.422	1.009	1.548	2.649	1.009	6.360	7.908
0.748	0.050	(0.698)	0.748	0.050	(0.698)	2.459	3.207
-	0.025	0.025	0.114	0.164	0.025	1.308	1.422
-	-	-	-	-	-	(3.000)	(3.000)
1.475	1.905	0.430	3.758	4.083	0.430	11.402	15.160

The Q1 forecast included the MFSS at £3.207m and a non allocated reduction of £3.000m on the project spend forecast by budget holders. Since that review took place £1.355m of savings and slippage has been identified against specific projects. This includes £0.570m on kennels, £0.499m on conference centre conversion and open plan refurbishment at Force HQ and £0.158m on Access Control Improvements.

The under spend to date is mainly due to the delay to the Telephony project £1.013m, partly offset by the timing of expenditure on licences and consultancy costs for the MFSS project, the timing for these was not known at the time of the Q1 forecast. The forecast is being revised for Q2.

Efficiencies

September: £1.037m against a target of £0.984m (£0.053m favourable)

Year to date: £3.449m against a target of £3.381m (£0.068m favourable)

Full year revised target: £11.794m

Month		
Actual £m	Forecast £m	B/(w) than Budget £m

0.315	0.343	(0.028)
0.088	0.108	(0.019)
0.633	0.533	0.100
-	-	-
1.037	0.984	0.053

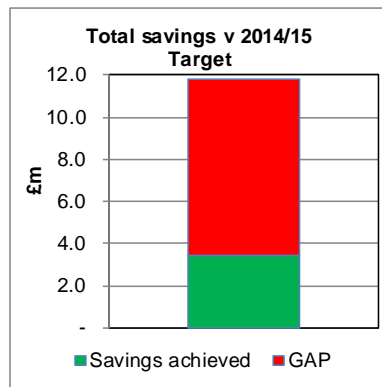
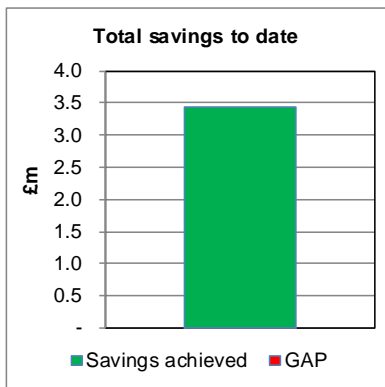
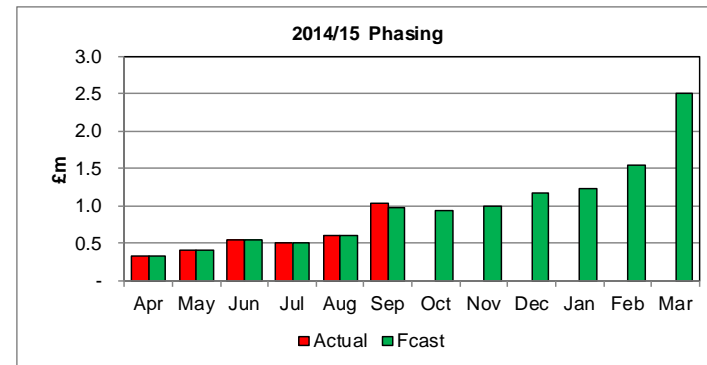
Local Policing
Specialist Services
Corporate Services
OPCC

Year to date		
Actual £m	Forecast £m	B/(w) than Budget £m

1.229	1.340	(0.111)
0.551	0.579	(0.028)
1.660	1.453	0.207
0.009	0.009	-
3.449	3.381	0.068

Full Year Forecast £m

4.240
1.733
5.692
0.128
11.794



- Local Policing to date £0.111m behind target mainly due to staff vacancy rate and phasing of front counters and Specials uniforms.
- Specialist Services to date £0.028m behind target, mainly due to restructuring going ahead between Intel and P&P analytical is no longer going ahead.
- Corporate Services to date £0.207m ahead of target due to staff vacancy rate, premises and lower fuel costs.
- OPCC are on target.

Overtime

Month		
Actual £m	Forecast £m	B/(w) than Forecast £m

0.076	0.047	(0.028)
0.045	0.059	0.014
(0.033)	0.005	0.039
0.087	0.111	0.025
0.075	0.072	(0.003)
0.024	0.014	(0.010)
0.011	0.005	(0.006)
0.110	0.091	(0.019)
0.007	(0.010)	(0.017)
0.204	0.193	(0.011)

Local Policing
City
County
Contact Management

Specialist Services
Crime & Justice
OSD
Regional

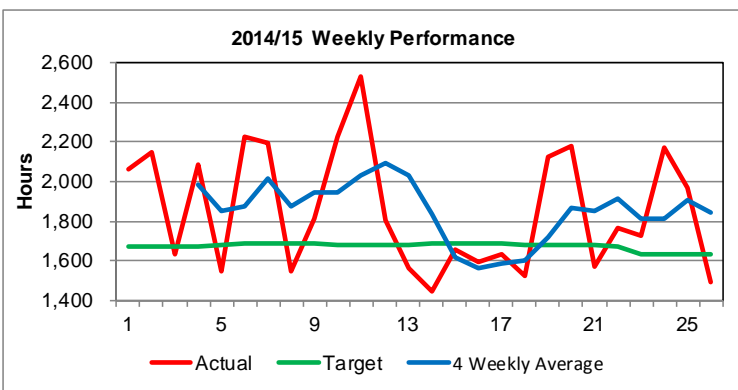
Corporate Services

Year to date		
Actual £m	Forecast £m	B/(w) than Forecast £m

0.536	0.498	(0.038)
0.750	0.680	(0.070)
0.030	0.069	0.040
1.316	1.248	(0.068)
0.468	0.463	(0.005)
0.319	0.203	(0.117)
0.052	0.068	0.016
0.840	0.734	(0.106)
0.079	0.047	(0.032)
2.235	2.028	(0.206)

Full Year Budget £m	Full Year Forecast £m	B/(w) than Budget £m
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0.830	0.895	(0.065)
1.049	1.189	(0.140)
0.092	0.113	(0.021)
1.972	2.197	(0.225)
0.972	0.976	(0.004)
0.289	0.339	(0.050)
0.289	0.106	0.183
1.550	1.421	0.129
(0.179)	(0.013)	(0.167)
3.343	3.605	(0.263)



	Week 26 Ytd	Weekly Average Ytd	Last 4 Week Average	Direction of Travel
City	11,615	447	560	↓
County	14,246	548	482	→
Contact Management	2,268	87	73	↗
Crime & Justice	13,924	536	520	↓
OSD	3,488	134	135	↓
Corporate Services	2,689	103	70	↑
	48,230	1,855	1,840	↓

Note: Direction of travel based on last week average compared to ytd weekly average

Overtime

Month: £0.204m against a forecast of £0.193m (£0.011m adverse)

Year to date: £2.235m against a forecast of £2.028m (£0.206m adverse)

Full year forecast: £3.605m

During September there was a half year review of the overtime accrual, so we are now only accruing for six months outstanding overtime claims. This resulted in the release of aged accruals, realignment across functions and a crossover with staff.

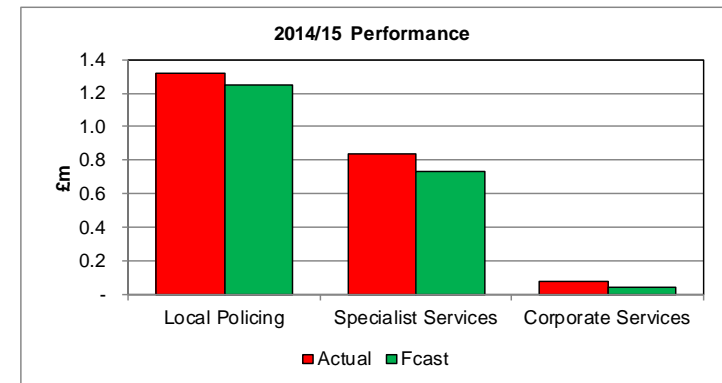
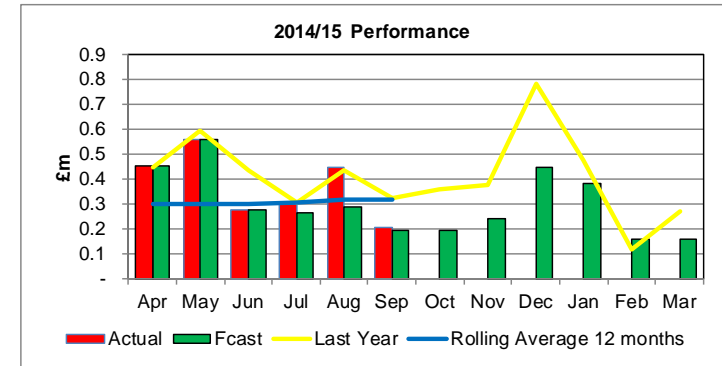
Officer overtime expenditure year to date was £2.089m, which is an over spend of £0.297m against a forecast of £1.792m. The majority of the over spend was in County £0.080m, City £0.031m and OSD £0.116m. Part of this over spend is due to mutual aid which has been more than offset by mutual aid income.

The main drivers for officer overtime have been:

- Increase in regional activities around major crimes by the Major Crime Unit and the Serious & Organised Crime Unit (Ops Pelfray, Hallux and Hearth)
- Maintaining police presence over bank holidays (this was budgeted)
- City centre patrols
- County operations Encollar, Claustral, Packhouse, Jejunal and Raspberry
- Ministerial visits (Op Kapok)
- Operations Eagre, Genre (fracking protest), Encomber, Twite and Bailor
- Support to the Fire Service during industrial action (Op Faculate)
- two fatal RTCs (one a triple fatal) on the A1 for OSD

After 26 weeks there have been 48,230 hours spent on divisional overtime (which excludes mutual aid and special services overtime) versus a target of 43,451. This represents an over usage of 4,779 hours and equates to an overspend of c£0.120m. Extrapolated out over a full year at this rate would mean a risk of £0.240m. The last four weeks of overtime have averaged out at 1,840 per week versus a target of 1,635, which has reduced from last month.

Staff overtime expenditure year to date was £0.146m, which is an under spend of £0.091m against a forecast £0.237m. This is largely as a result of the half year review of overtime accruals.



Local Policing

Month		
Actual £m	Forecast £m	B/(w) than Forecast £m

5.462	5.619	0.157
0.114	0.097	(0.017)
1.851	1.853	0.002
(0.027)	0.014	0.042
0.001	0.000	(0.001)
7.400	7.583	0.183
0.213	0.278	0.065
0.187	0.273	0.086
0.031	0.033	0.002
0.057	0.059	0.002
0.052	0.046	(0.007)
-	-	-
0.082	0.102	0.020
0.622	0.790	0.168
8.022	8.373	0.351
(0.103)	(0.084)	0.020
7.919	8.289	0.370

Total pay & allowances

Police pay & allowances
Police overtime
Police staff pay & allowances
Police staff overtime
Other employee expenses

Other operating expenses

Premises running costs
Transport costs
Clothing, uniform & laundry
Comms & computing
Miscellaneous expenses
Collaboration contributions
Other

Total expenditure

Income

Year to date		
Actual £m	Forecast £m	B/(w) than Forecast £m

33.293	33.590	0.298
1.251	1.140	(0.111)
11.232	11.174	(0.058)
0.065	0.108	0.043
0.016	0.014	(0.002)
45.857	46.026	0.169
1.634	1.716	0.082
1.562	1.646	0.084
0.161	0.133	(0.028)
0.354	0.356	0.002
0.282	0.288	0.006
-	-	-
0.549	0.560	0.011
4.541	4.699	0.158
50.398	50.725	0.327
(0.353)	(0.318)	0.035
50.045	50.408	0.363

Full Year Budget £m	Full Year Forecast £m	B/(w) than Budget £m
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67.550	67.353	0.197
1.851	1.999	(0.149)
21.841	22.130	(0.289)
0.121	0.198	(0.077)
(0.025)	0.015	(0.040)
91.337	91.695	(0.358)
3.166	3.159	0.007
3.216	3.305	(0.089)
0.390	0.317	0.073
0.710	0.672	0.038
0.521	0.536	(0.015)
-	-	-
1.031	1.183	(0.152)
9.034	9.172	(0.138)
100.371	100.867	(0.496)
(0.710)	(0.730)	0.020
99.661	100.137	(0.476)

Local Policing

Month: £7.919m against a forecast of £8.289m (£0.370m favourable)

Year to date: £50.045m against a forecast of £50.408m (£0.363m favourable)

Full year forecast: £100.137m

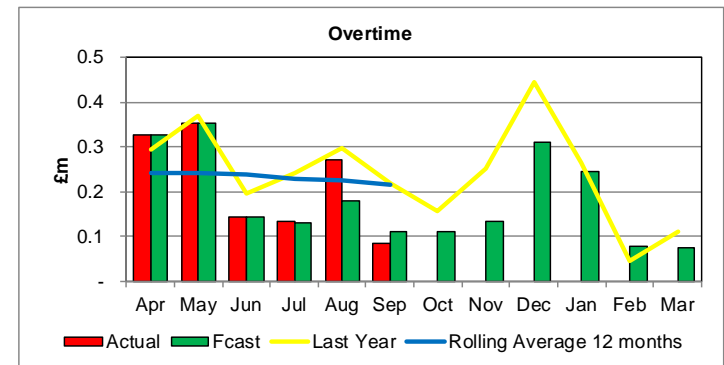
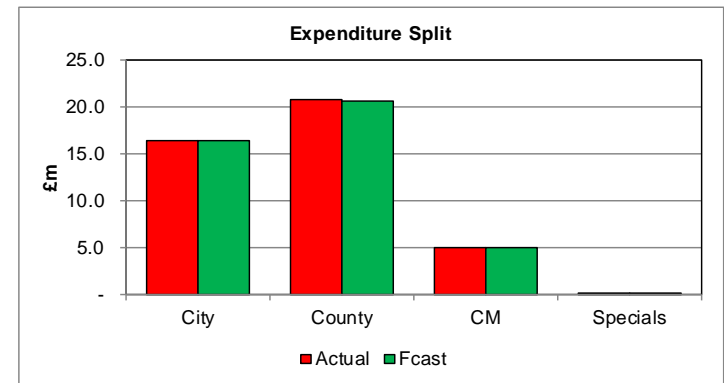
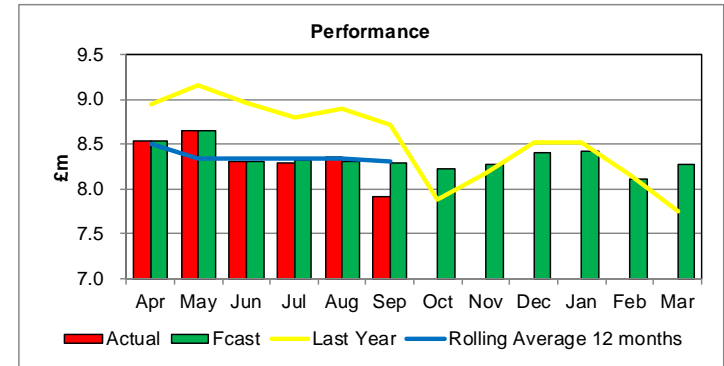
Month:

The £0.370m better than forecast performance was mainly due to police officer salaries £0.157m where leavers have been higher than expected; staff overtime £0.042m is due to the half year accrual review and relates mainly to aged overtime claims; premises costs £0.065m due to a half year review of utilities and rent & rates accruals; and transport costs £0.086m due to lower mileage and fuel costs due to price per litre being lower than forecasted and a transfer of transport insurance £0.043m to Corporate services which is not a saving to the force.

Year to date:

The £0.363m better than forecast performance was mainly due to police officer salaries £0.298m where leavers have been higher than expected; staff overtime £0.043m is due to the half year accrual review and relates mainly to aged overtime claims; premises costs £0.082m due to a rent rebate and half year review of utilities and rent & rates accruals; and transport costs £0.084m due to lower mileage and fuel costs due to price per litre being lower than forecasted and a transfer of transport insurance £0.043m to Corporate services which is not a saving to the force.

This has been partly offset by police officer overtime was £0.111m worse than budget (County £0.080m and City £0.031m) mainly due to a number of operations.



Local Policing Efficiencies

September: £0.315m against a target of £0.343m (£0.028m adverse)

Year to date: £1.229m against a target of £1.340m (£0.111m adverse)

Full year revised target: £4.240m

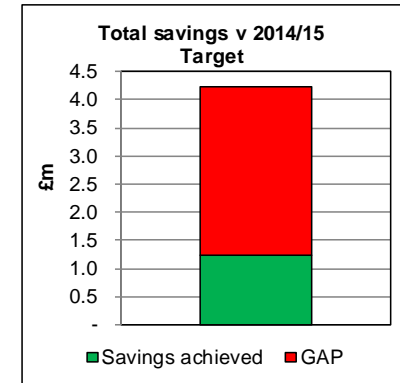
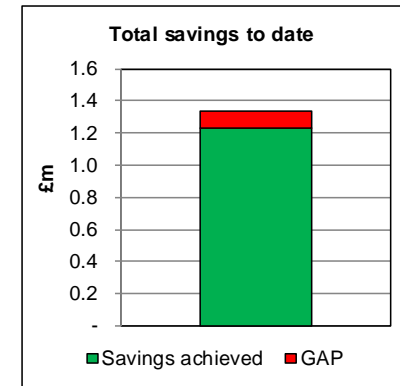
Month		
Actual £m	Forecast £m	B/(w) than Forecast £m

0.135	0.135	-
0.080	0.080	-
0.077	0.077	-
0.016	0.016	(0.000)
0.001	0.007	(0.006)
-	-	-
-	-	-
0.006	0.028	(0.022)
-	-	-
0.315	0.343	(0.028)

URN313 & URN315 Police Officer profile
URN308 Stop PCSO Recruitment
URN319 Reduction in Overtime
URN4 Front Counters
URN23-48 Estates strategy
URN314 Uniform savings (specials)
URN106 - EMSCU Savings target
URN307 Vacancy Rate
Other

Year to date			Full Year Forecast £m
Actual £m	Forecast £m	B/(w) than Forecast £m	

0.509	0.509	-	1.500
0.298	0.298	-	1.042
0.263	0.263	(0.000)	0.726
0.100	0.113	(0.013)	0.360
0.006	0.024	(0.018)	0.165
0.032	0.049	(0.017)	0.068
-	-	-	0.130
0.021	0.083	(0.062)	0.249
-	-	-	-
1.229	1.340	(0.111)	4.240



Year to date:

URNs 313, 315, 308 & 319 - have been included in the run rate of the forecast so no longer reported against.

URN4 - Front Counters are slightly behind the target but will likely make up by year end.

URN314 - Uniform specials is missing the forecast but this could be a timing issue.

URN307 - Vacancy Rate is well below target and this is a big risk in hitting the forecasted savings.

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Specialist Services

Month		
Actual £m	Forecast £m	B/(w) than Forecast £m

2.757	2.715	(0.042)
0.158	0.077	(0.080)
1.192	1.227	0.035
(0.047)	0.014	0.061
0.002	0.000	(0.002)
4.062	4.034	(0.028)
0.068	0.063	(0.005)
0.093	0.146	0.053
0.006	0.004	(0.001)
0.110	0.112	0.002
0.072	0.067	(0.005)
0.429	0.427	(0.002)
0.306	0.351	0.045
1.084	1.169	0.085
5.146	5.203	0.057
(0.414)	(0.055)	0.359
4.733	5.148	0.416

Total pay & allowances

Police pay & allowances
Police overtime
Police staff pay & allowances
Police staff overtime
Other employee expenses

Other operating expenses

Premises running costs
Transport costs
Clothing, uniform & laundry
Comms & computing
Miscellaneous expenses
Collaboration contributions
Other

Total expenditure

Income

Year to date		
Actual £m	Forecast £m	B/(w) than Forecast £m

16.416	16.377	(0.039)
0.796	0.649	(0.147)
7.347	7.374	0.027
0.043	0.084	0.041
0.002	(0.003)	(0.005)
24.605	24.482	(0.123)
0.407	0.382	(0.024)
0.764	0.871	0.107
0.040	0.049	0.009
0.659	0.664	0.004
0.372	0.372	(0.000)
2.602	2.586	(0.017)
2.127	2.177	0.050
6.972	7.101	0.129
31.577	31.583	0.006
(0.755)	(0.337)	0.417
30.823	31.246	0.423

Full Year Budget £m	Full Year Forecast £m	B/(w) than Budget £m
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33.815	32.738	1.076
1.166	1.246	(0.079)
14.600	14.516	0.084
0.177	0.175	0.002
0.014	(0.003)	0.017
49.771	48.672	1.099
0.711	0.717	(0.006)
1.737	1.749	(0.011)
0.066	0.074	(0.008)
1.278	1.279	(0.001)
0.635	0.753	(0.118)
5.162	5.185	(0.023)
4.385	4.043	0.342
13.975	13.800	0.174
63.746	62.472	1.274
(0.629)	(0.731)	0.102
63.117	61.741	1.376

Specialist Services

Month: £4.733m against a forecast of £5.148m (£0.416m favourable)

Year to date: £30.823m against a forecast of £31.246m (£0.423m favourable)

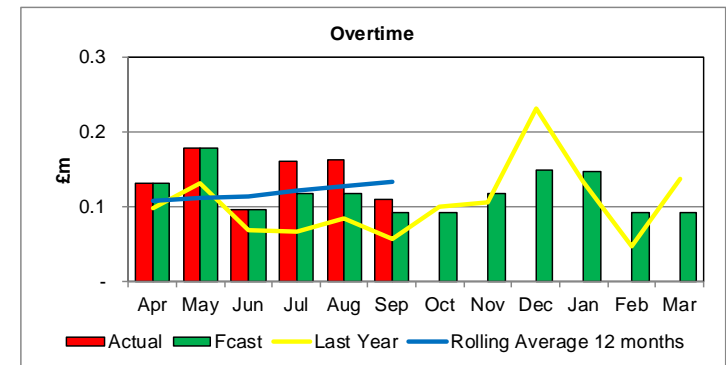
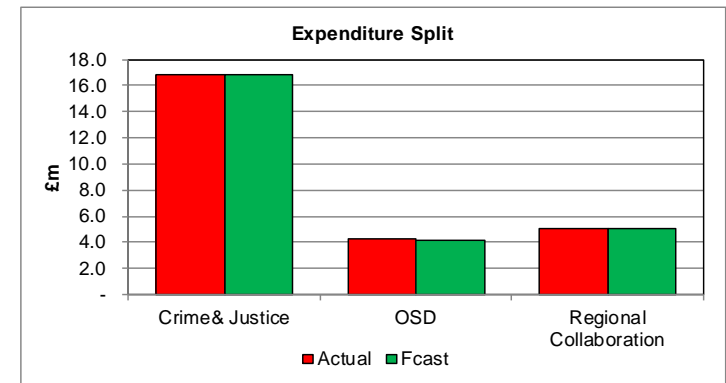
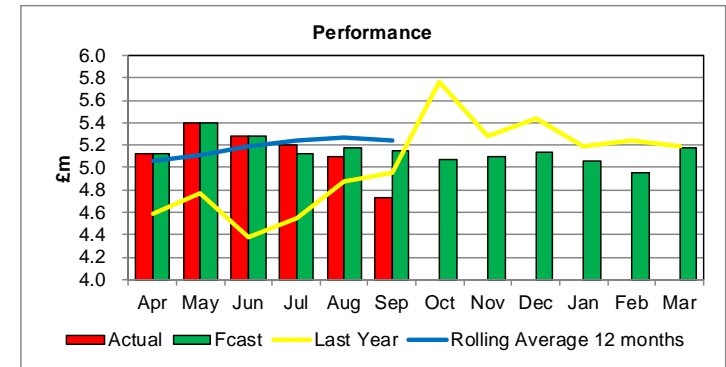
Full year forecast: £61.741m

Month:

The £0.416m better than forecast performance was largely due to savings on staff salaries £0.035m where the CMB team has been transferred to Finance; staff overtime £0.061m is due to the half year accrual review and relates mainly to aged overtime claims; transport costs £0.053m due to lower mileage and fuel costs due to price per litre being lower than forecasted and a transfer of transport insurance £0.021m to Corporate services which is not a saving to the force; and income £0.359m which is due to the transfer of prosecution costs recovered from Corporate Services and mutual aid income for several operations and providing cover to the Fire Services during industrial action. This has been partly offset by police salaries £0.042m and officer overtime £0.080m where the over spend is predominantly due to mutual aid activities.

Year to date:

The £0.423m better than forecast performance was largely due to savings on staff salaries £0.027m where the CMB team has been transferred to Finance; staff overtime £0.041m is due to the half year accrual review and relates mainly to aged overtime claims; transport costs £0.107m due to lower mileage and fuel costs due to price per litre being lower than forecasted and a transfer of transport insurance £0.021m to Corporate services which is not a saving to the force; and income £0.417m which is due to prosecution costs recovered and mutual aid income for several operations and providing cover to the Fire Services during industrial action. This has been partly offset by police salaries £0.039m; police officer overtime £0.147m where the over spend is largely due to mutual aid activities; and premises costs £0.024m where the forecast is held centrally in Estates but costs are incurred locally.



Specialist Services Efficiencies

September: £0.088m against a target of £0.108m (£0.019m adverse)

Year to date: £0.551m against a target of £0.579m (£0.028m adverse)

Full year revised target: £1.733m

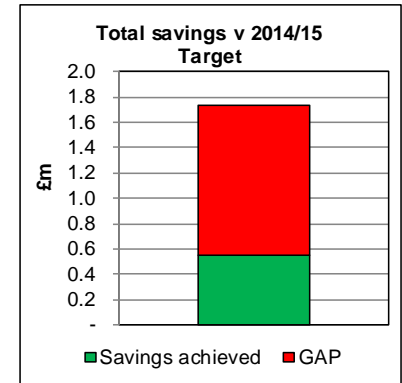
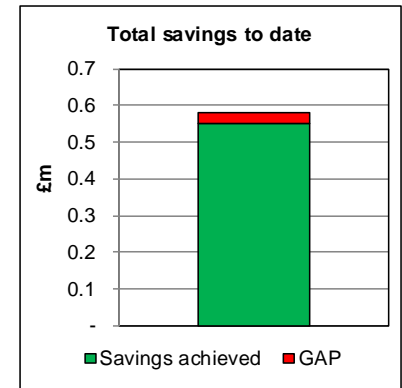
Month		
Actual £m	Forecast £m	B/(w) than Forecast £m

0.032	0.032	-
0.031	0.031	-
-	-	-
-	-	-
-	-	-
0.007	0.007	-
0.006	0.006	-
-	-	-
-	-	-
0.013	0.032	(0.019)
0.088	0.108	(0.019)

URN56 Review & Restructure of CJ
URN320 Reduction in Overtime
URN312 Custody Review
URN51 Police Led Prosecution
URN106 EMSCU
URN55 Review & Restructure PP
URN43 MAIT & Cannabis dismantling team
URN53 CMB
URN34 Combined Intel,P&P analytical
Other

Year to date			Full Year Forecast £m
Actual £m	Forecast £m	B/(w) than Forecast £m	

0.191	0.191	-	0.378
0.142	0.142	-	0.333
-	-	-	0.148
-	-	-	0.100
-	-	-	0.210
0.040	0.039	0.001	0.079
0.036	0.036	-	0.072
-	-	-	0.050
-	-	-	-
0.141	0.170	(0.029)	0.363
0.551	0.579	(0.028)	1.733



Year to date:

URN307 - Vacancy rate is well above target.

URNs 43,55,56,320 - have been included in the run rate of the forecast so no longer reported against.

URN34 - Combined Intel, P&P analytical is no longer going ahead and been removed from the tracker.

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Corporate Services

Month		
Actual £m	Forecast £m	B/(w) than Forecast £m

0.290	0.289	(0.002)
0.007	(0.018)	(0.025)
0.942	0.874	(0.068)
(0.000)	0.008	0.008
0.072	0.050	(0.022)
1.312	1.203	(0.109)
0.122	0.182	0.061
0.139	0.056	(0.084)
0.001	(0.013)	(0.015)
0.354	0.343	(0.011)
0.051	0.039	(0.012)
0.168	0.150	(0.018)
0.716	0.604	(0.113)
1.552	1.360	(0.192)
2.863	2.563	(0.300)
(0.061)	(0.352)	(0.291)
2.802	2.210	(0.592)

Total pay & allowances

Police pay & allowances
Police overtime
Police staff pay & allowances
Police staff overtime
Other employee expenses

Other operating expenses

Premises running costs
Transport costs
Clothing, uniform & laundry
Comms & computing
Miscellaneous expenses
Collaboration contributions
Other

Total expenditure

Income

Year to date		
Actual £m	Forecast £m	B/(w) than Forecast £m

1.688	1.685	(0.002)
0.042	0.003	(0.039)
6.844	6.729	(0.115)
0.037	0.044	0.007
0.464	0.377	(0.087)
9.074	8.838	(0.236)
1.021	1.143	0.122
0.503	0.417	(0.086)
0.080	0.057	(0.024)
2.168	2.116	(0.052)
0.292	0.261	(0.031)
0.906	0.888	(0.018)
6.106	6.138	0.031
11.077	11.020	(0.057)
20.151	19.858	(0.293)
(1.852)	(2.139)	(0.287)
18.299	17.719	(0.580)

Full Year Budget £m	Full Year Forecast £m	B/(w) than Budget £m
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2.927	3.334	(0.407)
(0.162)	(0.103)	(0.059)
11.282	12.803	(1.521)
0.189	0.090	0.099
0.548	0.629	(0.082)
14.784	16.754	(1.969)
1.830	1.944	(0.114)
0.674	0.653	0.021
(0.040)	0.025	(0.065)
3.681	3.720	(0.040)
(0.409)	(0.418)	0.009
1.804	1.782	0.023
8.665	9.227	(0.563)
16.205	16.934	(0.729)
30.989	33.688	(2.699)
(4.463)	(6.477)	2.014
26.526	27.211	(0.685)

Corporate Services

Month: £2.802m against a forecast of £2.210m (£0.592m adverse)

Year to date: £18.299m against a forecast of £17.719m (£0.580m adverse)

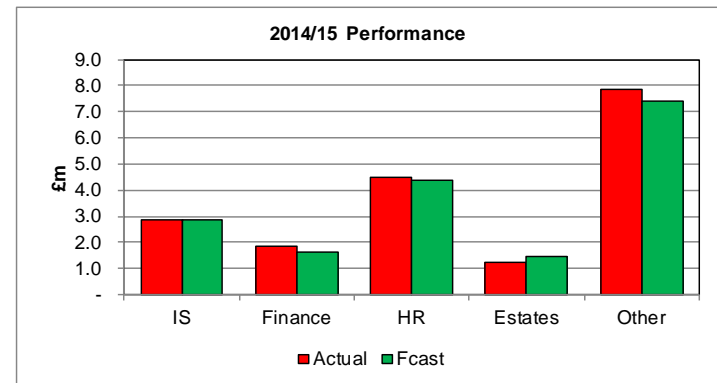
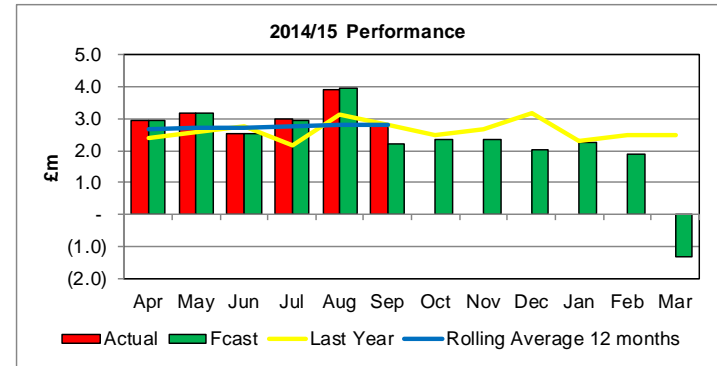
Full year forecast: £27.211m

Month:

The £0.592m worse than forecast performance was due to staff salaries £0.068m where the capitalisation of IS staff was lower than forecasted and the transfer of CMB staff into Finance; transport costs £0.084m mainly due to the transfer of insurance from Local Policing and Specialist Services which is offset by savings in those areas; and an increase in the medical retirements accrual £0.166m following a review with HR; income £0.291m due to the transfer of prosecution costs recovered to Crime & Justice and the efficiency challenge. This has been partly offset by premises costs £0.061m where the forecast is held central for repairs but the costs are incurred locally and a review of accruals for utilities.

Year to date:

The £0.580m worse than forecast performance was due to staff salaries £0.115m where the capitalisation of IS staff was lower than forecasted and the transfer of CMB staff into Finance; transport costs £0.086m mainly due to the transfer of insurance from Local Policing and Specialist Services which is offset by savings in those areas; and an increase in the medical retirements accrual £0.166m following a review with HR; comms & computing where good progress has been made against the efficiency challenge but additional costs have been incurred; other employee expenses which are one-off exit costs; and income £0.287m due to the transfer of prosecution costs recovered to Crime & Justice; the efficiency challenge and lower collaboration income due to IS Transformation. This has been partly offset by premises costs £0.122m where the forecast is held central for repairs but the costs are incurred locally and a review of accruals for utilities.



Corporate Services Efficiencies

September: £0.633m against a target of £0.533m (£0.100m favourable)

Year to date: £1.669m against a target of £1.462m (£0.207m favourable)

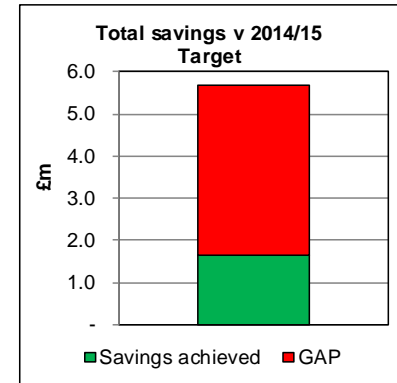
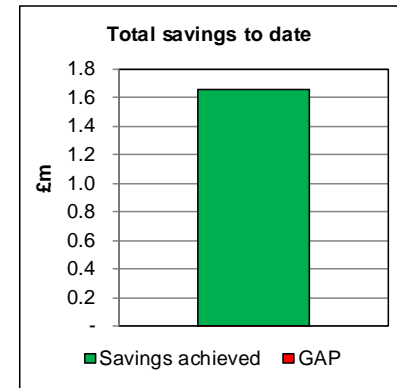
Full year revised target: £5.820m

Month		
Actual £m	Forecast £m	B/(w) than Forecast £m

-	-	-	OPCC
0.131	0.054	0.077	HR
0.059	0.031	0.028	Finance
0.302	0.314	(0.012)	IS
0.087	0.050	0.038	Estates
0.038	0.026	0.013	Transport
0.012	0.010	0.002	Corp Comms
0.003	0.004	(0.001)	PSD
-	0.018	(0.018)	Procurement
0.001	0.026	(0.025)	EMSCU
-	0.001	(0.001)	Other (Command, Central, Collaboration)
0.633	0.533	0.100	

Year to date			Full Year Forecast £m
Actual £m	Forecast £m	B/(w) than Forecast £m	

0.009	0.009	-	0.128
0.317	0.303	0.014	0.799
0.304	0.187	0.117	1.600
0.411	0.416	(0.005)	1.175
0.331	0.248	0.083	0.848
0.151	0.112	0.039	0.290
0.069	0.061	0.009	0.227
0.024	0.030	(0.006)	0.060
0.015	0.028	(0.013)	0.085
0.020	0.067	(0.047)	0.247
0.018	0.001	0.017	0.360
1.669	1.462	0.207	5.820



Year to date:

HR - URN307 Vacancy Rate is above forecast due to the large number of vacant posts waiting new starters.

Finance - Income Generation is much higher than forecast, URN58 Business Planning Manager is now included in the run rate.

IS - URN79 Capitalisation of staff is slightly below forecast, this is just timing.

Estates - URN67 Maintenance budget cut is ahead of forecast, though this could be timing the same with URN50 Estates agents fees.

Transport - URN275 Reduction in fuel, this is extra savings over and above what has no been included in the run rate.

Procurement - URN154 restructure of stores is ahead of forecast.

EMSCU - Is working to deliver the PFI contract and the 3% uplift so will see the gap getting smaller in future.