

<b>For Decision</b>	
<b>Public/Non Public*</b>	
<b>Report to:</b>	<b>Force Executive Board Meeting</b>
<b>Date of Meeting:</b>	<b>July 2018</b>
<b>Report of:</b>	<b>Mark Kimberley – CFO</b>
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<b>Agenda Item:</b>	<b>9</b>

## Capital Outturn Report for Quarter 1 2018-19

### 1. Purpose of the Report

- 1.1 The purpose of this report is to provide an update on the projected financial outturn position for capital as at 30<sup>th</sup> June 2018 (Period 3, Quarter 1).

### 2. Recommendations

#### 2.1 Recommendation 1

That the Police and Crime Commissioner notes the projected out-turn position as set out in Appendix A

#### Recommendation 2

That the ESN budget of £1,492k is removed from the current capital programme.

#### Recommendation 3

That note is taken of the projects listed in Appendix B (slippage from 2016/17) and that they be removed from the capital programme if expenditure/spending plans are not available by 30<sup>th</sup> September 2018 (Q2).

#### Recommendation 4

That the Police and Crime Commissioner agrees that an additional capital item, £500k in respect of SARC is added to the 2018/19 capital programme.

#### Recommendation 5

Due to recommendation 4, there is now an increase in the capital budget for 2018/19 as shown in 2.2 below. Amendments to borrowing will be part of the next treasury management report.

#### Recommendation 6

To approve the virements detailed in Appendix A.

#### 2.2 Background

The capital budget for 2018/19 is £18,067k. This is calculated as slippage from 2017/18 £6,915k; original budget 2018/19 of £10,652k and an additional OPCC budget of £500k.

Project Leads in conjunction with Finance and Budget Holders have continued to review the financial position. At the end of Q1 2018/19 the outturn is forecast as follows:

<b>Area</b>	<b>2018/19 Budget £'000</b>	<b>Out-Turn £'000</b>	<b>Underspend £'000</b>	<b>Planned c/f £'000</b>
Assets	8,990	6,468	211	2,312
Information Services	7,745	5,208	2,537	0
Other	832	349	483	-
OPCC	500	500	-	-
<b>Total</b>	<b>18,067</b>	<b>12,525</b>	<b>3,230</b>	<b>2,312</b>

### **3. Reasons for Recommendations**

- 3.1 To update the Chief Officer Team and the Office of the PCC on the Force's capital budget position for 2018/19 and also to comply with good financial management and Financial Regulations.

### **4. Summary of Key Points**

#### **4.1 Estates**

19 separate projects, 1 of which was merged into another project via virements as the projects were of a similar nature. No Projects are yet completed, however some are close. It is envisaged that 1 project (Bridwell New Build) will require slippage into 2018/19 with a total slippage value of £2,312k. A list by project is shown at appendix A. Significant projects are detailed below.

**New custody suite:** The largest and most significant of these projects is the new custody suite, the purchase of the land is almost complete and the cost is lower than the original estimate for this component of the scheme. Due to delays in purchasing the land it is expected that design works and building works will be delayed and a slippage is anticipated for this project of £2,312k against a 2018/19 budget of £3,452k. Overall it is expected that the total project will be delivered in line with the original timescales and budget.

**Building management system:** This project is to replace boilers and building management systems at 9 sites, the survey work was completed during

2017/18 and contracts have now been signed and work has started on replacing the boilers. The project has a budget of £2,581k which will be sufficient to complete the works during this financial year.

**Hucknall EMAS:** This project is to provide an extension to the existing EMAS building to accommodate response officers. The Fire service is currently appointing a contractor to build their extension. If the same contract could be used by the police then we would expect work to be completed by April/May 2019. If we have to use a different contractor then work on the Police build would not start until Fire had completed their, this would push our go live back to Nov 19 at the earliest. The project has a budget of £616k and is expected to deliver within this figure.

**Mansfield open plan space:** This project is designed to create more space within Mansfield Police Station to accommodate staff from Holmes House, the opportunity has also arisen to amend the gates/barrier fencing between Mansfield and Holmes House and also complete some works required to the victim suite, along with some cosmetic repairs to Mansfield. The project has a budget of £317k and is expected to deliver within this figure.

**Workshop Collaboration – Queens Building:** A project to create space with partner agencies at Queens Building so that Workshop Station could be released for sale as the site no longer suitable for our requirements. The project has a budget of £250k in 2018/19 and is on track to spend and complete within quarter 2.

**Custody Improvement:** The replacement of a number of toilets and showers at both Mansfield and Bridewell is due to start within quarter 2. Works at Mansfield will include a fix for a reoccurring leaky roof to one of the cells and also to improve the general decoration of the suite. The project has a budget of £520k and is expected to deliver under that budget.

## 4.2 Information Services

20 separate projects, 4 Projects are either complete or no longer required. A list by project is shown at appendix A. Significant projects are detailed below.

**ESN:** A national initiative to replace the existing airwave services, ultimately this new service should save the force some significant annual revenue costs when the project is complete, in the meantime, the project is experiencing significant delay which results in the project incurring continuous slippage and increasing revenue costs due to the failure of current equipment. There are still no plans in place as to what the force is likely to purchase and the associated costs and time frame for spending. The project has a budget of £1,492k which includes slippage from 2017/18. **It is recommended that this project is temporarily removed from the current capital programme and budget allocated at a time when greater information is available.**

**Storage:** A Large capacity scalable archive tier storage solution around 700TB available at 2 separate sites to give resilience and comply with forces disaster recovery objectives. The project incurred some spends during 2017/18 on nimble storage the balance of £575k has been slipped into 2018/19. Hardware was delivered to site on 25/6/18 and engineers were on site to start installation. Initial setup work continues everything has been delivered to site that was ordered with no further spend expected.

**Technology services refresh and upgrades:** IS decided not to pursue the purchase of workstations during 2017/18 due to the scope of the Agile project and the resource implications. IS requested the budget to be slipped into 2018/19 anticipating a requirement to purchase replacement workstations and DDR equipment. Plans are in place and the project is expected to deliver by Nov 18. The project has a budget of £910k and is expected to be scalable in order to deliver within this figure.

**ANPR:** This project is required to upgrade and increase the number of ANPR cameras the force deploys across the county area. The project has a budget of £701k. It is understood that plans are in place, but delivery of those plans is slow to progress. There is a risk that this project will not deliver by the end of the financial year.

**Mobile data platform:** IS are engaged in ongoing discussions regarding Optik and how or if the force should maintain the existing solution or seek an alternative. It is anticipated that whichever decision is made there is likely to be some investment required. A business case has been prepared and circulated and currently the project leads are awaiting confirmation of the option the force wishes to take. The project has a budget of £239k.

**Command and Control:** The tenders have now been reviewed and force will be awarding the contract soon. The capital budget over the two years was set at £4,500k, the contract value is now expected to be £3,112, with a 20% contingency of £620k for any complications or additional requirements that may arise as implementation takes place. An ongoing review will be taken on the level and need for the contingency. The force approved a separate revenue budget for people resources to work on the project; the budget for this is £238k in 2018/19.

### 4.3 Other Projects

3 separate projects, a list by project is shown at appendix A. Significant projects are detailed below.

**Tri-force strategic transformation project:** An extremely complicated and difficult project to manage over the last 2 financial years involving some 13 individual work streams across 3 forces each designed to enhance a single way of working across those areas. The project has a budget of £300k which anticipated a further purchase of cisco platform and licences to give some

resilience against demand and provide a training platform, however this is no longer required.

**Northern property store increased storage capability:** This project was set up to increase racking at Phoenix House to accommodate the archive storage capacity currently undertaken by Iron Mountain. The project is currently awaiting analysis of data held in Iron Mountain by the Information Security Team. A further business case has been submitted by Supt Cartwright on using this allocated space for the purpose of the Camera Partnership Team. It is now unclear as to the intention of this project and proposed usage of Phoenix House. 2018/19 budget £200k

**Non-slot vehicle replacements:** The forces fleet consists of slot and non-slot vehicles, slot vehicles are purchased via a PFI contract, non-slot vehicles are owned and maintained separately to this arrangement and as such require to be replaced periodically. A budget of £332k is available during 2018/19 which will replace 21 vehicles.

#### 4.4 OPCC Projects

**SARC Relocation** – The project is aimed at the relocation of the current SARC facility at the Topaz Centre to another facility, potentially the QMC. The budget is £500k and has been added to the programme at the request of the OPCC.

### 5. Financial Implications and Budget Provision

5.1 The financial information relating to this item is contained within Appendix A.

### 6. Human Resources Implications

6.1 There are no immediate Human Resource implications arising from this report.

### 7. Equality Implications

7.1 There are no equality implications arising from this report.

### 8. Risk Management

8.1 Please see attached Appendix A.

### 9. Policy Implications and links to the Police and Crime Plan Priorities

9.1 There are no policy implications arising from this report.

### 10. Changes in Legislation or other Legal Considerations

10.1 There are no changes in legislation or other legal considerations that are relevant to this report.

## **11. Details of outcome of consultation**

11.1 The figures included in this report are presented to the Force Executive Board on a monthly basis.

## **12. Appendices**

12.1 Appendix A – Capital Report for Quarter 1 2018/19

## **13. Background Papers (relevant for Police and Crime Panel Only)**

NB

See guidance on public access to meetings and information about meetings for guidance on non-public information and confidential information.

## 2018/19 Capital Projects

## APPENDIX A

	2017/18 Slippage	2018/19 New Budget	2018/19 Approved Budget	2018/19 Virements	2018/19 Revised Budget	2018/19 Outturn	2018/19 Requested Slippage	2018/19 Under/Over spend
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Estates Projects</b>								
CB - Building Management System (BMS)	312	2,300	2,612	31	2,581	2,512	-	69
CB - Bridewell New Build	1,285	2,167	3,452	-	3,452	1,140	2,312	-
CB - Automatic Gates/Barriers Various	200	-	200	-	200	200	-	-
CB - Bunkered Fuel Tank Works	125	-	125	-	125	115	-	10
CB - Mansfield Lift Replacement	73	-	73	-	73	51	-	22
CB - Mansfield Create open plan space	130	-	130	187	317	317	-	-
CB - Replacement Control Room	115	-	115	-	115	390	-	275
CB - FHQ New perimeter fence - Enhanced metal fence	160	-	160	-	160	160	-	-
CB - Hucknall EMAS - Extension	205	500	705	89	616	600	-	16
CB - Mansfield replace tea points and showers on all floors	146	-	146	146	-	-	-	-
CB - Oxclose Lane Lift Replacement	-	60	60	20	80	78	-	2
CB - Various Building Condition Investments	-	200	200	-	200	200	-	-
CB - Fire Alarm panel replacements	45	-	45	-	45	35	-	10
CB - Fixed Electrical Works	30	-	30	-	30	30	-	-
CB - Worksop New Collaboration	-	250	250	-	250	250	-	-
CB - Custody Improvements - Mansfield	-	550	550	30	520	203	-	317
CB - Jubilee House	28	-	28	89	117	117	-	-
CB - Lift Replacement	-	60	60	-	60	60	-	-
CB - RAF Newton Improvements	-	50	50	-	50	10	-	40
	<b>2,853</b>	<b>6,137</b>	<b>8,990</b>	<b>-</b>	<b>8,990</b>	<b>6,468</b>	<b>2,312</b>	<b>211</b>

	2017/18 Slippage	2018/19 New Budget	2018/19 Approved Budget	2018/19 Virements	2018/19 Revised Budget	2018/19 Outturn	2018/19 Requested Slippage	2018/19 Under/Over spend
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Information Services Projects</b>								
CIT - Telephony Project	134	-	134	-	134	-	-	134
CIT - Regional Lan Desk Merger	100	-	100	-	100	-	-	100
CIT - Local Perimeter Security Enhance	39	-	39	-	39	30	-	9
CIT - Mobile Data Platform	239	-	239	-	239	239	-	-
CIT - virtual desktop infrastructure	50	-	50	-	50	-	-	50
CIT - Upgrade audio visual equipment	41	-	41	-	41	40	-	1
CIT - upgrade control room SICCS workstations	312	-	312	230	82	82	0	-
CIT - System Centre Operation Manager (SCOM)	60	-	60	-	60	60	-	-
CIT - Sharepoint Portal (intranet)	160	-	160	-	160	79	-	81
CIT - ANPR Project	401	300	701	-	701	701	-	-
CIT - Confidential Network Hardware Refresh	160	-	160	-	160	100	-	60
CIT - ESN	750	742	1,492	-	1,492	-	-	1,492
CIT - Juniper gateway replacement	75	-	75	-	75	75	-	-
CIT - Storage	575	-	575	-	575	574	-	1
CIT - Technology Services Refresh and Upgrades	460	450	910	-	910	852	-	58
CIT - Command & Control	-	2,500	2,500	230	2,730	2,276	-	454
CIT - Upgrading Direct Access to 2016	-	40	40	-	40	40	-	-
CIT - Upgrade SQL 2008 R2 Platform	-	60	60	-	60	60	-	-
CIT - Chorus Networked - Server	-	27	27	-	27	-	-	27
CIT Firearms / Case Management	-	70	70	-	70	-	-	70
	<b>3,556</b>	<b>4,189</b>	<b>7,745</b>	-	<b>7,745</b>	<b>5,208</b>	<b>0</b>	<b>2,537</b>



	2017/18 Slippage	2018/19 New Budget	2018/19 Approved Budget	2018/19 Virements	2018/19 Revised Budget	2018/19 Outturn	2018/19 Requested Slippage	2018/19 Under/Over spend
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Other Projects</b>								
CO - Non-Slot Vehicle Replacement	5	327	332	-	332	349	-	17
CO - Tri-Force	300	-	300	-	300	-	-	300
CO - Northern Property Store Increased Storage	200	-	200	-	200	-	-	200
	<b>505</b>	<b>327</b>	<b>832</b>	<b>-</b>	<b>832</b>	<b>349</b>	<b>-</b>	<b>483</b>

	2017/18 Slippage	2018/19 New Budget	2018/19 Approved Budget	2018/19 Virements	2018/19 Revised Budget	2018/19 Outturn	2018/19 Requested Slippage	2018/19 Under/Over spend
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>OPCC Projects</b>								
CB - SARC Relocation	-	500	500	-	500	500	-	-



2018/19 Capital Projects - Slippage

APPENDIX B

	2017/18 Slippage	2018/19 New Budget	2018/19 Approved Budget	2018/19 Virements	2018/19 Revised Budget	2018/19 Spend YTD	Finance RAG
	£'000	£'000	£'000	£'000	£'000	£'000	
<b>Estates Projects</b>							
CB - Building Management System (BMS)	312	2,300	2,612	- 31	2,581	342	
CB - Bridewell New Build	1,285	2,167	3,452	-	3,452	18	
CB - Automatic Gates/Barriers Various	200	-	200	-	200	0	
CB - Bunkered Fuel Tank Works	125	-	125	-	125	0	
CB - Mansfield Lift Replacement	73	-	73	-	73	34	
CB - Mansfield Create open plan space	130	-	130	187	317	258	
CB - Replacement Control Room	115	-	115	-	115	90	
CB - FHQ New perimeter fence - Enhanced metal fence	160	-	160	-	160	0	
CB - Hucknall EMAS - Extension	205	500	705	- 89	616	6	
CB - Mansfield replace tea points and showers on all floors	146	-	146	- 146	-	(0)	
CB - Fire Alarm panel replacements	45	-	45	-	45	0	
CB - Fixed Electrical Works	30	-	30	-	30	0	
CB - Jubilee House	28	-	28	89	117	0	
	<b>2,853</b>	<b>4,967</b>	<b>7,820</b>	<b>10</b>	<b>7,830</b>	<b>748</b>	

	2017/18 Slippage	2018/19 New Budget	2018/19 Approved Budget	2018/19 Virements	2018/19 Revised Budget	2018/19 Spend YTD	Finance RAG
	£'000	£'000	£'000	£'000	£'000	£'000	
<b>Information Services Projects</b>							
CIT - Telephony Project	134	-	134	-	134	0	
CIT - Regional Lan Desk Merger	100	-	100	-	100	0	
CIT - Local Perimeter Security Enhance	39	-	39	-	39	0	
CIT - Mobile Data Platform	239	-	239	-	239	0	
CIT - virtual desktop infrastructure	50	-	50	-	50	(1)	
CIT - Upgrade audio visual equipment	41	-	41	-	41	0	
CIT - upgrade control room SICCS workstations	312	-	312	230	82	(0)	
CIT - System Centre Operation Manager (SCOM)	60	-	60	-	60	0	
CIT - Sharepoint Portal (intranet)	160	-	160	-	160	35	
CIT - ANPR Project	401	300	701	-	701	0	
CIT - Confidential Network Hardware Refresh	160	-	160	-	160	0	
CIT - ESN	750	742	1,492	-	1,492	0	
CIT - Juniper gateway replacement	75	-	75	-	75	0	
CIT - Storage	575	-	575	-	575	574	
CIT - Technology Services Refresh and Upgrades	460	450	910	-	910	49	
	<b>3,556</b>	<b>1,492</b>	<b>5,048</b>	<b>- 230</b>	<b>4,818</b>	<b>657</b>	

	2017/18 Slippage	2018/19 New Budget	2018/19 Approved Budget	2018/19 Virements	2018/19 Revised Budget	2018/19 Spend YTD	Finance RAG
	£'000	£'000	£'000	£'000	£'000	£'000	
<b>Other Projects</b>							
CO - Non-Slot Vehicle Replacement	5	327	332	-	332	26	
CO - Tri-Force	300	-	300	-	300	(237)	
CO - Northern Property Store Increased Storage	200	-	200	-	200	0	
	<b>505</b>	<b>327</b>	<b>832</b>	<b>-</b>	<b>832</b>	<b>(212)</b>	